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Marina Coast Water District
 FY 2020/2021 Draft Budget Calendar
 06/15/2020

<u>DATE</u>	<u>Responsible Person</u>	<u>DESCRIPTION</u>
02/25/2020	DAS/GM	Present FY 2019-2020 Mid-Year Report to MCWD Board. PUBLIC MEETING
03/09/2020	DAS	Distribute FY 2020-2021 Budget Worksheets to Department Heads
03/16/2020	DAS/GM	Distribute FY 2020-2021 Draft Budget Calendar to MCWD Board. PUBLIC MEETING
03/23/2020	DAS/DH/GM	FY 2020-2021 Budget Worksheets due to Director of Administrative Services
04/28/2020	DAS/DH/GM	FY 2020-2021 Budget Workshop Meeting (Department Heads/Board). PUBLIC MEETING
05/06/2020	DAS/GM	Present Revised FY 2020-2021 Draft Budget to Budget & Personnel Committee. PUBLIC MEETING
05/18/2020	DAS/GM	Present Revised FY 2020-2021 Draft Budget to the Board. PUBLIC MEETING
06/09/2020	DAS/GM	Present Revised FY 2020-2021 Draft Budget to Budget & Personnel Committee. PUBLIC MEETING
06/15/2020	DAS//GM	MCWD Board adopts FY 2020-2021 District Budget. PUBLIC MEETING

GM= General Manager; DAS= Director of Administrative Services; DH=Department Heads

MEMORANDUM

Marina Coast Water District

DATE: June 15, 2020

TO: Board of Directors
FROM: Kelly Cadiente, Director of Administrative Services
SUBJECT: Budget Summary

Introduction.

On behalf of the District staff, I am pleased to present the Fiscal Year 2020-2021 Budget. This budget was developed with a focus on cost containment of system operations and infrastructure needs and is designed to assist in meeting the strategic goals of the Board.

The purpose of this Budget Summary is to provide an overview of the FY 2020–2021 Draft Budget document and the key assumptions used in developing this Budget.

The Draft Budget includes 6 separate cost centers:

- Marina Water
- Marina Wastewater Collection (Sewer)
- Ord Community Water
- Ord Community Wastewater Collection (Sewer)
- Regional Urban Water Augmentation Project (RUWAP)
- Regional Desalination Project

In accordance with District Ordinance No. 43, the District maintains separate cost centers to ensure that revenues and expenses are appropriately segregated and maintained for the Marina systems, the Ord Community systems, and the accruing costs for the Regional Urban Water Augmentation Project (RUWAP).

District costs that are not dedicated to a specific cost center are shared among the four primary cost centers - Marina Water, Marina Sewer, Ord Community Water, and Ord Community Sewer. Sharing of these expenses, in turn, creates efficiencies and cost savings for administrative functions for the two service areas that would otherwise not be realized. The District uses the expense ratio method to allocate these shared expenses which represent approximately 15% of the District's Operating Expenses. This approach is also referred to by "as all others" – essentially that general benefit functions mirror how the first 85% of the District's costs are accrued. These costs include Admin salaries and benefit costs, Board related costs, information technology related costs, accounting services, rate study costs etc. These functions serve the District as a whole and cannot be reasonably allocated on a direct basis or by one of the above metrics. The District contracted with Carollo Engineers in 2017 to review the District's cost allocation methods and provide a Cost Allocation Plan that can be found on the District's website at following link:

[http://www.mcwd.org/docs/financials/MCWD%20Cost%20Allocation%20Plan%20\(f\)%2026Feb.pdf](http://www.mcwd.org/docs/financials/MCWD%20Cost%20Allocation%20Plan%20(f)%2026Feb.pdf)

For FY 2020-2021, the assigned percentages are as follows:

Marina Water	24%	Ord Community Water	56%
Marina Sewer	6%	Ord Community Sewer	14%

Over the past several years, direct operating expenses throughout the Ord Community has increased causing its allocation percentages of shared expenses to increase.

The following tables are historical and current calculations of general allocation percentages:

¹Total Operating Expenses less depreciation/amortization. RUWAP operating expenses are included in Ord Water cost center for % allocation purposes for FY 2016-17 through FY 2020-21.

All Cost Centers	FY 2014-15 Operating Costs ¹	FY 2016-17 Allocation %	FY 2015-16 Operating Costs ¹	FY 2017-18 Allocation %	FY 2016-17 Operating Costs ¹	FY 2018-19 Allocation %	FY 2017-18 Operating Costs ¹	FY 2019-20 Allocation %	FY 2018-19 Operating Costs ¹	FY 2020-21 Allocation %
Marina Water	\$2,015,266	26%	\$2,111,909	25%	\$2,277,038	24%	\$2,374,800	23%	\$2,888,624	24%
Marina Sewer	\$550,054	7%	\$528,332	7%	\$621,365	7%	\$603,516	6%	\$684,419	6%
Ord Water	\$4,294,101	54%	\$4,540,636	54%	\$5,236,646	54%	\$6,032,725	57%	\$6,914,178	56%
Ord Sewer	\$1,002,451	13%	\$1,187,678	14%	\$1,476,337	15%	\$1,453,937	14%	\$1,710,054	14%
Total	\$7,861,872	100%	\$8,368,555	100%	\$9,611,386	100%	\$10,464,978	100%	\$12,197,275	100%
Marina Only Cost Centers	FY 2014-15 Operating Costs ¹	FY 2016-17 Allocation %	FY 2015-16 Operating Costs ¹	FY 2017-18 Allocation %	FY 2016-17 Operating Costs ¹	FY 2018-19 Allocation %	FY 2017-18 Operating Costs ¹	FY 2019-20 Allocation %	FY 2018-19 Operating Costs ¹	FY 2020-21 Allocation %
Marina Water	\$2,015,266	79%	\$2,111,909	80%	\$2,277,038	79%	\$2,374,800	80%	\$2,888,624	81%
Marina Sewer	\$550,054	21%	\$528,332	20%	\$621,365	21%	\$603,516	20%	\$684,419	19%
Ord Only Cost Centers	FY 2014-15 Operating Costs ¹	FY 2016-17 Allocation %	FY 2015-16 Operating Costs ¹	FY 2017-18 Allocation %	FY 2016-17 Operating Costs ¹	FY 2018-19 Allocation %	FY 2017-18 Operating Costs ¹	FY 2019-20 Allocation %	FY 2018-19 Operating Costs ¹	FY 2020-21 Allocation %
Ord Water	\$4,294,101	81%	\$4,540,636	79%	\$5,236,646	78%	\$6,032,725	81%	\$6,914,178	80%
Ord Sewer	\$1,002,451	19%	\$1,187,678	21%	\$1,476,337	22%	\$1,453,937	19%	\$1,710,054	20%
Water Only Cost Centers	FY 2014-15 Operating Costs ¹	FY 2016-17 Allocation %	FY 2015-16 Operating Costs ¹	FY 2017-18 Allocation %	FY 2016-17 Operating Costs ¹	FY 2018-19 Allocation %	FY 2017-18 Operating Costs ¹	FY 2019-20 Allocation %	FY 2018-19 Operating Costs ¹	FY 2020-21 Allocation %
Marina Water	\$2,015,266	32%	\$2,111,909	32%	\$2,277,038	30%	\$2,374,800	28%	\$2,888,624	29%
Ord Water	\$4,294,101	68%	\$4,540,636	68%	\$5,236,646	70%	\$6,032,725	72%	\$6,914,178	71%
Sewer Only Cost Centers	FY 2014-15 Operating Costs ¹	FY 2016-17 Allocation %	FY 2015-16 Operating Costs ¹	FY 2017-18 Allocation %	FY 2016-17 Operating Costs ¹	FY 2018-19 Allocation %	FY 2017-18 Operating Costs ¹	FY 2019-20 Allocation %	FY 2018-19 Operating Costs ¹	FY 2020-21 Allocation %
Marina Sewer	\$550,054	35%	\$528,332	31%	\$621,365	30%	\$603,516	29%	\$684,419	29%
Ord Sewer	\$1,002,451	65%	\$1,187,678	69%	\$1,476,337	70%	\$1,453,937	71%	\$1,710,054	71%

Assumptions. The key assumptions used to build this Budget include:

- Projected revenues in Marina and Ord Systems are based on current customer accounts and projected development activity. In addition, the District conducted a 5-year rate study which proposed a 6% water rate increase and a 7% sewer rate increase for Marina customers and a 5% water rate increase and 6% sewer rate increase for Ord customers.
- Proposed monthly rates are based on the 5-year rate study conducted in 2017-2018 and approved by the Board January 22, 2018. Water rates consist of a fixed charge and commodity rates.
 - o The fixed charge generates the needed revenue to cover the District's fixed costs which include:
 - Base Costs – operating and capital costs incurred by the water system to provide a basic level of service to each customer.
 - Peak Costs – those operating costs incurred to meet peak demands in excess of base demand which include basic water supply and distribution costs.
 - Customer Costs – Fixed expenditures that relate to operational support such as accounting, billing, customer services, administrative and technical support.
 - Service Costs – Meter maintenance costs and capacity related costs including debt service.
 - o The commodity rates generate revenue to cover base, peak and customer costs directly related to the production and distribution of water production. The rate study included the change from a 3-tier system to a 2-tier system for commodity rates. The rate study can be accessed on the District's website by clicking on the following link: <http://www.mcwd.org/docs/financials/MCWD%202018%20CoS%20Rate%20Study%20Final%20Report.pdf>.
- Wastewater collection rates consist of fixed costs to collect and transmit to the Monterey One Water Agency (M1W). The rate is calculated based on the total projected costs of the collection system (Base Costs and Customer Costs) divided by the projected equivalent dwelling units (edu) of the District.
- Proposed monthly rates with the proposed rate increases for the Marina customers and for Ord Community customers as follows:

Effective January 1, 2021

<u>Water Rate (monthly)</u>	<u>Marina</u>	<u>Ord Community</u>
Meter Service Charge	\$26.22	\$45.32
Tier 1 (0 - 10 hcf)	3.51	4.54
Tier 2 (10+ hcf)	5.36	8.84
<u>Flat Rate Billing</u>	<u>N/A</u>	<u>179.70</u>
Average monthly bill (10 hcf)	\$61.32	\$90.72
<u>Wastewater Collection Rate (monthly)</u>	<u>Marina</u>	<u>Ord Community</u>
Flat Rate	\$16.63	\$35.90

- The average combined water and wastewater collection monthly invoice increased 2.6% for Central Marina and 5% for the Ord Community, respectively.
- Projected revenues and funding sources of \$45.347 million for all cost centers; Marina Water \$7.622 million, Marina Sewer \$1.729 million, Ord Community Water \$14.513 million, Ord Community Sewer \$10.212 million, and RUWAP \$11.271 million which represents loan proceeds from the State Revolving Fund which funded in April 2018.
- Projected expenses and CIP of \$52.715 million for all cost centers; Marina Water \$8.157 million, Marina Sewer \$1.204 million, Ord Community Water \$21.117 million, Ord Community Sewer \$9.732 million, and \$12.505 million for RUWAP.
- Projected expenses include the District's Groundwater Sustainability Agency activity which is tracked under the Water Resources Department.
- Scheduled debt (principal/interest) payments on the 2015 \$29.840 million bond for Marina and Ord Community service area that advance refunded the 2006 bond to take advantage of lower interest rates.
- Scheduled debt (principal/interest) payments on the 2019 \$17.725 million bond for Marina and Ord Community service area that fund capital equipment and capital improvement projects of the existing systems.
- Scheduled debt (principal/interest) payments on the \$2.800 million 2017 Santa Cruz County Bank Loan for the conversion of the Rabobank N.A. Construction Loan for the construction of the building leased to the Bureau of Land Management (BLM). Lease revenues from BLM will fund the debt service over the life of the loan.
- Capital replacement reserve funding for Marina and Ord Systems per Board Policy \$0.200 million for Marina Water, \$0.100 million for Marina Sewer, \$0.200 million for Ord Water and \$0.100 million for Ord Sewer.
- \$33.913 million of Capital Improvement Projects; Marina Water \$3.811 million, Marina Sewer \$0.129, Ord Community Water \$10.664 million, Ord Community Sewer \$7.184 million and RUWAP \$12.125 million.
- Salaries adjusted 2.9% for Cost of Living Adjustment (COLA). MOU agreements with District employee groups require the COLA be based on the February Consumer Price Index.
- Support for a staff of 45 positions:
 - Administration – 17
 - Operations & Maintenance – 17
 - Laboratory – 1
 - Conservation – 1
 - Engineering – 7
 - Water Resources - 2

- Increased healthcare costs based on information received as of February 2020 (a 10% increase has been included).
- Continuation of various conservation rebate program costs.
- Cost of new technology (upgrades per the District's Technology Plan).
- Annual maintenance of facilities for Operations & Maintenance.

Prior Year Accomplishments. In FY 2019-2020 the District recognized the following accomplishments:

- In May 2018, the District performed its second Aerial Electromagnetic Survey of the groundwater basin to further its sustainable groundwater management efforts. The survey was following two-years of normal rainfall to assess how conditions may have changed following the historic drought conditions that preceded the first AEM. The second AEM was also expanded into areas that were not originally covered in the prior AEM work. The final AEM report from the second survey was completed this past year which confirmed significant volumes of water south of the Salinas River that must be protected as part of our groundwater sustainability plan. Additionally, the new AEM data is being used to develop aquifer storage and recovery projects and to identify future well site locations that will be a part of the District's Groundwater Sustainability Plans.
- This past year, the employees and management were successful in negotiating new four-year contracts for both the Teamsters Union and the Employee Association. The working relationship between the employees and management continues to be healthy and strong and the new contracts will provide continued stability for the next four-years.
- Annexation was completed in July 2019 giving ratepayers within the Ord Community the ability to both vote for and run for the District's Board of Directors and thereby receive direct representation from the Board.
- Construction of the RUWAP Transmission Pipeline was substantially completed in January 2019 and the reservoir construction was completed in July 2019. The completion of M1W's Pure Water Monterey Advanced Water Treatment Plant in order to provide advanced treated water to our customers as well as to the Pure Water Monterey was also completed in FY 2019-2020 and is producing water.
- MCWD's 2018 Comprehensive Annual Financial Report (CAFR) was awarded the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association (GFOA). The Certificate of Achievement is the highest form of recognition in governmental accounting and financial reporting. This marks the eleventh consecutive award for MCWD, indicative of our efforts to be transparent and prudent with our financial reporting. The District is confident that the 2019 CAFR, submitted to the GFOA in December 2019, will also receive the award.

- On December 19, 2019, the District issued \$17.725 million of Enterprise Revenue Certificates of Participation at a premium. At closing, the District received funding in the amount of \$19.500 million for required capital improvement projects including, but limited to the construction of pipeline improvements, replacement of booster pumps, lift station enhancements, construction of reservoir tanks, acquisition of emergency generators at key well sites, booster stations, and sewer pumping facilities to maintain operation during power outages.
- In late 2019, the District began immediate design, procurement, and installation of 7 permanent generator sets for the water and wastewater systems to keep sites online, even in times of extended power outages as part of the PG&E Public Safety Shutoff Program.
- In January 2020, the District presented its third Year in Review for FY 2018-2019 as part of the District's ongoing commitment to communication, transparency, and collaboration with the community.
- MCWD is firmly committed to the idea that the only way we will achieve a sustainable water supply for our region is if we work together. That is why the District worked with Monterey One Water on a cooperative project to build the necessary pipes to deliver additional supplies to the region, has cooperative agreements with the Salinas Valley Basin Groundwater Sustainability Agency to build the plans to better manage our groundwater supplies, and is actively involved with regional purveyors to identify workable regional solutions to our water supply needs through the expansion of the Pure Water Monterey Project. This year MCWD entered into a settlement with Cal Am that ends past disagreements over the Regional Desal Plant. As a result, MCWD's is now more focused on moving forward on cooperative regional water supply efforts.
- On July 1, 2020, FORA will be officially terminated. In preparation, MCWD staff has been working over the past year to secure Service Agreements with all the jurisdictions that were allocated water supplies through FORA. While there has been significant progress made this past year on the Agreements, we foresee this process continuing into the upcoming FY 2020-2021. Once approved, the Agreements will help solidify water allocations, clarify the relationship of groundwater sustainability efforts on allocations, and clarify the requirements for moving forward on future water supply augmentation efforts.

MARINA
WATER & WASTEWATER SYSTEM
RATES, FEES and CHARGES
FY 2020 - 2021
Effective July 1, 2020 and January 1, 2021

		Current Rates July 1, 2020		January 1, 2021			
Water Consumption Charge							
0 - 10 hcf	First Tier	3.38	per hcf	0 - 10 hcf	First Tier	3.51	per hcf
10+ hcf	Second Tier	5.15	per hcf	10+ hcf	Second Tier	5.36	per hcf

Monthly Minimum Water Charges

<u>Size</u>	<u>Fee</u>	<u>Fee</u>
5/8" or 3/4"	25.21 per month	26.22 per month
1"	33.99 per month	35.35 per month
1 1/2"	55.95 per month	58.19 per month
2"	82.30 per month	85.60 per month
3"	152.57 per month	158.69 per month
4"	231.62 per month	240.92 per month
6"	451.22 per month	469.33 per month
8"	890.40 per month	926.15 per month

Monthly Minimum Sewer Charges

Monthly Wastewater Charge	15.99 per EDU	16.63 per EDU
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Temporary Water Service

Meter Deposit Fee	704.00	733.00
Hydrant Meter Fee (Set/Remove Fee)	152.00 one time fee	159.00 one time fee
Hydrant Meter Fee (Relocate Fee)	152.00 per occurrence	159.00 per occurrence
Minimum Monthly Service Charge	106.35 per month	110.65 per month
Estimated Water Consumption Deposit	1,190.00 minimum	1,238.00 minimum

Private Fire Meter Charge

<u>Size</u>	<u>Fee</u>	<u>Fee</u>
1"	1.80 per month	1.87 per month
1 1/2"	5.22 per month	5.43 per month
2"	11.13 per month	11.57 per month
2 1/2"	20.01 per month	20.82 per month
3"	32.33 per month	33.62 per month
4"	68.90 per month	71.65 per month
6"	200.13 per month	208.13 per month
8"	426.48 per month	443.54 per month

Capacity Charges

Water	\$4,526.00 per edu	\$4,526.00 per edu
Sewer	\$2,333.00 per edu	\$2,333.00 per edu

**ORD COMMUNITY
WATER & WASTEWATER SYSTEM
RATES, FEES and CHARGES
FY 2020 - 2021
Effective July 1, 2020 and January 1, 2021**

		Current Rates July 1, 2020				January 1, 2021	
Water Consumption Charge							
0 - 10 hcf	First Tier	4.37	per hcf	0 - 10 hcf	First Tier	4.54	per hcf
10+ hcf	Second Tier	8.51	per hcf	10+ hcf	Second Tier	8.84	per hcf
Monthly Capital Surcharge (Connections after June 30, 2005 & before July 5, 2014)		20.00	per EDU			20.00	per EDU
Flat Rate		172.75	per unit			179.70	per unit
Monthly Minimum Water Charges							
<u>Size</u>		<u>Fee</u>		<u>Fee</u>		<u>Fee</u>	
5/8" or 3/4"		43.62	per month	5/8" or 3/4"		45.32	per month
1"		61.28	per month	1"		63.68	per month
1 1/2"		105.43	per month	1 1/2"		109.55	per month
2"		158.41	per month	2"		164.61	per month
3"		299.68	per month	3"		311.42	per month
4"		458.62	per month	4"		476.58	per month
6"		900.12	per month	6"		935.37	per month
8"		1,783.11	per month	8"		1,852.94	per month
Monthly Minimum Sewer Charges							
Monthly Wastewater Charge		34.85	per EDU			35.90	per EDU
Monthly Capital Surcharge (Connections after June 30, 2005 & before July 5, 2014)		5.00	per EDU			5.00	per EDU
Temporary Water Service							
Meter Deposit Fee		745.00				775.00	
Hydrant Meter Fee (Set/Remove Fee)		162.00	one time fee			169.00	one time fee
Hydrant Meter Fee (Relocate Fee)		162.00	per occurrence			169.00	per occurrence
Minimum Monthly Service Charge		173.55	per month			180.50	per month
Estimated Water Consumption Deposit		1,260.00	minimum			1,311.00	minimum
Private Fire Meter Charge							
<u>Size</u>		<u>Fee</u>		<u>Fee</u>		<u>Fee</u>	
1"		2.58	per month	1"		2.69	per month
1 1/2"		7.51	per month	1 1/2"		7.81	per month
2"		16.02	per month	2"		16.66	per month
2 1/2"		28.79	per month	2 1/2"		29.94	per month
3"		46.51	per month	3"		48.37	per month
4"		99.12	per month	4"		103.08	per month
6"		287.91	per month	6"		299.42	per month
8"		613.54	per month	8"		638.09	per month
Capacity Charges							
Water		\$8,010.00	per edu			\$8,010.00	per edu
Sewer		\$3,322.00	per edu			\$3,322.00	per edu

**MARINA & ORD COMMUNITY
WATER & WASTEWATER SYSTEM
RATES, FEES and CHARGES
FY 2020 - 2021
Effective July 1, 2020**

General Manager	\$186.00 per hour
District Engineer	\$150.00 per hour
Director of Administrative Services	\$137.00 per hour
Senior Engineer	\$119.00 per hour
Associate Engineer	\$96.00 per hour
Engineering Administrative Assistant	\$83.00 per hour
Engineering Assistant	\$63.00 per hour
Lab Supervisor	\$87.00 per hour
O&M Manager	\$127.00 per hour
O&M Supervisor	\$119.00 per hour
O&M Electrical/Mechanical Supervisor	\$97.00 per hour
Operations & Maintenance System Operator 3	\$84.00 per hour
Operations & Maintenance System Operator 2	\$99.00 per hour
Operations & Maintenance System Operator 1	\$69.00 per hour
Conservation Specialist	\$90.00 per hour
Water Resources Manager	\$118.00 per hour
Water Resources Analyst	\$60.00 per hour

Work Truck	\$20.00 per hour
Backhoe Tractor	\$30.00 per hour
Front Loader Tractor	\$58.00 per hour
Vactor Truck	\$30.00 per hour
Dump Truck	\$30.00 per hour
Ground Penetrating Radar Uit	\$10.00 per hour
CCTV Camera	\$65.00 per hour

Photocopy Charges \$0.20 per copy

<u>Size</u>	<u>Meter Installation Fee</u>
5/8" or 3/4"	\$350.00
1"	\$400.00
1 1/2"	\$450.00
2"	\$700.00
3" or Larger	Actual direct and indirect cost to district. Advance payment to be based on estimated cost.

Preliminary Project Review Fee (large projects)	\$500.00
Plan Review Fees:	
Existing Residential Modifications	\$200.00 per unit plus additional fees
Existing Commercial Modifications	\$400.00 per unit plus additional fees
Plan Review	\$500.00 per unit plus additional fees
Water/Sewer Permit Fee	\$30.00 each
Small Project Inspection Fee (single lot)	\$400.00 per unit
Large Project Inspection Fee (large projects)	\$500.00 per unit plus 3% of water & sewer construction cost
Building Modification/Addition Fee	\$200.00 per unit
Deposit for a Meter Relocation	\$200.00 deposit, plus actual costs
Mark and Locate Fee (USA Markings)	\$100.00 first mark and locate at no-charge, each additional for \$100
Backflow/Cross Connection Control Fee	\$45.00 per device
Additional Backflow/Cross Connection Device	\$30.00 per device
Deposit for New Account/Re-Establish Account	\$35.00 per edu
Meter Test Fee	\$15.00 for 3/4" meter, actual cost for 1" and larger
Returned Check Fee	\$15.00 per returned item
Basic Penalty	10% of the delinquent amount
Additional Penalty	1.50% per month of the delinquent amount

**Marina Coast Water District
Budget Summary
Approved Budget FY 2020-2021**

1 Ln #	2 REVENUE AND OTHER SOURCES	3 WATER	4 SEWER	5 WATER	6 SEWER	7 RUWAP	8 TOTAL	10 Ln #
		MARINA		ORD COMMUNITY				
1	WATER SALES	4,281,027	-	7,805,728	-	-	12,086,755	1
2	FLAT RATE ACCOUNTS	-	-	30,000	-	-	30,000	2
3	OTHER WATER SALES	-	-	-	-	-	-	3
4	SEWER SALES	-	1,487,859	-	3,099,772	-	4,587,630	4
5	FIRE SYSTEM CHARGE	102,529	-	255,848	-	-	358,377	5
6	HYDRANT METER WATER SALES			193,543			193,543	6
7	BACKFLOW PREVENTION	22,500	-	30,000	-	-	52,500	7
8	LATE CHARGES	20,000	-	-	-	-	20,000	8
9	PERMITS/PLAN CHECK	3,000	2,000	25,000	10,000	-	40,000	9
10	WHEELING CHARGE			24,000			24,000	10
11	DEVELOPER FEES	30,000	4,000	200,000	100,000	-	334,000	11
12	METER FEES	2,500	-	70,000	-	-	72,500	12
13	CAPACITY FEES/CAPITAL SURCHARGE	90,520	48,933	2,399,790	887,010		3,426,253	13
14	OTHER INCOME	13,920	3,480	32,480	8,120	-	58,000	14
15	INTEREST INCOME	50,075	20,040	80,400	15,135	200	165,850	15
16	DEFD REVENUE - BONDS	10,906	6,816	65,436	21,812	31,355	136,325	16
17	GRANT REVENUE	331,253	-	496,879	-	-	828,132	17
18	IOP RENTAL REVENUE	-	-	-	-	-	-	18
19	BLM RENTAL REVENUE	94,412	26,975	168,593	47,206		337,186	19
20	ARMSTRONG RANCH RENTAL REVENUE	-	-	-	-		-	20
21	GAIN OR LOSS ON ASSET SALES	-	-	-	-		-	21
22	FORA RUWAP CONTRIBUTION	-	-	-	-		-	22
23	MIW RUWAP REIMBURSEMENT						-	
23	LOAN PROCEEDS - STATE REVOLVING FUND ¹	-	-	-	-	11,239,582	11,239,582	23
24	2019 COPS PROCEEDS ²	2,569,395	128,900	2,635,160	6,022,800	-	11,356,255	24
25	TOTAL REVENUE AND OTHER SOURCES	7,622,037	1,729,002	14,512,858	10,211,855	11,271,137	45,346,888	25
	EXPENSES AND OTHER USES							
26	SALARIES & BENEFITS	1,722,621	609,783	3,693,179	1,109,050	-	7,134,633	26
27	DEPT. EXPENSE	2,396,547	293,717	5,857,521	962,566	1,200	9,511,551	27
28	INTEREST EXPENSE	137,944	72,372	655,764	214,698	379,301	1,460,079	28
29	FRANCHISE & ADMIN FEES	-	-	125,496	20,000	-	145,496	29
30	TOTAL C I P/CAPITALIZED EQUIPMENT	3,900,275	227,750	10,784,840	7,425,320	12,124,582	34,462,767	30
31	PRINCIPAL DEBT SERVICE	190,421	90,599	630,930	291,860	238,050	1,441,859	31
32	TRANSFER TO CAP REPLACEMENT FUND	200,000	100,000	200,000	100,000	-	600,000	32
33	TRANSFER TO/(FROM) RESERVES NET	(925,772)	334,782	(7,434,872)	88,360	(1,471,996)	(9,409,498)	33
34	TOTAL EXPENSES AND OTHER USES	7,622,037	1,729,002	14,512,857	10,211,855	11,271,137	45,346,888	34
35	BALANCE	0	0	0	0	0	0	35

¹Includes proceeds from the State Revolving Fund to be obtained for the RUWAP Distribution System Project

²Includes proceeds from 2019 Certificates of Participation

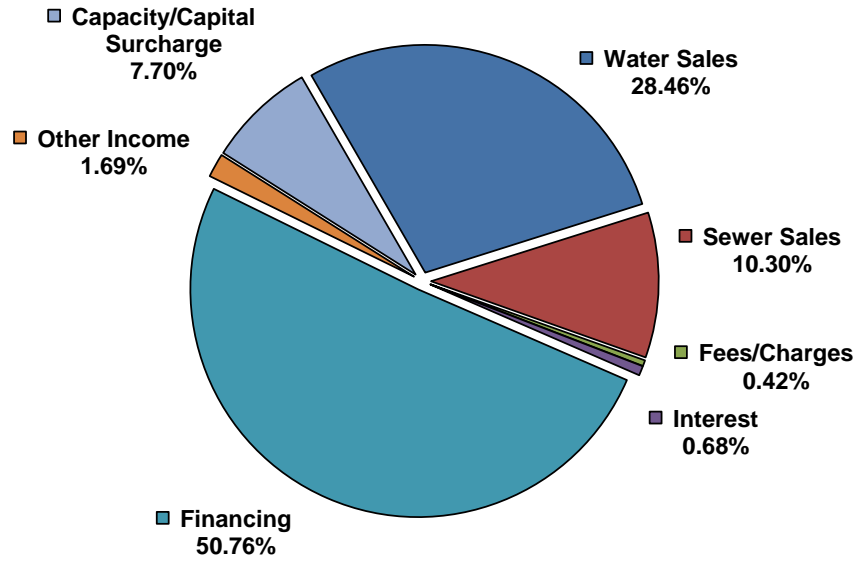
**Marina Coast Water District
Budget Expense Summary by Department
Approved Budget FY 2020-2021**

1 Ln #	2 EXPENSES	4 MARINA		5 ORD COMMUNITY		6	7	8	10 Ln #
		WATER	SEWER	WATER	SEWER	RUWAP	TOTAL		
1	ADMIN								1
2	SALARIES & BENEFITS	685,644	171,382	1,599,848	399,891			2,856,765	2
3	DEPT. EXPENSE	963,087	157,103	2,336,566	466,139	1,200		3,924,095	3
4	INTEREST EXPENSE	137,944	72,372	655,764	214,698	379,301		1,460,079	4
5	FRANCHISE & ADMIN FEE	-	-	125,496	20,000			145,496	5
6	TOTAL - ADMINISTRATION EXP	1,786,675	400,857	4,717,674	1,100,728	380,501		8,386,435	6
7	O & M								7
8	SALARIES & BENEFITS	561,038	385,139	1,047,543	631,553			2,625,273	8
9	DEPT. EXPENSE	543,349	95,455	1,012,040	283,056			1,933,900	9
10	TOTAL - OPER & MAINT EXP	1,104,387	480,594	2,059,583	914,609	-		4,559,173	10
11	LABORATORY								11
12	SALARIES & BENEFITS	57,905		141,762				199,667	12
13	DEPT. EXPENSE	48,027		117,579				165,606	13
14	TOTAL - LABORATORY EXP	105,932	-	259,341	-	-		365,273	14
15	CONSERVATION								15
16	SALARIES & BENEFITS	58,643		143,571				202,214	16
17	DEPT. EXPENSE	117,348		144,602				261,950	17
18	TOTAL - CONSERVATION EXP	175,991	-	288,173	-	-		464,164	18
19	ENGINEERING								19
20	SALARIES & BENEFITS	236,043	53,262	575,429	77,606			942,340	20
21	DEPT. EXPENSE	138,636	41,159	771,484	213,371			1,164,650	21
22	TOTAL - ENGINEERING EXP	374,679	94,421	1,346,913	290,977	-		2,106,990	22
23	WATER RESOURCES								23
24	SALARIES & BENEFITS	123,349		185,025				308,374	24
25	DEPT. EXPENSE	586,100		1,475,250				2,061,350	25
26	TOTAL - WATER RESOURCES EXP	709,449	-	1,660,275	-	-		2,369,724	26
27	TOTAL EXPENSES	4,257,113	975,871	10,331,960	2,306,314	380,501		18,251,759	27
28	CAPITAL COSTS								28
29	CAPITAL IMPROVEMENT PROJ.	3,810,675	128,900	10,664,440	7,184,170	12,124,582		33,912,767	29
30	CAPITALIZED EQUIPMENT	89,600	98,850	120,400	241,150	-		550,000	30
31	SEASIDE LAND TRANSFER	-	-	-	-	-		-	31
32	TOTAL CIP/CAPITALIZED EQUIPMENT	3,900,275	227,750	10,784,840	7,425,320	12,124,582		34,462,767	32
33	TOTAL EXPENSES & CIP	8,157,388	1,203,621	21,116,800	9,731,634	12,505,083		52,714,526	33
34	PRINCIPAL DEBT SERVICE								34
35	PRINCIPAL (2015 Bond)	82,800	51,750	496,800	165,600	238,050		1,035,000	35
36	SANTA CRUZ COUNTY BANK LOAN (BLM)	25,721	7,349	45,930	12,860			91,859	36
37	PRINCIPAL (2019 COPS)	81,900	31,500	88,200	113,400			315,000	37
38	TOTAL - PRINCIPAL DEBT SERVICE	190,421	90,599	630,930	291,860	238,050		1,441,859	38
39	TRANSFER TO CAPITAL REPL FUND	200,000	100,000	200,000	100,000			600,000	39
40	TRANSFER (FROM)/TO CAP REPL RES, NET	(70,591)	(88,574)	383,556	(54,878)	-		169,513	40
41	TRANSFER (FROM)/TO CAP CHG RES, NET	(1,169,769)	38,657	(6,391,261)	(620,142)	(1,471,996)		(9,614,511)	41
42	TRANSFER (FROM)/TO OPERATING RES, NET	314,588	384,699	(1,427,167)	763,380	-		35,500	42
43	TOTAL - TRANSFERS (FROM)/TO RES, NET	(925,772)	334,782	(7,434,872)	88,360	(1,471,996)		(9,409,498)	43
44	TOTAL EXPENSES & USES	7,622,036	1,729,002	14,512,857	10,211,854	11,271,137		45,346,888	44

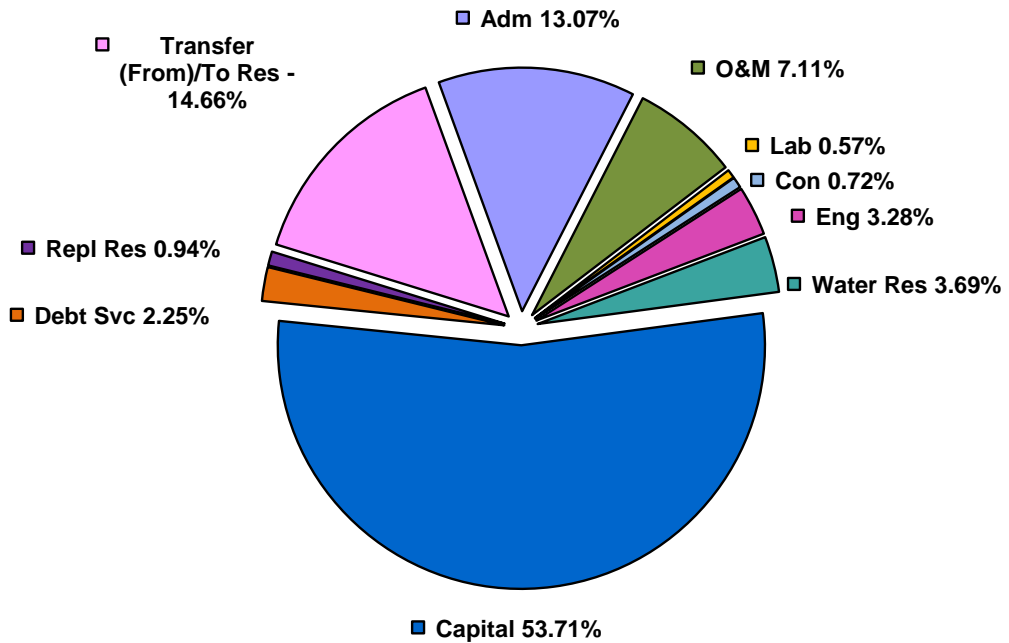
**Marina Coast Water District
Budget Summary Comparison
Approved Budget FY 2020-2021**

	2018-2019 ACTUALS	2019-2020 EST. ACTUALS	2019-2020 ADOPTED	2020-2021 APPROVED	BUD vs. BUD % CHANGE	BUD vs. EST % CHANGE	
REVENUE							
1 WATER SALES	10,476,687	11,477,721	10,633,468	12,280,298	15.5%	7.0%	1
2 FLAT RATE ACCOUNTS	137,572	31,932	50,000	30,000	-40.0%	-6.0%	2
3 OTHER WATER SALES	9,591	10,457	8,575	-	-	-100.0%	3
4 SEWER SALES	4,196,352	5,642,772	4,135,506	4,587,630	10.9%	-18.7%	4
5 FIRE SYSTEM CHARGE	327,812	355,556	268,635	358,377	33.4%	0.8%	5
6 BACKFLOW PREVENTION	51,434	50,017	49,000	52,500	7.1%	5.0%	6
7 LATE CHARGES	218,660	283,849	68,000	20,000	-70.6%	-93.0%	7
8 PERMITS/PLAN CHECK	26,770	39,110	49,000	40,000	-18.4%	2.3%	8
9 WHEELING CHARGE	24,000	24,000	24,000	24,000	0.0%	0.0%	9
10 DEVELOPER FEES	457,121	322,983	582,500	334,000	-42.7%	3.4%	10
11 METER FEES	262,713	111,428	276,700	72,500	-73.8%	-34.9%	11
12 CAPACITY FEES/CAPITAL SURCHARGE	4,306,233	3,830,099	5,040,502	3,426,253	-32.0%	-10.5%	12
13 OTHER INCOME	71,640	24,375	20,000	58,000	190.0%	137.9%	13
14 INTEREST INCOME	220,362	313,463	52,531	165,850	215.7%	-47.1%	14
15 DEFD REVENUE - BONDS	147,629	147,629	60,381	136,325	125.8%	-7.7%	15
16 RENTAL REVENUE	497,767	508,264	527,074	337,186	-36.0%	-33.7%	16
17 GRANT REVENUE	-	489,874	617,170	828,132	0.0%	0.0%	17
18 GAIN OR LOSS ON ASSET SALES	-	-	-	-	0.0%	0.0%	18
19 GAIN OR LOSS BOND ACCOUNTS	-	2	-	-	0.0%	0.0%	19
20 FORA RUWAP CONTRIBUTION	1,342,708	1,817,545	1,200,000	-	-100.0%	-100.0%	20
21 MIW RUWAP CAPACITY SHARE CONTRIBUTION	3,758,744	261,627	10,464,000	-	-100.0%	-100.0%	21
22 LOAN PROCEEDS - ST REV FUND	-	996,362	6,000,000	11,239,582	87.3%	0.0%	22
23 LINE OF CREDIT PROCEEDS	6,562,695	-	-	-	-	-	23
24 NEW DEBT PROCEEDS	5,628,103	-	-	11,356,255	0%	0.0%	24
25 TOTAL REVENUE	38,724,593	26,739,064	40,127,042	45,346,888	13.0%	69.6%	25
EXPENSES							
26 SALARIES & BENEFITS	5,905,082	5,895,027	6,251,537	7,134,633	14.1%	21.0%	26
27 DEPT. EXPENSE	4,984,792	5,968,983	5,222,739	9,511,551	82.1%	59.3%	27
28 INTEREST EXPENSE	1,646,240	1,589,612	1,442,000	1,460,079	1.3%	-8.1%	28
29 FRANCHISE & ADMIN FEES	666,774	739,236	808,484	145,496	-82.0%	-80.3%	29
30 TOTAL C IP/CAPITALIZED EQUIPMENT	26,132,429	3,757,831	25,351,440	34,462,767	35.9%	817.1%	30
31 PRINCIPAL DEBT SERVICE	1,827,493	1,892,013	1,965,375	1,441,859	-26.6%	-23.8%	31
32 TRANSFER TO CAP REPLACEMENT FUND	600,000	400,000	600,000	600,000	100.0%	100.0%	32
33 TRANSFER (FROM)/TO RESERVES	(3,038,217)	6,496,362	(1,514,535)	(9,409,498)	521.3%	-244.8%	33
34 TOTAL EXPENSES	38,724,593	26,739,064	40,127,042	45,346,888	13.0%	69.6%	34
35 BALANCE	0	0	0	0	0	0%	35

**Marina Coast Water District
Revenues (Consolidated)
Budget FY 2020-2021**



**Marina Coast Water District
Expenses (Consolidated)
Budget FY 2020-2021**



Marina Coast Water District

MARINA COAST WATER DISTRICT
REVENUE BUDGET FOR FY 2020-2021

ACCOUNT NAME	MARINA WATER				2020-2021 APPROVED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED			
WATER SALES RESIDENTIAL	1,910,538	1,954,664	2,039,081	2,247,475	2,258,546	10.8%	0.5%
WATER SALES BUSINESS	770,233	733,445	674,066	578,612	679,197	0.8%	17.4%
WATER SALES SCHOOLS	-	-	-	-	-	-	-
WATER SALES MULTIPLES	1,039,753	1,002,122	1,129,167	978,721	1,149,505	1.8%	17.4%
WATER SALES GOVERNMENT	44,210	41,257	252,930	41,368	193,779	-23.4%	368.4%
FIRE SYSTEM CHARGE	91,476	94,267	99,345	98,908	102,529	3.2%	3.7%
HYDRANT METER WATER SALES	-	-	-	-	-	-	-
OTHER WATER SALES	-	-	-	-	-	-	-
LATE CHARGE FEES	18,479	18,031	18,000	18,394	20,000	11.1%	8.7%
BACKFLOW REVENUE	21,975	21,855	22,000	22,000	22,500	2.3%	2.3%
FLAT RATE ACCOUNTS	-	-	-	-	-	-	-
RECLAIMED WATER SALES	-	-	-	-	-	-	-
PLAN CHECK/PERMIT FEES	3,405	2,580	3,000	2,190	3,000	0.0%	37.0%
MAINTENANCE REVENUE	-	-	-	-	-	-	-
METER FEES	1,150	9,711	1,500	2,757	2,500	66.7%	-9.3%
WHEELING CHARGE	-	-	-	-	-	-	-
DEVELOPER FEES	35,567	21,158	-	26,499	30,000	-	13.2%
SEWER SALES BUSINESS	-	-	-	-	-	-	-
SEWER SALES RESIDENTIAL	-	-	-	-	-	-	-
TOTAL OPERATING REVENUES	3,936,787	3,899,090	4,239,089	4,016,925	4,461,556	5.2%	11.1%
CAPITAL SURCHARGE	-	-	-	-	-	-	-
CAPACITY CHARGES	14,505	71,963	416,750	132,567	90,520	-78.3%	-31.7%
INTEREST INCOME	36,968	59,802	56,000	63,619	50,000	-10.7%	-21.4%
INTEREST INCOME - 2010 BOND	2,778	5,152	4,500	4,803	-	-	-
INTEREST INCOME - 2015 BONDS	72	120	66	73	75	13.6%	2.8%
OTHER INCOME	28,794	30,200	4,600	15,017	13,920	202.6%	-7.3%
INSURANCE REFUNDS	10,407	7,347	-	-	-	-	-
DEFD REVENUE -2010 SERIES BOND	3,165	3,165	3,165	3,165	-	-	-
DEFERRED REVENUE - 2015 A BOND	10,906	10,906	10,906	10,906	10,906	0.0%	0.0%
IOP RENTAL REVEUE	51,629	51,755	51,503	51,755	-	-	-
BLM RENTAL REVEUE	92,875	86,523	96,078	90,010	94,412	-1.7%	4.9%
ARMSTRONG RANCH RENTAL REVENUE	823	1,098	-	549	-	-	-
GRANT REVENUE	-	-	153,132	246,868	331,253	116.3%	34.2%
DONATIONS FROM OTHER AGENCIES	-	-	-	-	-	-	-
GAIN/LOSS ON ASSET SALES	7,498	-	-	-	-	-	-
GAIN/LOSS 2010 BOND	1	-	-	0	-	-	-
FORA RUWAP REIMBURSEMENT	-	-	-	-	-	-	-
M1W RUWAP REIMBURSEMENT	-	-	-	-	-	-	-
LOAN PROCEEDS - STATE REVOLVING FUND ¹	-	-	-	-	-	-	-
2019 COPS PROCEEDS	-	-	2,000,000	225,311	2,569,395	-	-
TOTAL NON OPERATING REVENUES	260,420	328,030	2,796,700	844,643	3,160,481	13.0%	274.2%
TOTAL REVENUE	4,197,207	4,227,120	7,035,789	4,861,568	7,622,037	8.3%	56.8%

Marina Coast Water District

MARINA COAST WATER DISTRICT
REVENUE BUDGET FOR FY 2020-2021

ACCOUNT NAME	MARINA SEWER				2020-2021 APPROVED	BUD vs BUD APPROVED	BUD vs EST % CHANGE
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED			
WATER SALES RESIDENTIAL	-	-	-	-	-	-	-
WATER SALES BUSINESS	-	-	-	-	-	-	-
WATER SALES SCHOOLS	-	-	-	-	-	-	-
WATER SALES MULTIPLES	-	-	-	-	-	-	-
WATER SALES GOVERNMENT	-	-	-	-	-	-	-
FIRE SYSTEM CHARGE	-	-	-	-	-	-	-
HYDRANT METER WATER SALES	-	-	-	-	-	-	-
OTHER WATER SALES	-	-	-	-	-	-	-
LATE CHARGE FEES	-	-	-	-	-	-	-
BACKFLOW REVENUE	-	-	-	-	-	-	-
FLAT RATE ACCOUNTS	-	-	-	-	-	-	-
RECLAIMED WATER SALES	-	-	-	-	-	-	-
PLAN CHECK/PERMIT FEES	4,005	2,580	1,500	2,160	2,000	33.3%	-7.4%
MAINTENANCE REVENUE	-	-	-	-	-	-	-
METER FEES	-	-	-	-	-	-	-
WHEELING CHARGE	-	-	-	-	-	-	-
DEVELOPER FEES	14,215	5,085	-	4,160	4,000	-	-3.8%
SEWER SALES BUSINESS	183,378	194,246	203,335	206,708	256,382	26.1%	24.0%
SEWER SALES RESIDENTIAL	1,057,448	1,139,322	1,238,452	1,210,249	1,231,477	-0.6%	1.8%
TOTAL OPERATING REVENUES	1,259,047	1,341,234	1,443,287	1,423,278	1,493,859	3.5%	5.0%
CAPITAL SURCHARGE	-	-	-	-	-	-	-
CAPACITY CHARGES	8,166	35,928	284,905	115,833	48,933	-82.8%	-57.8%
INTEREST INCOME	20,688	36,075	25,200	27,430	20,000	-20.6%	-27.1%
INTEREST INCOME - 2010 BOND	794	1,472	1,300	1,372	-	-	-
INTEREST INCOME - 2015 BONDS	45	75	40	46	40	0.0%	-12.3%
OTHER INCOME	137	167	1,200	31	3,480	190.0%	11162.1%
INSURANCE REFUNDS	2,914	1,000	-	-	-	-	-
DEFD REVENUE -2010 SERIES BOND	904	904	904	904	-	-	-
DEFERRED REVENUE - 2015 A BOND	6,816	6,816	6,816	6,816	6,816	0.0%	0.0%
IOP RENTAL REVEUE	14,751	14,787	14,715	14,787	-	-	-
BLM RENTAL REVEUE	26,536	24,721	27,451	25,717	26,975	-1.7%	4.9%
ARMSTRONG RANCH RENTAL REVENUE	235	314	-	157	-	-	-
GRANT REVENUE	-	-	-	-	-	-	-
DONATIONS FROM OTHER AGENCIES	-	-	-	-	-	-	-
GAIN/LOSS ON ASSET SALES	2,099	-	-	-	-	-	-
GAIN/LOSS 2010 BOND	0	-	-	0	-	-	-
FORA RUWAP REIMBURSEMENT	-	-	-	-	-	-	-
M1W RUWAP REIMBURSEMENT	-	-	-	-	-	-	-
LOAN PROCEEDS - STATE REVOLVING FUND ¹	-	-	-	-	-	-	-
2019 COPS PROCEEDS	-	-	955,000	134,278	128,900	-86.5%	-4.0%
TOTAL NON OPERATING REVENUES	84,084	122,258	1,317,531	327,371	235,144	-82.2%	-28.2%
TOTAL REVENUE	1,343,130	1,463,492	2,760,818	1,750,649	1,729,002	-37.4%	-1.2%

Marina Coast Water District

MARINA COAST WATER DISTRICT
REVENUE BUDGET FOR FY 2020-2021

ACCOUNT NAME	ORD WATER						
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 APPROVED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WATER SALES RESIDENTIAL	4,095,467	4,618,276	4,524,360	4,111,691	3,042,763	-32.7%	-26.0%
WATER SALES BUSINESS	932,959	961,661	2,114,108	1,354,955	686,040	-67.5%	-49.4%
WATER SALES SCHOOLS	312,332	330,599	385,008	371,576	-	-	-
WATER SALES MULTIPLES	420,277	490,691	463,915	1,495,234	2,929,990	531.6%	96.0%
WATER SALES GOVERNMENT	90,909	86,303	112,279	109,153	1,146,935	921.5%	950.8%
FIRE SYSTEM CHARGE	202,013	233,545	241,308	256,647	255,848	6.0%	-0.3%
HYDRANT METER WATER SALES	286,897	257,670	243,613	188,935	193,543	-20.6%	2.4%
OTHER WATER SALES	8,836	9,591	9,756	10,457	-	-	-
LATE CHARGE FEES	160,326	200,629	100,000	265,455	-	-	-
BACKFLOW REVENUE	29,331	29,579	30,000	28,017	30,000	0.0%	7.1%
FLAT RATE ACCOUNTS	925,653	137,572	50,000	31,932	30,000	-40.0%	-6.0%
RECLAIMED WATER SALES	-	-	-	-	-	-	-
PLAN CHECK/PERMIT FEES	14,650	10,940	25,000	24,440	25,000	0.0%	2.3%
MAINTENANCE REVENUE	-	-	-	-	-	-	-
METER FEES	656,598	253,003	300,000	108,671	70,000	-76.7%	-35.6%
WHEELING CHARGE	24,000	24,000	24,000	24,000	24,000	0.0%	0.0%
DEVELOPER FEES	369,551	270,693	400,000	179,739	200,000	-50.0%	11.3%
SEWER SALES BUSINESS	-	-	-	-	-	-	-
SEWER SALES RESIDENTIAL	-	-	-	-	-	-	-
TOTAL OPERATING REVENUES	8,529,799	7,914,749	9,023,347	8,560,902	8,634,119	-4.3%	0.9%
CAPITAL SURCHARGE	167,971	165,550	165,000	167,800	165,000	0.0%	-1.7%
CAPACITY CHARGES	3,429,782	2,825,991	1,834,290	2,822,513	2,234,790	21.8%	-20.8%
INTEREST INCOME	51,396	80,466	76,000	176,647	80,000	5.3%	-54.7%
INTEREST INCOME - 2010 BOND	4,961	9,200	8,100	8,576	-	-	-
INTEREST INCOME - 2015 BONDS	431	718	400	438	400	0.0%	-8.6%
OTHER INCOME	2,666	1,285	11,400	745	32,480	184.9%	4262.1%
INSURANCE REFUNDS	22,479	20,633	-	-	-	-	-
DEFD REVENUE -2010 SERIES BOND	5,652	5,652	5,652	5,652	-	-	-
DEFERRED REVENUE - 2015 A BOND	65,436	65,436	65,436	65,436	65,436	0.0%	0.0%
IOP RENTAL REVEUE	92,194	92,419	91,969	92,419	-	-	-
BLM RENTAL REVEUE	165,848	154,505	171,568	160,733	168,593	-1.7%	4.9%
ARMSTRONG RANCH RENTAL REVENUE	1,470	1,960	-	980	-	-	-
GRANT REVENUE	-	-	303,758	243,006	496,879	63.6%	104.5%
DONATIONS FROM OTHER AGENCIES	-	10,167,618	-	-	-	-	-
GAIN/LOSS ON ASSET SALES	16,211	-	16,200	-	-	-	-
GAIN/LOSS 2010 BOND	2	-	2	1	-	-	-
FORA RUWAP REIMBURSEMENT	-	-	-	-	-	-	-
M1W RUWAP REIMBURSEMENT	-	-	-	-	-	-	-
LOAN PROCEEDS - STATE REVOLVING FUND ¹	-	-	-	-	-	-	-
2019 COPS PROCEEDS	-	-	2,150,000	846,189	2,635,160	22.6%	211.4%
TOTAL NON OPERATING REVENUES	4,026,499	13,591,433	4,899,775	4,591,134	5,878,738	20.0%	28.0%
TOTAL REVENUE	12,556,299	21,506,182	13,923,122	13,152,035	14,512,858	4.2%	10.3%

Marina Coast Water District

MARINA COAST WATER DISTRICT
REVENUE BUDGET FOR FY 2020-2021

ACCOUNT NAME	ORD SEWER				2020-2021 APPROVED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED			
WATER SALES RESIDENTIAL	-	-	-	-	-	-	-
WATER SALES BUSINESS	-	-	-	-	-	-	-
WATER SALES SCHOOLS	-	-	-	-	-	-	-
WATER SALES MULTIPLES	-	-	-	-	-	-	-
WATER SALES GOVERNMENT	-	-	-	-	-	-	-
FIRE SYSTEM CHARGE	-	-	-	-	-	-	-
HYDRANT METER WATER SALES	-	-	-	-	-	-	-
OTHER WATER SALES	-	-	-	-	-	-	-
LATE CHARGE FEES	-	-	-	-	-	-	-
BACKFLOW REVENUE	-	-	-	-	-	-	-
FLAT RATE ACCOUNTS	-	-	-	-	-	-	-
RECLAIMED WATER SALES	-	-	-	-	-	-	-
PLAN CHECK/PERMIT FEES	12,440	10,670	11,000	10,320	10,000	-9.1%	-3.1%
MAINTENANCE REVENUE	-	-	-	-	-	-	-
METER FEES	-	-	-	-	-	-	-
WHEELING CHARGE	-	-	-	-	-	-	-
DEVELOPER FEES	116,689	160,186	105,000	112,585	100,000	-4.8%	-11.2%
SEWER SALES BUSINESS	2,587,333	2,862,783	557,285	1,912,556	428,803	-23.1%	-77.6%
SEWER SALES RESIDENTIAL	-	-	2,405,789	2,313,258	2,670,969	11.0%	15.5%
TOTAL OPERATING REVENUES	2,716,461	3,033,639	3,079,074	4,348,719	3,209,772	4.2%	-26.2%
CAPITAL SURCHARGE	39,867	39,952	39,900	39,843	39,900	0.0%	0.1%
CAPACITY CHARGES	1,491,557	1,166,849	677,688	551,544	847,110	25.0%	53.6%
INTEREST INCOME	13,111	24,122	22,700	27,702	15,000	-33.9%	-45.9%
INTEREST INCOME - 2010 BOND	1,389	2,576	2,250	2,401	-	-	-
INTEREST INCOME - 2015 BONDS	144	239	135	146	135	0.0%	-7.5%
OTHER INCOME	8,783	8,867	2,800	8,582	8,120	190.0%	-5.4%
INSURANCE REFUNDS	5,828	2,142	-	-	-	-	-
DEFD REVENUE -2010 SERIES BOND	1,583	1,583	1,583	1,583	-	-	-
DEFERRED REVENUE - 2015 A BOND	21,812	21,812	21,812	21,812	21,812	0.0%	0.0%
IOP RENTAL REVEUE	25,814	25,877	25,751	25,877	-	-	-
BLM RENTAL REVEUE	46,437	43,261	48,039	45,005	47,206	-1.7%	4.9%
ARMSTRONG RANCH RENTAL REVENUE	412	549	-	274	-	-	-
GRANT REVENUE	-	-	-	-	-	-	-
DONATIONS FROM OTHER AGENCIES	-	9,445,180	-	-	-	-	-
GAIN/LOSS ON ASSET SALES	4,205	-	-	-	-	-	-
GAIN/LOSS 2010 BOND	0	-	-	0	-	-	-
FORA RUWAP REIMBURSEMENT	-	-	-	-	-	-	-
M1W RUWAP REIMBURSEMENT	-	-	-	-	-	-	-
LOAN PROCEEDS - STATE REVOLVING FUND ¹	-	-	-	-	-	-	-
2019 COPS PROCEEDS	-	-	3,500,000	388,867	6,022,800	72.1%	-100.0%
TOTAL NON OPERATING REVENUES	1,660,943	10,783,009	4,342,658	1,113,637	7,002,083	251.4%	-100.1%
TOTAL REVENUE	4,377,404	13,816,648	7,421,732	5,462,356	10,211,855	37.6%	86.9%

Marina Coast Water District

MARINA COAST WATER DISTRICT
REVENUE BUDGET FOR FY 2020-2021

ACCOUNT NAME	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	RUWAP		BUD vs BUD % CHANGE	BUD vs EST % CHANGE
				2019-2020 ESTIMATED	2020-2021 APPROVED		
WATER SALES RESIDENTIAL	-	-	-	-	-	-	-
WATER SALES BUSINESS	-	-	-	-	-	-	-
WATER SALES SCHOOLS	-	-	-	-	-	-	-
WATER SALES MULTIPLES	-	-	-	-	-	-	-
WATER SALES GOVERNMENT	-	-	-	-	-	-	-
FIRE SYSTEM CHARGE	-	-	-	-	-	-	-
HYDRANT METER WATER SALES	-	-	-	-	-	-	-
OTHER WATER SALES	-	-	-	-	-	-	-
LATE CHARGE FEES	-	-	-	-	-	-	-
BACKFLOW REVENUE	-	-	-	-	-	-	-
FLAT RATE ACCOUNTS	-	-	-	-	-	-	-
RECLAIMED WATER SALES	-	-	-	-	-	-	-
PLAN CHECK/PERMIT FEES	-	-	-	-	-	-	-
MAINTENANCE REVENUE	-	-	-	-	-	-	-
METER FEES	-	-	-	-	-	-	-
WHEELING CHARGE	-	-	-	-	-	-	-
DEVELOPER FEES	-	-	-	-	-	-	-
SEWER SALES BUSINESS	-	-	-	-	-	-	-
SEWER SALES RESIDENTIAL	-	-	-	-	-	-	-
TOTAL OPERATING REVENUES	-	-	-	-	-	-	-
CAPITAL SURCHARGE	-	-	-	-	-	-	-
CAPACITY CHARGES	-	-	-	-	-	-	-
INTEREST INCOME	-	-	-	-	-	-	-
INTEREST INCOME - 2010 BOND	-	-	-	-	-	-	-
INTEREST INCOME - 2015 BONDS	206	344	200	210	200	0.0%	-4.7%
OTHER INCOME	-	-	-	-	-	-	-
INSURANCE REFUNDS	-	-	-	-	-	-	-
DEFD REVENUE -2010 SERIES BOND	-	-	-	-	-	-	-
DEFERRED REVENUE - 2015 A BOND	31,355	31,355	31,355	31,355	31,355	0.0%	0.0%
IOP RENTAL REVEUE	-	-	-	-	-	-	-
BLM RENTAL REVEUE	-	-	-	-	-	-	-
ARMSTRONG RANCH RENTAL REVENUE	-	-	-	-	-	-	-
GRANT REVENUE	-	-	-	-	-	-	-
DONATIONS FROM OTHER AGENCIES	-	-	-	-	-	-	-
GAIN/LOSS ON ASSET SALES	-	-	-	-	-	-	-
GAIN/LOSS 2010 BOND	-	-	-	-	-	-	-
FORA RUWAP REIMBURSEMENT	-	1,342,708	1,000,000	1,817,545	-	-	-
M1W RUWAP REIMBURSEMENT	7,079,937	3,758,744	-	261,627	-	-	-
LOAN PROCEEDS - STATE REVOLVING FUND ¹	-	-	11,400,000	996,362	11,239,582	-1.4%	1028.1%
2019 COPS PROCEEDS	-	-	-	-	-	-	-
TOTAL NON OPERATING REVENUES	7,111,498	5,133,151	12,431,555	3,107,099	11,271,137	-9.3%	262.8%
TOTAL REVENUE	7,111,498	5,133,151	12,431,555	3,107,099	11,271,137	-9.3%	262.8%

Marina Coast Water District

MARINA COAST WATER DISTRICT
REVENUE BUDGET FOR FY 2020-2021

ACCOUNT NAME	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	TOTAL 2019-2020 ESTIMATED	2020-2021 APPROVED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WATER SALES RESIDENTIAL	6,006,006	6,572,940	6,563,441	6,359,166	5,301,308	-19.2%	-16.6%
WATER SALES BUSINESS	1,703,192	1,695,106	2,788,174	1,933,567	1,365,237	-51.0%	-29.4%
WATER SALES SCHOOLS	312,332	330,599	385,008	371,576	-	-	-
WATER SALES MULTIPLES	1,460,030	1,492,813	1,593,082	2,473,955	4,079,495	156.1%	64.9%
WATER SALES GOVERNMENT	135,119	127,560	365,209	150,521	1,340,714	267.1%	790.7%
FIRE SYSTEM CHARGE	293,489	327,812	340,653	355,556	358,377	5.2%	0.8%
HYDRANT METER WATER SALES	286,897	257,670	243,613	188,935	193,543	-20.6%	2.4%
OTHER WATER SALES	8,836	9,591	9,756	10,457	-	-	-
LATE CHARGE FEES	178,806	218,660	118,000	283,849	20,000	-83.1%	-93.0%
BACKFLOW REVENUE	51,306	51,434	52,000	50,017	52,500	1.0%	5.0%
FLAT RATE ACCOUNTS	925,653	137,572	50,000	31,932	30,000	-40.0%	-6.0%
RECLAIMED WATER SALES	-	-	-	-	-	-	-
PLAN CHECK/PERMIT FEES	34,500	26,770	40,500	39,110	40,000	-1.2%	2.3%
MAINTENANCE REVENUE	-	-	-	-	-	-	-
METER FEES	657,748	262,713	301,500	111,428	72,500	-76.0%	-34.9%
WHEELING CHARGE	24,000	24,000	24,000	24,000	24,000	0.0%	0.0%
DEVELOPER FEES	536,021	457,121	505,000	322,983	334,000	-33.9%	3.4%
SEWER SALES BUSINESS	2,770,711	3,057,029	760,620	2,119,264	685,185	-9.9%	-67.7%
SEWER SALES RESIDENTIAL	1,057,448	1,139,322	3,644,241	3,523,508	3,902,446	7.1%	10.8%
TOTAL OPERATING REVENUES	16,442,094	16,188,712	17,784,797	18,349,824	17,799,305	0.1%	-3.0%
CAPITAL SURCHARGE	207,838	205,502	204,900	207,643	204,900	0.0%	-1.3%
CAPACITY CHARGES	4,944,010	4,100,731	3,213,633	3,622,456	3,221,353	0.2%	-11.1%
INTEREST INCOME	122,163	200,465	179,900	295,399	165,000	-8.3%	-44.1%
INTEREST INCOME - 2010 BOND	9,922	18,401	16,150	17,152	-	-	-
INTEREST INCOME - 2015 BONDS	898	1,497	841	912	850	1.1%	-6.8%
OTHER INCOME	40,380	40,518	20,000	24,375	58,000	190.0%	137.9%
INSURANCE REFUNDS	41,628	31,121	-	-	-	-	-
DEFD REVENUE -2010 SERIES BOND	11,304	11,304	11,304	11,304	-	-	-
DEFERRED REVENUE - 2015 A BOND	136,325	136,325	136,325	136,325	136,325	0.0%	0.0%
IOP RENTAL REVEUE	184,388	184,838	183,938	184,838	-	-	-
BLM RENTAL REVEUE	331,695	309,009	343,136	321,465	337,186	-1.7%	4.9%
ARMSTRONG RANCH RENTAL REVENUE	2,940	3,920	-	1,960	-	-	-
GRANT REVENUE	-	-	456,890	489,874	828,132	81.3%	69.0%
DONATIONS FROM OTHER AGENCIES	-	19,612,798	-	-	-	-	-
GAIN/LOSS ON ASSET SALES	30,013	-	16,200	-	-	-	-
GAIN/LOSS 2010 BOND	3	-	2	2	-	-	-
FORA RUWAP REIMBURSEMENT	-	1,342,708	1,000,000	1,817,545	-	-	-
M1W RUWAP REIMBURSEMENT	7,079,937	3,758,744	-	261,627	-	-	-
LOAN PROCEEDS - STATE REVOLVING FUND ¹	-	5,628,103	11,400,000	996,362	11,239,582	-1.4%	1028.1%
2019 COPS PROCEEDS	-	-	8,605,000	1,594,645	11,356,255	32.0%	612.1%
TOTAL NON OPERATING REVENUES	13,143,443	35,585,984	25,788,219	9,983,885	27,547,583	6.8%	175.9%
TOTAL REVENUE	29,585,538	51,774,696	43,573,016	28,333,708	45,346,888	4.1%	60.0%

**MARINA COAST WATER DISTRICT
ADMIN BUDGET FOR FY 2020-2021**

ACCOUNT NAME	MARINA WATER						
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 APPROVED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ADM	366,752	391,244	364,663	368,832	414,710	13.7%	12.4%
WAGES ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	15,577	17,863	11,612	16,861	9,111	-21.5%	-46.0%
FICA EXPENSE	20,547	22,478	21,494	18,391	24,379	13.4%	32.6%
MEDI EXPENSE	5,177	5,730	5,456	5,527	6,145	12.6%	11.2%
MEDICAL INSURANCE EXPENSE	49,407	50,514	81,483	56,322	92,558	13.6%	64.3%
DENTAL INSURANCE EXPENSE	3,373	3,253	3,366	2,987	3,845	14.2%	28.7%
VISION INSURANCE EXPENSE	880	882	1,112	825	1,209	8.8%	46.6%
WORKERS COMP. INSURANCE	3,545	5,219	4,304	4,016	4,221	-1.9%	5.1%
LIFE INSURANCE EXPENSE	1,322	1,493	1,299	1,479	1,482	14.1%	0.2%
UNIFORM BENEFIT	424	242	449	464	192	-57.2%	-58.6%
BOOT BENEFIT	176	107	172	96	116	-32.6%	20.6%
SUI EXPENSE	757	903	903	142	942	4.4%	565.3%
ETT EXPENSE	31	40	27	27	29	5.8%	4.4%
CAR ALLOWANCE EXPENSE	1,350	1,296	1,242	1,242	1,296	4.3%	4.3%
DISABILITY PLAN	1,287	1,107	987	1,097	1,295	31.2%	18.0%
CALPERS RETIREMENT (ER) - Classic Plan	28,986	29,819	34,229	32,238	42,082	22.9%	30.5%
CALPERS RETIREMENT (EE) - Classic Plan	18,671	16,667	16,705	15,340	18,114	8.4%	18.1%
CALPERS-62 RETIREMENT (ER)	6,025	10,427	9,476	11,262	12,075	27.4%	7.2%
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
PENSION EXPENSE	2,966	(6,194)	-	-	-	-	-
PARS RETIREMENT	32,271	-	-	-	-	-	-
DEFERRED COMP (ER)	-	2,031	-	13,121	9,843	-	-25.0%
OPEB EXPENSE	31,660	42,187	16,100	35,650	39,600	146.0%	11.1%
TUITION REIMBURSEMENT	981	-	-	953	1,320	-	38.6%
BOARD COMPENSATION	1,138	852	1,035	943	1,080	4.3%	14.5%
TOTAL SALARY & BENEFIT	593,302	598,254	576,114	587,817	685,644	19.0%	16.6%
LIABILITY INSURANCE	24,852	21,131	21,850	20,437	21,600	-1.1%	5.7%
LIABILITY CLAIMS	-	-	-	-	-	-	-
PROPERTY INSURANCE	5,133	3,499	5,980	7,628	8,724	45.9%	14.4%
AUTO INSURANCE	1,501	1,046	1,380	1,337	1,440	4.3%	7.7%
PROPERTY TAXES	1,638	1,626	-	1,605	912	-	-43.2%
OFFICE POWER/GAS	4,098	3,909	3,450	3,738	3,864	12.0%	3.4%
BUILDING SECURITY	605	790	1,196	1,220	1,560	30.4%	27.8%
TRASH SERVICES	2,396	2,216	2,300	2,180	2,400	4.3%	10.1%
ANSWERING SERVICE	680	552	690	399	600	-13.0%	50.5%
PHONE	12,725	10,352	9,890	10,699	11,280	14.1%	5.4%
RENT/LEASE EQUIPMENT	4,778	4,424	6,831	4,818	5,040	-26.2%	4.6%
MODULAR RENTAL	-	1,150	-	2,053	2,448	-	19.3%
POSTAGE	12,582	12,058	10,810	11,251	11,520	6.6%	2.4%
PRINTING	7,998	6,432	6,900	5,105	7,200	4.3%	41.0%
OFFICE SUPPLY	1,669	2,038	2,070	2,742	2,880	39.1%	5.0%
GENERAL SUPPLY	4,200	3,946	2,760	3,801	4,080	47.8%	7.3%
COMPUTERS/DATA PROCESSING	6,461	3,450	3,450	4,065	4,800	39.1%	18.1%
SOFTWARE AND LICENSING	14,639	15,186	26,703	8,755	25,561	-4.3%	191.9%
ADVERTISEMENT	6,217	4,300	3,450	2,960	4,800	39.1%	62.1%
MAINTENANCE AGREEMENTS	10,555	12,731	10,546	4,955	7,198	-31.7%	45.3%
HOSPITALITY & AWARDS	619	620	920	920	840	-8.7%	-8.7%
BOARD MEETING VIDEO RECORDING	1,580	1,044	1,380	1,431	1,440	4.3%	0.7%
ACCOUNTING SERVICES	6,466	6,274	8,510	6,610	8,880	4.3%	34.3%
CONSULTING SERVICES	112,491	38,691	69,000	40,494	66,000	-4.3%	63.0%
LEGAL FEES	90,309	313,900	200,000	445,914	300,000	50.0%	-32.7%
CONFERENCE ATTENDANCE	905	644	3,077	91	3,185	3.5%	3412.4%

**MARINA COAST WATER DISTRICT
ADMIN BUDGET FOR FY 2020-2021**

ACCOUNT NAME	MARINA WATER						
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 APPROVED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
CONFERENCE (BOD)	187	80	575	196	2,352	309.0%	1098.8%
EDUCATION EXPENSES	3,033	1,944	4,123	2,045	1,601	-61.2%	-21.7%
TRAVEL	3,026	2,069	4,848	1,511	4,848	0.0%	220.8%
SAFETY	441	320	575	497	1,800	213.0%	262.3%
MEMBERSHIPS & DUES	6,947	8,312	7,600	8,300	8,500	11.8%	2.4%
PERMITS	10,512	11,403	9,200	8,979	9,600	4.3%	6.9%
MISCELLANEOUS	-	2	-	305	360	-	17.9%
BANK & ADMINISTRATION FEE	28,616	31,223	31,050	33,889	36,000	15.9%	6.2%
BANK FEE - 2010 BOND	-	-	276	276	-	-	-
INTEREST EXPENSE	35	7	46	46	48	4.3%	4.3%
BLM INTEREST EXP - HCC LOAN	44,220	43,217	41,583	41,583	40,748	-2.0%	-2.0%
2010 BOND INTEREST EXPENSE	46,713	35,198	24,290	24,290	-	-	-
2015 BOND INTEREST EXPENSE	102,120	99,818	100,332	100,332	97,148	-3.2%	-3.2%
2019 BOND INTEREST EXPENSE	-	-	-	79,960	176,618	-	120.9%
MI1W - AWTF CAPITAL COST SHARE	-	-	-	-	103,484	-	-
M1W - ANNUAL RENEWAL RESERVE SHARE	-	-	-	-	26,707	-	-
LEASED EQUIPMENT INTEREST	-	-	-	-	-	-	-
2019 SERIES BOND FEES	-	-	-	59,800	-	-	-
RUWAP LOC INTEREST EXPENSE	-	-	-	-	-	-	-
METER READER GEN MAINT/EQUIP	605	432	860	573	580	-32.6%	1.1%
METERS (METER READER ONLY)	66,657	75,992	79,550	59,356	53,650	-32.6%	-9.6%
IOP GENERAL EXPENSES	851	576	725	1,137	725	0.0%	-36.2%
IOP EXPENSE	3,080	3,080	3,080	3,080	3,080	0.0%	0.0%
IOP PERMITS	-	-	-	-	-	-	-
IOP MAINTENANCE	760	2,466	750	750	750	0.0%	0.0%
BLM GENERAL EXPENSES	12,034	12,969	12,600	14,090	14,000	11.1%	-0.6%
BLM ASSOCIATION FEES	3,080	3,080	3,080	3,080	3,080	0.0%	0.0%
BLM MAINTENANCE	6,515	1,858	1,100	1,017	1,100	0.0%	8.1%
FRANCHISE FEE	-	-	-	-	-	-	-
FORA ADMIN./LIAISON FEES	-	-	-	-	-	-	-
MEMBERSHIP ON FORA BOARD	-	-	-	-	-	-	-
BAD DEBT EXPENSE	-	-	5,750	5,750	6,000	4.3%	4.3%
RW-0156 RECYCLED WATER EXPENSE	-	-	-	-	-	-	-
TOTAL DEPARTMENT EXPENSE	674,526	806,057	735,136	1,046,051	1,101,032	49.8%	5.3%
TOTAL EXPENSE	1,267,829	1,404,311	1,311,250	1,633,868	1,786,675	36.3%	9.4%

**MARINA COAST WATER DISTRICT
ADMIN BUDGET FOR FY 2020-2021**

ACCOUNT NAME	MARINA SEWER						
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 APPROVED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ADM	89,670	100,121	95,130	89,175	103,678	9.0%	16.3%
WAGES ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	4,291	5,059	3,029	4,335	2,278	-24.8%	-47.5%
FICA EXPENSE	4,992	5,753	5,607	4,410	6,095	8.7%	38.2%
MEDI EXPENSE	1,272	1,483	1,423	1,352	1,536	8.0%	13.7%
MEDICAL INSURANCE EXPENSE	14,451	16,961	21,256	16,145	23,139	8.9%	43.3%
DENTAL INSURANCE EXPENSE	588	643	878	644	961	9.5%	49.4%
VISION INSURANCE EXPENSE	193	203	290	190	302	4.3%	59.1%
WORKERS COMP. INSURANCE	563	892	1,123	785	1,055	-6.0%	34.5%
LIFE INSURANCE EXPENSE	370	404	339	357	371	9.3%	3.8%
UNIFORM BENEFIT	-	-	117	99	48	-59.0%	-51.3%
BOOT BENEFIT	-	-	-	-	-	-	-
SUI EXPENSE	168	199	236	37	236	-0.2%	537.2%
ETT EXPENSE	7	9	7	7	7	2.0%	-0.6%
CAR ALLOWANCE EXPENSE	378	378	324	324	324	0.0%	0.0%
DISABILITY PLAN	360	300	257	265	324	26.0%	22.2%
CALPERS RETIREMENT (ER) - Classic Plan	7,474	8,600	8,929	8,410	10,520	17.8%	25.1%
CALPERS RETIREMENT (EE) - Classic Plan	4,639	4,777	4,358	4,002	4,529	3.9%	13.2%
CALPERS-62 RETIREMENT (ER)	1,334	2,165	2,472	2,433	3,019	22.1%	24.1%
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
PENSION EXPENSE	831	(1,807)	-	-	-	-	-
PARS RETIREMENT	9,036	-	-	-	-	-	-
DEFERRED COMP (ER)	-	592	-	3,342	2,461	-	-26.4%
OPEB EXPENSE	8,865	12,177	4,200	9,300	9,900	135.7%	6.5%
TUITION REIMBURSEMENT	-	-	-	249	330	-	32.8%
BOARD COMPENSATION	319	249	270	246	270	0.0%	9.8%
TOTAL SALARY & BENEFIT	149,800	159,174	150,245	146,105	171,382	14.1%	17.3%
LIABILITY INSURANCE	6,886	6,093	5,700	5,486	5,400	-5.3%	-1.6%
LIABILITY CLAIMS	150	-	-	-	-	-	-
PROPERTY INSURANCE	779	553	1,560	1,635	2,181	39.8%	33.4%
AUTO INSURANCE	424	305	360	349	360	0.0%	3.2%
PROPERTY TAXES	200	202	-	162	228	-	40.7%
OFFICE POWER/GAS	1,092	1,087	900	951	966	7.3%	1.5%
BUILDING SECURITY	170	231	312	318	390	25.0%	22.5%
TRASH SERVICES	671	646	600	569	600	0.0%	5.5%
ANSWERING SERVICE	191	161	180	104	150	-16.7%	44.2%
PHONE	3,143	2,939	2,580	2,688	2,820	9.3%	4.9%
RENT/LEASE EQUIPMENT	1,338	1,289	1,782	1,259	1,260	-29.3%	0.1%
MODULAR RENTAL	-	335	-	535	612	-	14.3%
POSTAGE	12,005	11,421	2,820	7,073	2,880	2.1%	-59.3%
PRINTING	6,892	5,613	1,800	3,269	1,800	0.0%	-44.9%
OFFICE SUPPLY	467	594	540	715	720	33.3%	0.6%
GENERAL SUPPLY	1,176	1,151	720	992	1,020	41.7%	2.9%
COMPUTERS/DATA PROCESSING	1,808	1,006	900	1,061	1,200	33.3%	13.2%
SOFTWARE AND LICENSING	4,213	4,167	6,970	2,646	14,583	109.2%	451.1%
ADVERTISEMENT	2,523	1,180	900	772	1,200	33.3%	55.4%
MAINTENANCE AGREEMENTS	3,136	3,872	2,751	1,308	1,799	-34.6%	37.6%
HOSPITALITY & AWARDS	199	175	240	240	210	-12.5%	-12.5%
BOARD MEETING VIDEO RECORDING	442	305	360	373	360	0.0%	-3.5%
ACCOUNTING SERVICES	1,800	1,897	2,220	1,715	2,220	0.0%	29.5%
CONSULTING SERVICES	26,045	10,816	18,000	10,564	16,500	-8.3%	56.2%
LEGAL FEES	6,924	4,813	4,500	6,731	4,500	0.0%	-33.1%
CONFERENCE ATTENDANCE	36	39	727	4	153	-79.0%	4185.7%

**MARINA COAST WATER DISTRICT
ADMIN BUDGET FOR FY 2020-2021**

ACCOUNT NAME	MARINA SEWER						
	2017-2018	2018-2019	2019-2020	2019-2020	2020-2021	BUD vs BUD	BUD vs EST
	ACTUAL	ACTUAL	ADOPTED	ESTIMATED	APPROVED	% CHANGE	% CHANGE
CONFERENCE (BOD)	21	23	150	51	588	292.0%	1048.9%
EDUCATION EXPENSES	700	325	1,797	373	1,388	-22.8%	271.9%
TRAVEL	595	188	1,294	338	1,294	0.0%	282.9%
SAFETY	123	256	150	217	450	200.0%	107.8%
MEMBERSHIPS & DUES	1,945	2,748	1,900	2,750	1,900	0.0%	-30.9%
PERMITS	647	689	2,400	2,342	2,400	0.0%	2.5%
MISCELLANEOUS	-	1	-	80	90	-	13.0%
BANK & ADMINISTRATION FEE	8,015	9,106	8,100	8,852	9,000	11.1%	1.7%
BANK FEE - 2010 BOND	-	-	72	72	-	-	-
INTEREST EXPENSE	10	2	12	12	12	0.0%	0.0%
BLM INTEREST EXP - HCC LOAN	12,634	12,348	11,881	11,881	11,642	-2.0%	-2.0%
2010 BOND INTEREST EXPENSE	13,347	10,056	6,940	6,940	-	-	-
2015 BOND INTEREST EXPENSE	64,078	62,639	62,708	62,708	60,718	-3.2%	-3.2%
2019 BOND INTEREST EXPENSE	-	-	67,921	30,750	67,921	0.0%	120.9%
MI1W - AWTF CAPITAL COST SHARE	-	-	-	-	-	-	-
M1W - ANNUAL RENEWAL RESERVE SHARE	-	-	-	-	-	-	-
LEASED EQUIPMENT INTEREST	-	-	-	-	-	-	-
2019 SERIES BOND FEES	-	-	-	23,000	-	-	-
RUWAP LOC INTEREST EXPENSE	-	-	-	-	-	-	-
METER READER GEN MAINT/EQUIP	-	-	-	-	-	-	-
METERS (METER READER ONLY)	-	-	-	-	-	-	-
IOP GENERAL EXPENSES	245	165	250	235	250	0.0%	6.3%
IOP EXPENSE	880	880	880	880	880	0.0%	0.0%
IOP PERMITS	-	-	-	-	-	-	-
IOP MAINTENANCE	217	705	100	100	100	0.0%	0.0%
BLM GENERAL EXPENSES	3,439	3,705	3,600	4,026	4,000	11.1%	-0.6%
BLM ASSOCIATION FEES	880	880	880	880	880	0.0%	0.0%
BLM MAINTENANCE	1,861	531	350	291	350	0.0%	20.4%
FRANCHISE FEE	-	-	-	-	-	-	-
FORA ADMIN./LIAISON FEES	-	-	-	-	-	-	-
MEMBERSHIP ON FORA BOARD	-	-	-	-	-	-	-
BAD DEBT EXPENSE	-	-	1,500	1,500	1,500	0.0%	0.0%
RW-0156 RECYCLED WATER EXPENSE	-	-	-	-	-	-	-
TOTAL DEPARTMENT EXPENSE	192,346	166,134	230,307	209,797	229,475	-0.4%	9.4%
TOTAL EXPENSE	342,146	325,309	380,552	355,902	400,857	5.3%	12.6%

**MARINA COAST WATER DISTRICT
ADMIN BUDGET FOR FY 2020-2021**

ACCOUNT NAME	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	ORD WATER		BUD vs BUD % CHANGE	BUD vs EST % CHANGE
				2019-2020 ESTIMATED	2020-2021 APPROVED		
WAGES - ADM	746,476	829,420	903,730	875,928	967,657	7.1%	10.5%
WAGES ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	33,972	39,457	28,779	41,348	21,259	-26.1%	-48.6%
FICA EXPENSE	41,675	47,570	53,267	43,477	56,884	6.8%	30.8%
MEDI EXPENSE	10,549	12,189	13,522	13,206	14,339	6.0%	8.6%
MEDICAL INSURANCE EXPENSE	145,366	156,740	201,936	168,703	215,968	6.9%	28.0%
DENTAL INSURANCE EXPENSE	6,038	5,968	8,341	6,705	8,971	7.5%	33.8%
VISION INSURANCE EXPENSE	1,714	1,749	2,755	1,915	2,822	2.4%	47.3%
WORKERS COMP. INSURANCE	6,124	9,302	10,665	8,528	9,850	-7.6%	15.5%
LIFE INSURANCE EXPENSE	2,855	3,237	3,219	3,515	3,458	7.4%	-1.6%
UNIFORM BENEFIT	901	565	1,112	1,158	448	-59.7%	-61.3%
BOOT BENEFIT	374	250	228	247	284	24.6%	14.8%
SUI EXPENSE	1,474	1,787	2,238	351	2,199	-1.7%	526.3%
ETT EXPENSE	61	80	68	68	67	-2.0%	-1.8%
CAR ALLOWANCE EXPENSE	2,916	2,916	3,078	3,078	3,024	-1.8%	-1.8%
DISABILITY PLAN	2,781	2,404	2,445	2,609	3,021	23.6%	15.8%
CALPERS RETIREMENT (ER) - Classic Plan	60,346	66,798	84,827	79,894	98,191	15.8%	22.9%
CALPERS RETIREMENT (EE) - Classic Plan	38,262	37,247	41,399	38,017	42,266	2.1%	11.2%
CALPERS-62 RETIREMENT (ER)	11,615	19,880	23,483	25,191	28,175	100.0%	11.8%
CALPERS-62 RETIREMENT (EE)	-	-	-	(0)	-	100.0%	-
PENSION EXPENSE	6,404	(13,937)	-	-	-	100.0%	-
PARS RETIREMENT	69,706	-	-	-	-	-	-
DEFERRED COMP (ER)	-	4,569	-	32,077	22,966	-	-28.4%
OPEB EXPENSE	68,385	93,940	39,900	88,350	92,400	131.6%	4.6%
TUITION REIMBURSEMENT	2,084	-	-	2,361	3,080	-	30.5%
BOARD COMPENSATION	2,457	1,917	2,565	2,337	2,520	-1.8%	7.8%
TOTAL SALARY & BENEFIT	1,262,535	1,324,262	1,427,557	1,439,064	1,599,848	12.1%	11.2%
LIABILITY INSURANCE	53,117	47,004	54,150	49,498	50,400	-6.9%	1.8%
LIABILITY CLAIMS	-	-	-	-	-	-	-
PROPERTY INSURANCE	16,363	11,603	14,820	21,795	20,356	37.4%	-6.6%
AUTO INSURANCE	3,273	2,354	3,420	3,313	3,360	-1.8%	1.4%
PROPERTY TAXES	1,574	1,589	-	1,546	2,128	-	37.6%
OFFICE POWER/GAS	8,691	8,647	8,550	9,175	9,016	5.5%	-1.7%
BUILDING SECURITY	1,307	1,779	2,964	3,024	3,640	22.8%	20.4%
TRASH SERVICES	5,174	4,987	5,700	5,402	5,600	-1.8%	3.7%
ANSWERING SERVICE	1,470	1,242	1,710	988	1,400	-18.1%	41.7%
PHONE	25,431	23,264	24,510	26,243	26,320	7.4%	0.3%
RENT/LEASE EQUIPMENT	10,320	9,947	16,929	11,925	11,760	-30.5%	-1.4%
MODULAR RENTAL	-	2,587	-	5,087	5,712	-	12.3%
POSTAGE	10,655	12,348	26,790	19,614	26,880	0.3%	37.0%
PRINTING	8,352	8,026	17,100	8,933	16,800	-1.8%	88.1%
OFFICE SUPPLY	3,604	4,585	5,130	6,796	6,720	31.0%	-1.1%
GENERAL SUPPLY	9,072	8,879	6,840	9,420	9,520	39.2%	1.1%
COMPUTERS/DATA PROCESSING	13,956	7,761	8,550	10,075	11,200	31.0%	11.2%
SOFTWARE AND LICENSING	31,604	34,244	66,278	21,724	59,675	-10.0%	174.7%
ADVERTISEMENT	10,647	9,697	8,550	7,336	11,200	31.0%	52.7%
MAINTENANCE AGREEMENTS	21,843	27,532	26,135	12,170	16,794	-35.7%	38.0%
HOSPITALITY & AWARDS	1,334	1,380	2,280	2,280	1,960	-14.0%	-14.0%
BOARD MEETING VIDEO RECORDING	3,413	2,349	3,420	3,545	3,360	-1.8%	-5.2%
ACCOUNTING SERVICES	13,742	13,644	21,090	16,558	20,720	-1.8%	25.1%
CONSULTING SERVICES	233,735	85,849	171,000	100,354	154,000	-9.9%	53.5%
LEGAL FEES	294,266	1,035,946	675,000	1,295,488	1,000,000	48.1%	-22.8%
CONFERENCE ATTENDANCE	1,927	1,490	7,100	232	7,681	8.2%	3211.9%

**MARINA COAST WATER DISTRICT
ADMIN BUDGET FOR FY 2020-2021**

ACCOUNT NAME	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	ORD WATER		BUD vs BUD % CHANGE	BUD vs EST % CHANGE
				2019-2020 ESTIMATED	2020-2021 APPROVED		
CONFERENCE (BOD)	400	180	1,425	486	5,488	285.1%	1028.7%
EDUCATION EXPENSES	6,538	4,444	9,415	5,142	4,005	-57.5%	-22.1%
TRAVEL	6,438	4,778	11,208	3,541	11,208	0.0%	216.5%
SAFETY	952	723	1,425	1,231	4,200	194.7%	241.1%
MEMBERSHIPS & DUES	15,006	18,701	16,500	18,700	16,500	0.0%	-11.8%
PERMITS	17,900	20,263	22,800	22,253	22,400	-1.8%	0.7%
MISCELLANEOUS	-	5	-	757	840	-	11.0%
BANK & ADMINISTRATION FEE	61,671	70,082	76,950	83,656	84,000	9.2%	0.4%
BANK FEE - 2010 BOND	-	-	684	684	-	-	-
INTEREST EXPENSE	74	16	114	114	112	-1.8%	-1.8%
BLM INTEREST EXP - HCC LOAN	78,962	77,173	74,256	74,256	72,764	-2.0%	-2.0%
2010 BOND INTEREST EXPENSE	83,416	62,855	43,375	43,375	-	-	-
2015 BOND INTEREST EXPENSE	613,571	599,759	601,992	601,992	582,888	-3.2%	-3.2%
2019 BOND INTEREST EXPENSE	-	-	196,208	88,829	196,208	0.0%	120.9%
MI1W - AWTF CAPITAL COST SHARE	-	-	-	-	253,359	-	-
M1W - ANNUAL RENEWAL RESERVE SHARE	-	-	-	-	65,386	-	-
LEASED EQUIPMENT INTEREST	-	-	-	-	-	-	-
2019 SERIES BOND FEES	-	-	-	64,400	-	-	-
RUWAP LOC INTEREST EXPENSE	-	-	-	-	-	-	-
METER READER GEN MAINT/EQUIP	1,286	1,008	1,140	1,427	1,420	24.6%	-0.5%
METERS (METER READER ONLY)	105,511	73,171	105,450	125,564	131,350	24.6%	4.6%
IOP GENERAL EXPENSES	1,529	1,028	1,500	1,470	1,500	0.0%	2.0%
IOP EXPENSE	5,500	5,500	5,500	5,500	5,500	0.0%	0.0%
IOP PERMITS	-	-	-	-	-	-	-
IOP MAINTENANCE	1,358	4,404	500	500	500	0.0%	0.0%
BLM GENERAL EXPENSES	21,484	23,159	23,000	25,161	25,000	8.7%	-0.6%
BLM ASSOCIATION FEES	5,500	5,500	5,500	5,500	5,500	0.0%	0.0%
BLM MAINTENANCE	11,634	3,318	2,000	1,817	2,000	0.0%	10.1%
FRANCHISE FEE	471,602	397,383	396,463	470,206	115,000	-71.0%	-75.5%
FORA ADMIN./LIAISON FEES	25,000	25,000	25,000	12,500	10,496	-58.0%	-16.0%
MEMBERSHIP ON FORA BOARD	77,301	60,710	64,401	64,401	-	-	-
BAD DEBT EXPENSE	-	-	14,250	14,250	14,000	-1.8%	-1.8%
RW-0156 RECYCLED WATER EXPENSE	-	-	-	-	-	-	-
TOTAL DEPARTMENT EXPENSE	2,397,501	2,827,893	2,879,072	3,390,233	3,117,826	8.3%	-8.0%
TOTAL EXPENSE	3,660,037	4,152,155	4,306,629	4,829,296	4,717,674	9.5%	-2.3%

**MARINA COAST WATER DISTRICT
ADMIN BUDGET FOR FY 2020-2021**

ACCOUNT NAME	ORD SEWER						
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 APPROVED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ADM	180,862	216,376	221,969	208,074	241,914	9.0%	16.3%
WAGES ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	8,586	10,858	7,068	10,114	5,315	-24.8%	-47.5%
FICA EXPENSE	10,002	12,346	13,083	10,291	14,221	8.7%	38.2%
MEDI EXPENSE	2,547	3,183	3,321	3,153	3,585	7.9%	13.7%
MEDICAL INSURANCE EXPENSE	28,907	36,221	49,598	37,672	53,992	8.9%	43.3%
DENTAL INSURANCE EXPENSE	1,175	1,370	2,049	1,502	2,243	9.5%	49.3%
VISION INSURANCE EXPENSE	385	436	677	443	705	4.2%	59.1%
WORKERS COMP. INSURANCE	1,129	1,914	2,620	1,831	2,462	-6.0%	34.5%
LIFE INSURANCE EXPENSE	740	866	791	832	865	9.3%	3.9%
UNIFORM BENEFIT	-	-	273	230	112	-59.0%	-51.3%
BOOT BENEFIT	-	-	-	-	-	-	-
SUI EXPENSE	337	426	550	86	550	0.0%	537.4%
ETT EXPENSE	14	19	17	17	17	-2.0%	0.1%
CAR ALLOWANCE EXPENSE	756	810	756	756	756	0.0%	0.0%
DISABILITY PLAN	721	644	601	618	755	25.7%	22.2%
CALPERS RETIREMENT (ER) - Classic Plan	14,947	18,428	20,835	19,623	24,548	17.8%	25.1%
CALPERS RETIREMENT (EE) - Classic Plan	9,282	10,235	10,168	9,337	10,567	3.9%	13.2%
CALPERS-62 RETIREMENT (ER)	2,668	4,639	5,768	5,676	7,044	22.1%	24.1%
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
PENSION EXPENSE	1,660	(3,871)	-	-	-	-	-
PARS RETIREMENT	18,072	-	-	-	-	-	-
DEFERRED COMP (ER)	-	1,269	-	7,796	5,742	-	-26.4%
OPEB EXPENSE	17,729	25,658	9,800	21,700	23,100	135.7%	6.5%
TUITION REIMBURSEMENT	-	-	-	580	770	-	32.8%
BOARD COMPENSATION	637	533	630	574	630	0.0%	9.8%
TOTAL SALARY & BENEFIT	301,157	342,395	350,574	340,907	399,891	14.1%	17.3%
LIABILITY INSURANCE	13,510	12,816	13,300	12,522	12,600	-5.3%	0.6%
LIABILITY CLAIMS	4,610	-	-	-	-	-	-
PROPERTY INSURANCE	3,698	2,763	3,640	5,267	5,089	39.8%	-3.4%
AUTO INSURANCE	863	654	840	814	840	0.0%	3.2%
PROPERTY TAXES	423	455	-	402	532	-	32.3%
OFFICE POWER/GAS	2,184	2,329	2,100	2,220	2,254	7.3%	1.5%
BUILDING SECURITY	339	494	728	743	910	25.0%	22.5%
TRASH SERVICES	1,341	1,385	1,400	1,327	1,400	0.0%	5.5%
ANSWERING SERVICE	381	345	420	243	350	-16.7%	44.2%
PHONE	6,661	6,325	6,020	6,285	6,580	9.3%	4.7%
RENT/LEASE EQUIPMENT	2,676	2,759	4,158	2,934	2,940	-29.3%	0.2%
MODULAR RENTAL	-	719	-	1,249	1,428	-	14.3%
POSTAGE	9,455	10,894	6,580	9,045	6,720	2.1%	-25.7%
PRINTING	6,038	6,146	4,200	4,290	4,200	0.0%	-2.1%
OFFICE SUPPLY	934	1,274	1,260	1,669	1,680	33.3%	0.6%
GENERAL SUPPLY	2,352	2,466	1,680	2,314	2,380	41.7%	2.9%
COMPUTERS/DATA PROCESSING	3,616	2,156	2,100	2,475	2,800	33.3%	13.1%
SOFTWARE AND LICENSING	8,481	8,929	16,300	6,224	34,976	114.6%	462.0%
ADVERTISEMENT	2,626	2,528	2,100	1,802	2,800	33.3%	55.4%
MAINTENANCE AGREEMENTS	6,511	8,346	6,419	3,024	4,199	-34.6%	38.8%
HOSPITALITY & AWARDS	301	376	560	560	490	-12.5%	-12.5%
BOARD MEETING VIDEO RECORDING	885	653	840	871	840	0.0%	-3.5%
ACCOUNTING SERVICES	3,638	3,804	5,180	4,117	5,180	0.0%	25.8%
CONSULTING SERVICES	50,795	23,177	42,000	24,648	38,500	-8.3%	56.2%
LEGAL FEES	40,359	31,530	35,000	19,073	20,000	-42.9%	4.9%
CONFERENCE ATTENDANCE	71	83	1,643	8	434	-73.6%	5110.1%

**MARINA COAST WATER DISTRICT
ADMIN BUDGET FOR FY 2020-2021**

ACCOUNT NAME	ORD SEWER						
	2017-2018	2018-2019	2019-2020	2019-2020	2020-2021	BUD vs BUD	BUD vs EST
	ACTUAL	ACTUAL	ADOPTED	ESTIMATED	APPROVED	% CHANGE	% CHANGE
CONFERENCE (BOD)	42	50	350	119	1,372	292.0%	1048.9%
EDUCATION EXPENSES	1,339	696	4,056	876	3,502	-13.7%	299.8%
TRAVEL	1,305	402	2,950	788	2,950	0.0%	274.3%
SAFETY	247	582	350	515	1,050	200.0%	103.7%
MEMBERSHIPS & DUES	3,890	5,949	3,900	6,000	3,900	0.0%	-35.0%
PERMITS	1,441	1,606	5,600	5,466	5,600	0.0%	2.5%
MISCELLANEOUS	-	1	-	186	210	-	13.0%
BANK & ADMINISTRATION FEE	16,005	19,473	18,900	20,576	21,000	11.1%	2.1%
BANK FEE - 2010 BOND	-	-	168	168	-	-	-
INTEREST EXPENSE	19	4	28	28	28	0.0%	0.0%
BLM INTEREST EXP - HCC LOAN	22,109	21,609	20,792	20,792	20,374	-2.0%	-2.0%
2010 BOND INTEREST EXPENSE	23,357	17,599	12,145	12,145	-	-	-
2015 BOND INTEREST EXPENSE	203,387	198,783	200,664	200,664	194,296	-3.2%	-3.2%
2019 BOND INTEREST EXPENSE	-	-	251,553	113,886	251,553	0.0%	120.9%
MI1W - AWTF CAPITAL COST SHARE	-	-	-	-	-	-	-
M1W - ANNUAL RENEWAL RESERVE SHARE	-	-	-	-	-	-	-
LEASED EQUIPMENT INTEREST	-	-	-	-	-	-	-
2019 SERIES BOND FEES	-	-	-	82,800	-	-	-
RUWAP LOC INTEREST EXPENSE	-	-	-	-	-	-	-
METER READER GEN MAINT/EQUIP	-	-	-	-	-	-	-
METERS (METER READER ONLY)	-	-	-	-	-	-	-
IOP GENERAL EXPENSES	434	288	400	412	400	0.0%	-2.8%
IOP EXPENSE	1,540	1,540	1,540	1,540	1,540	0.0%	0.0%
IOP PERMITS	-	-	-	-	-	-	-
IOP MAINTENANCE	380	1,233	150	150	150	0.0%	0.0%
BLM GENERAL EXPENSES	6,017	6,485	6,300	7,045	7,000	11.1%	-0.6%
BLM ASSOCIATION FEES	1,540	1,540	1,540	1,540	1,540	0.0%	0.0%
BLM MAINTENANCE	3,257	929	750	509	750	0.0%	47.5%
FRANCHISE FEE	158,337	157,464	147,888	164,317	20,000	-86.5%	-87.8%
FORA ADMIN./LIAISON FEES	-	-	-	-	-	-	-
MEMBERSHIP ON FORA BOARD	26,026	26,218	27,812	27,812	-	-	-
BAD DEBT EXPENSE	-	-	3,500	3,500	3,500	0.0%	0.0%
RW-0156 RECYCLED WATER EXPENSE	-	-	-	-	-	-	-
TOTAL DEPARTMENT EXPENSE	643,422	595,856	869,804	785,959	700,837	-19.4%	-10.8%
TOTAL EXPENSE	944,579	938,252	1,220,378	1,126,866	1,100,728	-9.8%	-2.3%

**MARINA COAST WATER DISTRICT
ADMIN BUDGET FOR FY 2020-2021**

ACCOUNT NAME	RUWAP						BUD vs BUD % CHANGE	BUD vs EST % CHANGE
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 APPROVED			
WAGES - ADM	-	-	-	-	-	-	-	
WAGES ALLOCATED TO CAPITAL	-	-	-	-	-	-	-	
OVERTIME	-	-	-	-	-	-	-	
FICA EXPENSE	-	-	-	-	-	-	-	
MEDI EXPENSE	-	-	-	-	-	-	-	
MEDICAL INSURANCE EXPENSE	-	-	-	-	-	-	-	
DENTAL INSURANCE EXPENSE	-	-	-	-	-	-	-	
VISION INSURANCE EXPENSE	-	-	-	-	-	-	-	
WORKERS COMP. INSURANCE	-	-	-	-	-	-	-	
LIFE INSURANCE EXPENSE	-	-	-	-	-	-	-	
UNIFORM BENEFIT	-	-	-	-	-	-	-	
BOOT BENEFIT	-	-	-	-	-	-	-	
SUI EXPENSE	-	-	-	-	-	-	-	
ETT EXPENSE	-	-	-	-	-	-	-	
CAR ALLOWANCE EXPENSE	-	-	-	-	-	-	-	
DISABILITY PLAN	-	-	-	-	-	-	-	
CALPERS RETIREMENT (ER) - Classic Plan	-	-	-	-	-	-	-	
CALPERS RETIREMENT (EE) - Classic Plan	-	-	-	-	-	-	-	
CALPERS-62 RETIREMENT (ER)	-	-	-	-	-	-	-	
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-	
PENSION EXPENSE	-	-	-	-	-	-	-	
PARS RETIREMENT	-	-	-	-	-	-	-	
DEFERRED COMP (ER)	-	-	-	-	-	-	-	
OPEB EXPENSE	-	-	-	-	-	-	-	
TUITION REIMBURSEMENT	-	-	-	-	-	-	-	
BOARD COMPENSATION	-	-	-	-	-	-	-	
TOTAL SALARY & BENEFIT	-	-	-	-	-	-	-	
LIABILITY INSURANCE	-	-	-	-	-	-	-	
LIABILITY CLAIMS	-	-	-	-	-	-	-	
PROPERTY INSURANCE	-	-	-	-	-	-	-	
AUTO INSURANCE	-	-	-	-	-	-	-	
PROPERTY TAXES	-	-	-	-	-	-	-	
OFFICE POWER/GAS	-	-	-	-	-	-	-	
BUILDING SECURITY	-	-	-	-	-	-	-	
TRASH SERVICES	-	-	-	-	-	-	-	
ANSWERING SERVICE	-	-	-	-	-	-	-	
PHONE	-	-	-	-	-	-	-	
RENT/LEASE EQUIPMENT	-	-	-	-	-	-	-	
MODULAR RENTAL	-	-	-	-	-	-	-	
POSTAGE	-	-	-	-	-	-	-	
PRINTING	-	-	-	-	-	-	-	
OFFICE SUPPLY	-	-	-	-	-	-	-	
GENERAL SUPPLY	-	-	-	-	-	-	-	
COMPUTERS/DATA PROCESSING	-	-	-	-	-	-	-	
SOFTWARE AND LICENSING	-	-	-	-	-	-	-	
ADVERTISEMENT	-	-	-	-	-	-	-	
MAINTENANCE AGREEMENTS	-	-	-	-	-	-	-	
HOSPITALITY & AWARDS	-	-	-	-	-	-	-	
BOARD MEETING VIDEO RECORDING	-	-	-	-	-	-	-	
ACCOUNTING SERVICES	-	-	-	-	-	-	-	
CONSULTING SERVICES	-	-	-	-	-	-	-	
LEGAL FEES	-	-	-	-	-	-	-	
CONFERENCE ATTENDANCE	-	-	-	-	-	-	-	

**MARINA COAST WATER DISTRICT
ADMIN BUDGET FOR FY 2020-2021**

ACCOUNT NAME	RUWAP					BUD vs BUD % CHANGE	BUD vs EST % CHANGE
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 APPROVED		
CONFERENCE (BOD)	-	-	-	-	-	-	-
EDUCATION EXPENSES	-	-	-	-	-	-	-
TRAVEL	-	-	-	-	-	-	-
SAFETY	-	-	-	-	-	-	-
MEMBERSHIPS & DUES	-	-	-	-	-	-	-
PERMITS	-	-	-	-	-	-	-
MISCELLANEOUS	-	-	-	-	-	-	-
BANK & ADMINISTRATION FEE	75	75	200	200	200	0.0%	0.0%
BANK FEE - 2010 BOND	-	-	-	-	-	-	-
INTEREST EXPENSE	-	-	-	-	-	-	-
BLM INTEREST EXP - HCC LOAN	-	-	-	-	-	-	-
2010 BOND INTEREST EXPENSE	-	-	-	-	-	-	-
2015 BOND INTEREST EXPENSE	299,993	293,375	288,454	288,454	279,301	-3.2%	-3.2%
2019 BOND INTEREST EXPENSE	-	-	-	-	-	-	-
MI1W - AWTF CAPITAL COST SHARE	-	-	-	-	-	-	-
M1W - ANNUAL RENEWAL RESERVE SHARE	-	-	-	-	-	-	-
LEASED EQUIPMENT INTEREST	-	-	-	-	-	-	-
2019 SERIES BOND FEES	-	-	-	-	-	-	-
RUWAP LOC INTEREST EXPENSE	50,524	111,782	100,000	100,000	100,000	0.0%	0.0%
METER READER GEN MAINT/EQUIP	-	-	-	-	-	-	-
METERS (METER READER ONLY)	-	-	-	-	-	-	-
IOP GENERAL EXPENSES	-	-	-	-	-	-	-
IOP EXPENSE	-	-	-	-	-	-	-
IOP PERMITS	-	-	-	-	-	-	-
IOP MAINTENANCE	-	-	-	-	-	-	-
BLM GENERAL EXPENSES	-	-	-	-	-	-	-
BLM ASSOCIATION FEES	-	-	-	-	-	-	-
BLM MAINTENANCE	-	-	-	-	-	-	-
FRANCHISE FEE	-	-	-	-	-	-	-
FORA ADMIN./LIAISON FEES	-	-	-	-	-	-	-
MEMBERSHIP ON FORA BOARD	-	-	-	-	-	-	-
BAD DEBT EXPENSE	-	-	-	-	-	-	-
RW-0156 RECYCLED WATER EXPENSE	1,033	247	1,000	194	1,000	0.0%	415.2%
TOTAL DEPARTMENT EXPENSE	351,625	405,479	389,654	388,848	380,501	-2.3%	-2.1%
TOTAL EXPENSE	351,625	405,479	389,654	388,848	380,501	-2.3%	-2.1%

**MARINA COAST WATER DISTRICT
ADMIN BUDGET FOR FY 2020-2021**

ACCOUNT NAME	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	TOTAL		BUD vs BUD % CHANGE	BUD vs EST % CHANGE
				2019-2020 ESTIMATED	2020-2021 APPROVED		
WAGES - ADM	1,383,760	1,537,161	1,585,492	1,542,008	1,727,959	9.0%	12.1%
WAGES ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	62,426	73,238	50,488	72,658	37,962	-24.8%	-47.8%
FICA EXPENSE	77,217	88,147	93,451	76,570	101,579	8.7%	32.7%
MEDI EXPENSE	19,545	22,585	23,722	23,238	25,606	7.9%	10.2%
MEDICAL INSURANCE EXPENSE	238,131	260,435	354,273	278,842	385,657	8.9%	38.3%
DENTAL INSURANCE EXPENSE	11,172	11,234	14,634	11,838	16,019	9.5%	35.3%
VISION INSURANCE EXPENSE	3,172	3,270	4,834	3,374	5,039	4.2%	49.4%
WORKERS COMP. INSURANCE	11,361	17,328	18,712	15,160	17,589	-6.0%	16.0%
LIFE INSURANCE EXPENSE	5,287	6,000	5,648	6,184	6,175	9.3%	-0.1%
UNIFORM BENEFIT	1,325	807	1,951	1,951	800	-59.0%	-59.0%
BOOT BENEFIT	550	358	400	344	400	0.0%	16.4%
SUI EXPENSE	2,735	3,315	3,927	616	3,927	0.0%	537.5%
ETT EXPENSE	114	149	119	119	119	0.0%	0.0%
CAR ALLOWANCE EXPENSE	5,400	5,400	5,400	5,400	5,400	0.0%	0.0%
DISABILITY PLAN	5,149	4,454	4,290	4,590	5,395	25.8%	17.5%
CALPERS RETIREMENT (ER) - Classic Plan	111,754	123,644	148,820	140,166	175,341	17.8%	25.1%
CALPERS RETIREMENT (EE) - Classic Plan	70,854	68,925	72,630	66,696	75,475	3.9%	13.2%
CALPERS-62 RETIREMENT (ER)	21,642	37,111	41,199	44,562	50,312	22.1%	12.9%
CALPERS-62 RETIREMENT (EE)	-	-	-	(0)	-	-	-
PENSION EXPENSE	11,861	(25,809)	-	-	-	-	-
PARS RETIREMENT	129,085	-	-	-	-	-	-
DEFERRED COMP (ER)	-	8,461	-	56,336	41,011	-	-27.2%
OPEB EXPENSE	126,638	173,963	70,000	155,000	165,000	135.7%	6.5%
TUITION REIMBURSEMENT	3,065	-	-	4,142	5,500	-	32.8%
BOARD COMPENSATION	4,550	3,550	4,500	4,100	4,500	0.0%	9.8%
TOTAL SALARY & BENEFIT	2,306,794	2,424,085	2,504,490	2,513,892	2,856,765	14.1%	13.6%
LIABILITY INSURANCE	98,365	87,044	95,000	87,944	90,000	-5.3%	2.3%
LIABILITY CLAIMS	4,760	-	-	-	-	-	-
PROPERTY INSURANCE	25,973	18,418	26,000	36,325	36,350	39.8%	0.1%
AUTO INSURANCE	6,060	4,359	6,000	5,812	6,000	0.0%	3.2%
PROPERTY TAXES	3,834	3,871	-	3,715	3,800	-	2.3%
OFFICE POWER/GAS	16,065	15,972	15,000	16,085	16,100	7.3%	0.1%
BUILDING SECURITY	2,421	3,294	5,200	5,306	6,500	25.0%	22.5%
TRASH SERVICES	9,582	9,235	10,000	9,477	10,000	0.0%	5.5%
ANSWERING SERVICE	2,722	2,299	3,000	1,733	2,500	-16.7%	44.2%
PHONE	47,960	42,881	43,000	45,914	47,000	9.3%	2.4%
RENT/LEASE EQUIPMENT	19,111	18,420	29,700	20,936	21,000	-29.3%	0.3%
MODULAR RENTAL	-	4,791	-	8,924	10,200	-	14.3%
POSTAGE	44,698	46,722	47,000	46,983	48,000	2.1%	2.2%
PRINTING	29,280	26,217	30,000	21,598	30,000	0.0%	38.9%
OFFICE SUPPLY	6,675	8,491	9,000	11,924	12,000	33.3%	0.6%
GENERAL SUPPLY	16,800	16,442	12,000	16,527	17,000	41.7%	2.9%
COMPUTERS/DATA PROCESSING	25,841	14,373	15,000	17,676	20,000	33.3%	13.1%
SOFTWARE AND LICENSING	58,937	62,526	116,251	39,350	134,795	16.0%	242.6%
ADVERTISEMENT	22,013	17,704	15,000	12,871	20,000	33.3%	55.4%
MAINTENANCE AGREEMENTS	42,045	52,481	45,851	21,457	29,990	-34.6%	39.8%
HOSPITALITY & AWARDS	2,453	2,551	4,000	4,000	3,500	-12.5%	-12.5%
BOARD MEETING VIDEO RECORDING	6,320	4,350	6,000	6,220	6,000	0.0%	-3.5%
ACCOUNTING SERVICES	25,646	25,619	37,000	29,000	37,000	0.0%	27.6%
CONSULTING SERVICES	423,067	158,534	300,000	176,060	275,000	-8.3%	56.2%
LEGAL FEES	431,857	1,386,189	914,500	1,767,206	1,324,500	44.8%	-25.1%
CONFERENCE ATTENDANCE	2,938	2,256	12,547	335	11,453	-8.7%	3323.9%

**MARINA COAST WATER DISTRICT
ADMIN BUDGET FOR FY 2020-2021**

ACCOUNT NAME	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	TOTAL		BUD vs BUD % CHANGE	BUD vs EST % CHANGE
				2019-2020 ESTIMATED	2020-2021 APPROVED		
CONFERENCE (BOD)	650	333	2,500	853	9,800	292.0%	1048.9%
EDUCATION EXPENSES	11,610	7,409	19,391	8,436	10,496	-45.9%	24.4%
TRAVEL	11,364	7,436	20,300	6,179	20,300	0.0%	228.6%
SAFETY	1,763	1,882	2,500	2,460	7,500	200.0%	204.9%
MEMBERSHIPS & DUES	27,788	35,710	29,900	35,750	30,800	3.0%	-13.8%
PERMITS	30,500	33,961	40,000	39,040	40,000	0.0%	2.5%
MISCELLANEOUS	-	10	-	1,328	1,500	-	13.0%
BANK & ADMINISTRATION FEE	114,382	129,958	135,200	147,173	150,200	11.1%	2.1%
BANK FEE - 2010 BOND	-	-	1,200	1,200	-	-	-
INTEREST EXPENSE	138	30	200	200	200	0.0%	0.0%
BLM INTEREST EXP - HCC LOAN	157,925	154,346	148,512	148,512	145,529	-2.0%	-2.0%
2010 BOND INTEREST EXPENSE	166,833	125,708	86,750	86,750	-	-	-
2015 BOND INTEREST EXPENSE	1,283,149	1,254,374	1,254,150	1,254,150	1,214,350	-3.2%	-3.2%
2019 BOND INTEREST EXPENSE	-	-	515,682	313,425	692,300	34.2%	120.9%
M11W - AWTF CAPITAL COST SHARE	-	-	-	-	356,843	-	-
M11W - ANNUAL RENEWAL RESERVE SHARE	-	-	-	-	92,093	-	-
LEASED EQUIPMENT INTEREST	-	-	-	-	-	-	-
2019 SERIES BOND FEES	-	-	-	230,001	-	-	-
RUWAP LOC INTEREST EXPENSE	50,524	111,782	100,000	100,000	100,000	0.0%	0.0%
METER READER GEN MAINT/EQUIP	1,891	1,440	2,000	2,000	2,000	0.0%	0.0%
METERS (METER READER ONLY)	172,168	149,163	185,000	184,920	185,000	0.0%	0.0%
IOP GENERAL EXPENSES	3,059	2,056	2,875	3,253	2,875	0.0%	-11.6%
IOP EXPENSE	11,000	11,000	11,000	11,000	11,000	0.0%	0.0%
IOP PERMITS	-	-	-	-	-	-	-
IOP MAINTENANCE	2,715	8,809	1,500	1,500	1,500	0.0%	0.0%
BLM GENERAL EXPENSES	42,973	46,318	45,500	50,321	50,000	9.9%	-0.6%
BLM ASSOCIATION FEES	11,000	11,000	11,000	11,000	11,000	0.0%	0.0%
BLM MAINTENANCE	23,267	6,637	4,200	3,633	4,200	0.0%	15.6%
FRANCHISE FEE	629,940	554,846	544,351	634,523	135,000	-75.2%	-78.7%
FORA ADMIN./LIAISON FEES	25,000	25,000	25,000	12,500	10,496	-58.0%	-16.0%
MEMBERSHIP ON FORA BOARD	103,327	86,928	92,213	92,213	-	-	-
BAD DEBT EXPENSE	-	-	25,000	25,000	25,000	0.0%	0.0%
RW-0156 RECYCLED WATER EXPENSE	1,033	247	1,000	194	1,000	0.0%	415.2%
TOTAL DEPARTMENT EXPENSE	4,259,421	4,801,420	5,103,973	5,820,888	5,529,670	8.3%	-5.0%
TOTAL EXPENSE	6,566,215	7,225,506	7,608,463	8,334,781	8,386,435	10.2%	0.6%

MARINA COAST WATER DISTRICT
 OPER & MAINT BUDGET FOR FY 2020-2021

ACCOUNT NAME	MARINA WATER						
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 APPROVED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - OPM	272,889	299,036	366,555	304,806	334,777	-8.7%	9.8%
WAGES ALLOCATED TO CAPITAL	(91)	(1,181)	-	(13,378)	-	-	-
OVERTIME	2,406	2,235	13,366	2,962	11,413	-14.6%	285.4%
STANDBY WAGES	10,920	10,920	11,832	10,120	10,890	-8.0%	7.6%
FICA - SS EXPENSE	17,399	18,595	23,923	18,632	22,136	-7.5%	18.8%
FICA - MEDI EXPENSE	4,075	4,389	5,680	4,463	5,178	-8.8%	16.0%
MEDICAL INSURANCE	69,536	65,658	90,109	72,184	81,416	-9.6%	12.8%
DENTAL INSURANCE	3,097	2,962	3,885	3,154	3,636	-6.4%	15.3%
VISION INSURANCE	631	600	753	652	605	-19.7%	-7.2%
WORKERS COMP. INSURANCE	8,895	12,653	15,891	10,638	13,759	-13.4%	29.3%
LIFE INSURANCE EXPENSE	1,136	1,257	1,404	1,271	1,272	-9.4%	0.1%
UNIFORM BENEFIT	953	1,384	2,972	1,512	2,906	-2.2%	92.2%
BOOT BENEFIT	586	565	743	543	727	-2.2%	33.8%
SUI EXPENSE	583	531	842	319	824	-2.1%	158.7%
ETT EXPENSE	24	24	26	14	25	-3.8%	100.0%
DISABILITY PLAN	1,073	918	1,008	929	1,045	3.7%	12.5%
CALPERS RETIREMENT (ER) - Classic Plan	34,460	36,736	49,019	37,341	38,693	-21.1%	3.6%
CALPERS RETIREMENT (EE) - Classic Plan	19,315	19,448	23,923	17,678	16,724	-30.1%	-5.4%
DEFERRED COMP (ER)	-	-	-	8,033	7,223	-	-10.1%
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	447,904	477,857	615,225	486,009	561,038	-8.8%	15.4%
BOOKS & REF. MATERIALS	387	237	345	115	480	39.1%	317.4%
OFFICE SUPPLY	-	-	-	-	-	-	-
COMPUTERS/DATA PROCESSING	-	-	-	-	-	-	-
CONSULTING SERVICES	-	-	5,000	790	5,000	0.0%	532.7%
MEMBERSHIPS & DUES	904	1,303	1,100	1,579	2,000	81.8%	26.7%
SAFETY EXPENSE	1,373	821	1,495	1,953	3,720	148.8%	90.5%
SUPPLIES	1,614	883	1,288	667	960	-25.5%	43.9%
GENERAL O&M MAINT & EQUIP	16,657	21,700	73,850	55,315	73,000	-1.2%	32.0%
CLARK PROJ - METERS AND PARTS	-	-	-	3,000	-	-	-
TANK MAINTENANCE - 5 YEAR	-	-	-	-	-	-	-
O&M POWER/GAS	-	-	-	-	-	-	-
REGULATORY FEES	-	-	3,850	4,433	4,500	16.9%	1.5%
LUBRICANTS	3,188	3,502	3,220	2,920	3,960	23.0%	35.6%
GENERAL O&M CHEMICALS	-	14,445	13,000	18,181	23,500	80.8%	29.3%
PHONE	(170)	40	345	-	360	4.3%	-
MAINTENANCE MANAGEMENT SYSTEM	140	1,089	2,300	946	2,400	4.3%	153.6%
ANNUAL MAINTENANCE PROGRAM	646	4,866	10,000	8,160	13,000	30.0%	59.3%
REAL PROPERTY MAINT.	4,678	3,611	5,290	1,162	7,680	45.2%	561.0%
FLEET MAINT. & REPAIR	10,687	15,611	15,640	16,738	20,400	30.4%	21.9%
TELEMETRY SYSTEM	2,087	10,397	12,650	10,266	15,600	23.3%	52.0%
METERS	5,005	-	4,000	250	15,000	275.0%	5900.0%
INTERTIE #2 MAINT & EQUIP	-	-	500	-	500	0.0%	-
INTERTIE #2 POWER	387	414	430	454	477	10.9%	5.0%
WELL #10 MAINT & EQUIP	4,833	15,461	15,000	4,054	15,000	0.0%	100.0%
WELL #10 POWER	112,158	111,913	127,000	107,844	125,000	-1.6%	15.9%
WELL #11 MAINT & EQUIP	2,889	14,078	15,000	14,582	15,000	0.0%	2.9%
WELL #11 POWER	116,352	120,648	141,000	110,896	120,000	-14.9%	8.2%
WELL #12 MAINT & EQUIP	949	1,343	3,500	1,135	2,000	-42.9%	76.3%
WELL #12 POWER	1,768	1,290	5,000	1,392	1,462	-70.8%	5.0%
WELL #2 MAINT & EQUIP	-	-	-	-	-	-	-
DESAL POWER	16,859	16,170	17,000	16,520	17,350	2.1%	5.0%
MARINA BOOSTER MAINT & EQUIP	1,126	25,488	20,000	7,668	20,000	0.0%	100.0%
MARINA BOOSTER POWER	1,134	7,490	40,000	26,312	35,000	-12.5%	33.0%
L/S 2 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 2 POWER	-	-	-	-	-	-	-
L/S 3 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 3 POWER	-	-	-	-	-	-	-
L/S 5 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5 POWER	-	-	-	-	-	-	-

MARINA COAST WATER DISTRICT
 OPER & MAINT BUDGET FOR FY 2020-2021

ACCOUNT NAME	MARINA WATER						
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 APPROVED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
L/S 6 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6 POWER	-	-	-	-	-	-	-
WELL #29 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #29 POWER	-	-	-	-	-	-	-
WELL #30 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #30 POWER	-	-	-	-	-	-	-
WELL #31 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #31 POWER	-	-	-	-	-	-	-
B/C BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
B/C BOOSTER POWER	-	-	-	-	-	-	-
D BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
D BOOSTER POWER	-	-	-	-	-	-	-
E BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
E BOOSTER POWER	-	-	-	-	-	-	-
F BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
F BOOSTER POWER	-	-	-	-	-	-	-
BOOSTER/SANDTANK MAINT & EQUIP	-	-	-	-	-	-	-
BOOSTER/SANDTANK POWER	-	-	-	-	-	-	-
WATKINS GATE WELL MAINT & EQUIP	-	-	-	-	-	-	-
WATKINS GATE WELL POWER	-	-	-	-	-	-	-
WELL #34 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #34 POWER	-	-	-	-	-	-	-
L/S RESERVATION MAINT & EQUIP	-	-	-	-	-	-	-
L/S RESERVATION POWER	-	-	-	-	-	-	-
L/S 528 A/FIELD MAINT & EQUIP	-	-	-	-	-	-	-
L/S 528 A/FIELD POWER	-	-	-	-	-	-	-
L/S 530 A/FIELD MAINT & EQUIP	-	-	-	-	-	-	-
L/S 530 A/FIELD POWER	-	-	-	-	-	-	-
L/S 4906 POWER	-	-	-	-	-	-	-
L/S 5398 W/MEYER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5398 W/MEYER POWER	-	-	-	-	-	-	-
L/S 5447 LANDRUM MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5447 LANDRUM POWER	-	-	-	-	-	-	-
L/S 5713 S/OVER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5713 S/OVER POWER	-	-	-	-	-	-	-
L/S 5790 HODGES MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5790 HODGES POWER	-	-	-	-	-	-	-
L/S 5871 IMJIN MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5871 IMJIN POWER	-	-	-	-	-	-	-
L/S 5990 ORD/V MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5990 ORD/V POWER	-	-	-	-	-	-	-
L/S 6143 CLARK MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6143 CLARK POWER	-	-	-	-	-	-	-
L/S 6225 S/PABLO MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6225 S/PABLO POWER	-	-	-	-	-	-	-
L/S 6634 HATTEN MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6634 HATTEN POWER	-	-	-	-	-	-	-
L/S 7698 GIGLING MAINT & EQUIP	-	-	-	-	-	-	-
L/S 7698 GIGLING POWER	-	-	-	-	-	-	-
L/S 8775 BOOKER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 8775 BOOKER POWER	-	-	-	-	-	-	-
L/S 514 CARMEL MAINT & EQUIP	-	-	-	-	-	-	-
L/S 514 CARMEL POWER	-	-	-	-	-	-	-
EG LIFT STATION MAINT & EQUIP	-	-	-	-	-	-	-
EG LIFT STATION POWER	-	-	-	-	-	-	-
PROMONTORY LS MAINT & EQUIP	-	-	-	-	-	-	-
PROMONTORY LS POWER	-	-	-	-	-	-	-
TOTAL DEPARTMENT EXPENSE	305,651	392,799	537,803	417,333	543,349	1.0%	30.2%
TOTAL EXPENSE	753,555	870,656	1,153,028	903,342	1,104,387	-4.2%	22.3%

MARINA COAST WATER DISTRICT
OPER & MAINT BUDGET FOR FY 2020-2021

ACCOUNT NAME	MARINA SEWER						
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 APPROVED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - OPM	149,655	205,281	201,023	192,547	229,816	14.3%	19.4%
WAGES ALLOCATED TO CAPITAL	(33)	(344)	-	(7,457)	-	-	-
OVERTIME	993	207	7,330	720	7,835	6.9%	988.3%
STANDBY WAGES	10,920	10,920	6,489	8,012	7,476	15.2%	-6.7%
FICA - SS EXPENSE	9,731	12,915	13,119	11,791	15,195	15.8%	28.9%
FICA - MEDI EXPENSE	2,279	3,031	3,115	2,817	3,554	14.1%	26.2%
MEDICAL INSURANCE	44,649	50,127	49,417	47,339	55,890	13.1%	18.1%
DENTAL INSURANCE	2,015	2,233	2,130	2,072	2,496	17.2%	20.4%
VISION INSURANCE	388	474	413	440	415	0.5%	-5.7%
WORKERS COMP. INSURANCE	4,724	8,064	8,715	6,482	9,445	8.4%	45.7%
LIFE INSURANCE EXPENSE	318	776	770	804	873	13.4%	8.6%
UNIFORM BENEFIT	267	741	1,630	811	1,995	22.4%	146.0%
BOOT BENEFIT	164	165	407	224	499	22.6%	122.3%
SUI EXPENSE	293	365	462	261	566	22.5%	116.5%
ETT EXPENSE	12	17	14	12	17	22.6%	100.0%
DISABILITY PLAN	300	567	553	587	718	29.8%	22.2%
CALPERS RETIREMENT (ER) - Classic Plan	16,451	23,398	26,883	21,631	26,562	-1.2%	22.8%
CALPERS RETIREMENT (EE) - Classic Plan	10,620	12,758	13,120	10,426	11,481	-12.5%	10.1%
DEFERRED COMP (ER)	-	-	-	4,696	4,959	-	5.6%
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	253,763	333,193	337,397	307,613	385,139	14.1%	25.2%
BOOKS & REF. MATERIALS	40	42	90	30	120	33.3%	300.0%
OFFICE SUPPLY	-	-	-	-	-	-	-
COMPUTERS/DATA PROCESSING	-	-	-	-	-	-	-
CONSULTING SERVICES	-	-	2,000	141	2,000	0.0%	1319.0%
MEMBERSHIPS & DUES	1,568	1,911	1,600	1,300	2,000	25.0%	53.9%
SAFETY EXPENSE	379	239	390	509	930	138.5%	82.6%
SUPPLIES	623	257	336	200	240	-28.6%	20.2%
GENERAL O&M MAINT & EQUIP	5,018	6,887	30,800	13,592	42,000	36.4%	209.0%
CLARK PROJ - METERS AND PARTS							
TANK MAINTENANCE - 5 YEAR							
O&M POWER/GAS	-	-	-	-	-	-	-
REGULATORY FEES	-	-	800	1,470	3,215	301.9%	118.7%
LUBRICANTS	728	1,373	840	639	990	17.9%	54.8%
GENERAL O&M CHEMICALS	-	10	-	-	-	-	-
PHONE	-	12	90	-	90	0.0%	-
MAINTENANCE MANAGEMENT SYSTEM	39	318	600	247	600	0.0%	143.0%
ANNUAL MAINTENANCE PROGRAM	181	904	4,000	2,555	7,000	75.0%	174.0%
REAL PROPERTY MAINT.	302	436	1,380	303	1,920	39.1%	533.5%
FLEET MAINT. & REPAIR	3,702	6,092	4,080	4,086	5,100	25.0%	24.8%
TELEMETRY SYSTEM	584	3,682	3,300	4,948	3,900	18.2%	-21.2%
METERS	-	-	-	-	-	-	-
INTERTIE #2 MAINT & EQUIP	-	-	-	-	-	-	-
INTERTIE #2 POWER	-	-	-	-	-	-	-
WELL #10 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #10 POWER	-	-	-	-	-	-	-
WELL #11 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #11 POWER	-	-	-	-	-	-	-
WELL #12 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #12 POWER	-	-	-	-	-	-	-
WELL #2 MAINT & EQUIP	-	-	-	-	-	-	-
DESAL POWER	-	-	-	-	-	-	-
MARINA BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
MARINA BOOSTER POWER	-	-	-	-	-	-	-
L/S 2 MAINT & EQUIP	-	2,330	1,500	219	3,000	100.0%	100.0%
L/S 2 POWER	8,094	8,637	8,200	9,446	10,050	22.6%	6.4%
L/S 3 MAINT & EQUIP	-	652	1,500	671	2,000	33.3%	198.1%
L/S 3 POWER	1,037	936	1,100	978	1,100	0.0%	12.5%
L/S 5 MAINT & EQUIP	-	141	1,500	-	1,500	0.0%	-
L/S 5 POWER	783	1,135	1,300	1,170	1,300	0.0%	11.1%

MARINA COAST WATER DISTRICT
 OPER & MAINT BUDGET FOR FY 2020-2021

ACCOUNT NAME	MARINA SEWER						
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 APPROVED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
L/S 6 MAINT & EQUIP	-	78	27,500	20,445	5,000	-81.8%	-75.5%
L/S 6 POWER	1,003	938	940	1,048	1,400	48.9%	33.6%
WELL #29 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #29 POWER	-	-	-	-	-	-	-
WELL #30 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #30 POWER	-	-	-	-	-	-	-
WELL #31 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #31 POWER	-	-	-	-	-	-	-
B/C BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
B/C BOOSTER POWER	-	-	-	-	-	-	-
D BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
D BOOSTER POWER	-	-	-	-	-	-	-
E BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
E BOOSTER POWER	-	-	-	-	-	-	-
F BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
F BOOSTER POWER	-	-	-	-	-	-	-
BOOSTER/SANDTANK MAINT & EQUIP	-	-	-	-	-	-	-
BOOSTER/SANDTANK POWER	-	-	-	-	-	-	-
WATKINS GATE WELL MAINT & EQUIP	-	-	-	-	-	-	-
WATKINS GATE WELL POWER	-	-	-	-	-	-	-
WELL #34 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #34 POWER	-	-	-	-	-	-	-
L/S RESERVATION MAINT & EQUIP	-	-	-	-	-	-	-
L/S RESERVATION POWER	-	-	-	-	-	-	-
L/S 528 A/FIELD MAINT & EQUIP	-	-	-	-	-	-	-
L/S 528 A/FIELD POWER	-	-	-	-	-	-	-
L/S 530 A/FIELD MAINT & EQUIP	-	-	-	-	-	-	-
L/S 530 A/FIELD POWER	-	-	-	-	-	-	-
L/S 4906 POWER	-	-	-	-	-	-	-
L/S 5398 W/MEYER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5398 W/MEYER POWER	-	-	-	-	-	-	-
L/S 5447 LANDRUM MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5447 LANDRUM POWER	-	-	-	-	-	-	-
L/S 5713 S/OVER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5713 S/OVER POWER	-	-	-	-	-	-	-
L/S 5790 HODGES MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5790 HODGES POWER	-	-	-	-	-	-	-
L/S 5871 IMJIN MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5871 IMJIN POWER	-	-	-	-	-	-	-
L/S 5990 ORD/V MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5990 ORD/V POWER	-	-	-	-	-	-	-
L/S 6143 CLARK MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6143 CLARK POWER	-	-	-	-	-	-	-
L/S 6225 S/PABLO MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6225 S/PABLO POWER	-	-	-	-	-	-	-
L/S 6634 HATTEN MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6634 HATTEN POWER	-	-	-	-	-	-	-
L/S 7698 GIGLING MAINT & EQUIP	-	-	-	-	-	-	-
L/S 7698 GIGLING POWER	-	-	-	-	-	-	-
L/S 8775 BOOKER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 8775 BOOKER POWER	-	-	-	-	-	-	-
L/S 514 CARMEL MAINT & EQUIP	-	-	-	-	-	-	-
L/S 514 CARMEL POWER	-	-	-	-	-	-	-
EG LIFT STATION MAINT & EQUIP	-	-	-	-	-	-	-
EG LIFT STATION POWER	-	-	-	-	-	-	-
PROMONTORY LS MAINT & EQUIP	-	-	-	-	-	-	-
PROMONTORY LS POWER	-	-	-	-	-	-	-
TOTAL DEPARTMENT EXPENSE	24,080	37,011	93,846	63,998	95,455	1.7%	49.2%
TOTAL EXPENSE	277,843	370,204	431,243	371,611	480,594	11.4%	29.3%

MARINA COAST WATER DISTRICT
OPER & MAINT BUDGET FOR FY 2020-2021

ACCOUNT NAME	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	ORD WATER		BUD vs BUD % CHANGE	BUD vs EST % CHANGE
				2019-2020 ESTIMATED	2020-2021 APPROVED		
WAGES - OPM	530,077	558,347	712,021	587,007	625,079	-12.2%	6.5%
WAGES ALLOCATED TO CAPITAL	(97)	(2,656)	-	(26,354)	-	-	-
OVERTIME	3,934	4,920	25,964	6,255	21,310	-17.9%	240.7%
STANDBY WAGES	10,920	10,920	22,984	14,759	20,334	-11.5%	37.8%
FICA - SS EXPENSE	30,749	33,498	46,469	35,565	41,330	-11.1%	16.2%
FICA - MEDI EXPENSE	7,199	7,874	11,034	8,539	9,668	-12.4%	13.2%
MEDICAL INSURANCE	125,847	124,492	175,034	135,472	152,016	-13.2%	12.2%
DENTAL INSURANCE	5,805	5,596	7,546	5,901	6,789	-10.0%	15.0%
VISION INSURANCE	1,093	1,104	1,462	1,241	1,129	-22.8%	-9.0%
WORKERS COMP. INSURANCE	15,755	23,167	30,868	20,316	25,691	-16.8%	26.5%
LIFE INSURANCE EXPENSE	2,454	2,122	2,727	2,461	2,375	-12.9%	-3.5%
UNIFORM BENEFIT	2,059	2,477	5,773	3,034	5,427	-6.0%	78.9%
BOOT BENEFIT	1,266	1,271	1,443	1,204	1,357	-6.0%	12.6%
SUI EXPENSE	896	880	1,636	507	1,539	-5.9%	203.9%
ETT EXPENSE	37	40	50	23	47	-6.6%	100.0%
DISABILITY PLAN	2,317	1,550	1,959	1,798	1,952	-0.4%	8.5%
CALPERS RETIREMENT (ER) - Classic Plan	52,601	65,207	95,218	72,657	72,246	-24.1%	-0.6%
CALPERS RETIREMENT (EE) - Classic Plan	35,081	35,988	46,469	34,233	31,227	-32.8%	-8.8%
DEFERRED COMP (ER)	-	-	-	15,553	13,487	-	-13.3%
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	828,282	878,662	1,195,056	927,989	1,047,543	-12.3%	12.9%
BOOKS & REF. MATERIALS	827	553	855	285	1,120	31.0%	293.0%
OFFICE SUPPLY	-	-	-	-	-	-	-
COMPUTERS/DATA PROCESSING	-	-	-	-	-	-	-
CONSULTING SERVICES	-	-	5,000	1,839	5,000	0.0%	171.9%
MEMBERSHIPS & DUES	1,931	2,947	2,200	4,924	5,400	145.5%	9.7%
SAFETY EXPENSE	2,965	1,847	3,705	4,840	8,680	134.3%	79.3%
SUPPLIES	3,483	1,986	3,192	1,653	2,240	-29.8%	35.5%
GENERAL O&M MAINT & EQUIP	30,937	39,665	159,650	88,094	150,000	-6.0%	70.3%
CLARK PROJ - METERS AND PARTS	228,906	36,290	-	-	-	-	-
TANK MAINTENANCE - 5 YEAR	-	-	-	-	-	-	-
O&M POWER/GAS	-	-	-	-	-	-	-
REGULATORY FEES	-	-	9,650	4,991	10,050	4.1%	101.3%
LUBRICANTS	6,866	7,880	7,980	12,277	9,240	15.8%	-24.7%
GENERAL O&M CHEMICALS	-	6,441	8,000	16,344	15,500	93.8%	-5.2%
PHONE	6,059	90	855	-	840	-1.8%	-
MAINTENANCE MANAGEMENT SYSTEM	302	2,450	5,700	2,346	5,600	-1.8%	138.7%
ANNUAL MAINTENANCE PROGRAM	1,395	11,096	18,000	12,330	18,000	0.0%	46.0%
REAL PROPERTY MAINT.	2,328	4,417	13,110	2,879	17,920	36.7%	522.3%
FLEET MAINT. & REPAIR	22,977	35,270	38,760	41,492	47,600	22.8%	14.7%
TELEMETRY SYSTEM	4,508	22,164	31,350	29,158	36,400	16.1%	24.8%
METERS	10,636	3,972	4,000	8,408	20,000	400.0%	137.9%
INTERTIE #2 MAINT & EQUIP	-	-	-	-	-	-	-
INTERTIE #2 POWER	-	-	-	-	-	-	-
WELL #10 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #10 POWER	-	-	-	-	-	-	-
WELL #11 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #11 POWER	-	-	-	-	-	-	-
WELL #12 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #12 POWER	-	-	-	-	-	-	-
WELL #2 MAINT & EQUIP	-	-	-	-	-	-	-
DESAL POWER	-	-	-	-	-	-	-
MARINA BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
MARINA BOOSTER POWER	-	-	-	-	-	-	-
L/S 2 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 2 POWER	-	-	-	-	-	-	-
L/S 3 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 3 POWER	-	-	-	-	-	-	-
L/S 5 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5 POWER	-	-	-	-	-	-	-

MARINA COAST WATER DISTRICT
OPER & MAINT BUDGET FOR FY 2020-2021

ACCOUNT NAME	ORD WATER						
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 APPROVED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
L/S 6 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6 POWER	-	-	-	-	-	-	-
WELL #29 MAINT & EQUIP	-	4,360	15,000	255	15,000	0.0%	100.0%
WELL #29 POWER	15,881	22,744	35,000	21,808	32,000	-8.6%	46.7%
WELL #30 MAINT & EQUIP	415	4,568	15,000	4,506	15,000	0.0%	232.9%
WELL #30 POWER	35,604	31,928	41,000	31,230	50,000	22.0%	60.1%
WELL #31 MAINT & EQUIP	302	5,813	15,000	18,834	15,000	0.0%	-20.4%
WELL #31 POWER	40,197	50,571	54,000	23,514	55,000	1.9%	133.9%
B/C BOOSTER MAINT & EQUIP	-	261	1,000	26	3,000	200.0%	100.0%
B/C BOOSTER POWER	381	420	450	14,150	600	33.3%	-95.8%
D BOOSTER MAINT & EQUIP	402	1,106	5,000	5,487	15,000	200.0%	173.4%
D BOOSTER POWER	14,307	14,712	16,000	16,682	17,550	9.7%	5.2%
E BOOSTER MAINT & EQUIP	402	1,739	2,000	12,787	7,000	250.0%	-45.3%
E BOOSTER POWER	7,980	8,565	9,000	9,362	10,000	11.1%	6.8%
F BOOSTER MAINT & EQUIP	654	6,838	2,000	1,198	4,500	125.0%	275.8%
F BOOSTER POWER	5,486	2,829	4,300	1,804	2,800	-34.9%	55.2%
BOOSTER/SANDTANK MAINT & EQUIP	6,300	3,075	15,000	1,780	15,000	0.0%	100.0%
BOOSTER/SANDTANK POWER	176,275	177,695	199,200	197,731	208,000	4.4%	5.2%
WATKINS GATE WELL MAINT & EQUIP	79,402	169,212	10,000	21,498	10,000	0.0%	-53.5%
WATKINS GATE WELL POWER	54,821	56,720	85,000	150,934	88,000	3.5%	-41.7%
WELL #34 MAINT & EQUIP	-	2,327	10,000	2,588	10,000	0.0%	100.0%
WELL #34 POWER	82,678	82,784	94,000	64,848	85,000	-9.6%	31.1%
L/S RESERVATION MAINT & EQUIP	-	-	-	-	-	-	-
L/S RESERVATION POWER	-	-	-	-	-	-	-
L/S 528 A/FIELD MAINT & EQUIP	-	-	-	-	-	-	-
L/S 528 A/FIELD POWER	-	-	-	-	-	-	-
L/S 530 A/FIELD MAINT & EQUIP	-	-	-	-	-	-	-
L/S 530 A/FIELD POWER	-	-	-	-	-	-	-
L/S 4906 POWER	-	-	-	-	-	-	-
L/S 5398 W/MEYER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5398 W/MEYER POWER	-	-	-	-	-	-	-
L/S 5447 LANDRUM MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5447 LANDRUM POWER	-	-	-	-	-	-	-
L/S 5713 S/OVER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5713 S/OVER POWER	-	-	-	-	-	-	-
L/S 5790 HODGES MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5790 HODGES POWER	-	-	-	-	-	-	-
L/S 5871 IMJIN MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5871 IMJIN POWER	-	-	-	-	-	-	-
L/S 5990 ORD/V MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5990 ORD/V POWER	-	-	-	-	-	-	-
L/S 6143 CLARK MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6143 CLARK POWER	-	-	-	-	-	-	-
L/S 6225 S/PABLO MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6225 S/PABLO POWER	-	-	-	-	-	-	-
L/S 6634 HATTEN MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6634 HATTEN POWER	-	-	-	-	-	-	-
L/S 7698 GIGLING MAINT & EQUIP	-	-	-	-	-	-	-
L/S 7698 GIGLING POWER	-	-	-	-	-	-	-
L/S 8775 BOOKER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 8775 BOOKER POWER	-	-	-	-	-	-	-
L/S 514 CARMEL MAINT & EQUIP	-	-	-	-	-	-	-
L/S 514 CARMEL POWER	-	-	-	-	-	-	-
EG LIFT STATION MAINT & EQUIP	-	-	-	-	-	-	-
EG LIFT STATION POWER	-	-	-	-	-	-	-
PROMONTORY LS MAINT & EQUIP	-	-	-	-	-	-	-
PROMONTORY LS POWER	-	-	-	-	-	-	-
TOTAL DEPARTMENT EXPENSE	845,606	825,334	939,957	832,881	1,012,040	7.7%	21.5%
TOTAL EXPENSE	1,673,888	1,703,996	2,135,013	1,760,870	2,059,583	-3.5%	17.0%

MARINA COAST WATER DISTRICT
 OPER & MAINT BUDGET FOR FY 2020-2021

ACCOUNT NAME	ORD SEWER						
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 APPROVED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - OPM	222,668	336,621	299,096	306,112	376,854	26.0%	23.1%
WAGES ALLOCATED TO CAPITAL	(55)	(10,381)	-	(66,159)	-	-	-
OVERTIME	1,201	354	10,907	1,140	12,848	17.8%	1027.1%
STANDBY WAGES	10,920	10,920	9,655	9,277	12,259	27.0%	32.1%
FICA - SS EXPENSE	14,018	20,494	19,520	18,462	24,918	27.7%	35.0%
FICA - MEDI EXPENSE	3,281	4,827	4,635	4,434	5,828	25.7%	31.4%
MEDICAL INSURANCE	56,653	63,692	73,526	71,684	91,649	24.6%	27.9%
DENTAL INSURANCE	2,567	2,832	3,170	3,095	4,093	29.1%	32.3%
VISION INSURANCE	508	589	614	676	681	10.8%	0.7%
WORKERS COMP. INSURANCE	6,800	13,073	12,966	10,114	15,489	19.5%	53.1%
LIFE INSURANCE EXPENSE	636	1,263	1,146	1,261	1,432	25.0%	13.6%
UNIFORM BENEFIT	534	1,357	2,425	1,218	3,272	34.9%	168.6%
BOOT BENEFIT	328	353	606	390	818	35.0%	109.9%
SUI EXPENSE	540	733	687	380	928	35.1%	144.2%
ETT EXPENSE	23	33	21	17	28	34.0%	100.0%
DISABILITY PLAN	601	922	823	921	1,177	43.0%	27.8%
CALPERS RETIREMENT (ER) - Classic Plan	25,272	39,146	39,998	33,791	43,556	8.9%	28.9%
CALPERS RETIREMENT (EE) - Classic Plan	15,705	20,466	19,520	16,997	18,826	-3.6%	10.8%
DEFERRED COMP (ER)	-	-	-	7,781	8,131	-	4.5%
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	362,267	509,723	502,003	426,715	631,553	25.8%	48.0%
BOOKS & REF. MATERIALS	79	98	210	70	280	33.3%	300.0%
OFFICE SUPPLY	-	-	-	-	-	-	-
COMPUTERS/DATA PROCESSING	-	-	-	-	-	-	-
CONSULTING SERVICES	-	-	2,500	329	2,500	0.0%	660.2%
MEMBERSHIPS & DUES	3,472	4,398	3,000	2,846	4,000	33.3%	40.5%
SAFETY EXPENSE	757	513	910	1,189	2,170	138.5%	82.5%
SUPPLIES	1,289	552	784	469	560	-28.6%	19.4%
GENERAL O&M MAINT & EQUIP	10,489	16,566	55,000	81,935	70,000	27.3%	-14.6%
CLARK PROJ - METERS AND PARTS							
TANK MAINTENANCE - 5 YEAR							
O&M POWER/GAS	-	-	-	-	-	-	-
REGULATORY FEES	-	-	15,000	1,177	16,500	10.0%	1302.1%
LUBRICANTS	1,457	3,009	1,960	3,157	2,310	17.9%	-26.8%
GENERAL O&M CHEMICALS	-	23,706	17,000	24,200	28,000	64.7%	15.7%
PHONE	-	25	210	-	210	0.0%	-
MAINTENANCE MANAGEMENT SYSTEM	78	681	1,400	576	1,400	0.0%	143.0%
ANNUAL MAINTENANCE PROGRAM	362	1,938	9,500	10,557	15,000	57.9%	42.1%
REAL PROPERTY MAINT.	603	910	3,220	707	4,480	39.1%	533.5%
FLEET MAINT. & REPAIR	7,756	13,504	9,520	9,552	11,900	25.0%	24.6%
TELEMETRY SYSTEM	1,190	8,962	7,700	9,670	9,100	18.2%	-5.9%
METERS	-	-	-	-	-	-	-
INTERTIE #2 MAINT & EQUIP	-	-	-	-	-	-	-
INTERTIE #2 POWER	-	-	-	-	-	-	-
WELL #10 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #10 POWER	-	-	-	-	-	-	-
WELL #11 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #11 POWER	-	-	-	-	-	-	-
WELL #12 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #12 POWER	-	-	-	-	-	-	-
WELL #2 MAINT & EQUIP	-	-	-	-	-	-	-
DESAL POWER	-	-	-	-	-	-	-
MARINA BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
MARINA BOOSTER POWER	-	-	-	-	-	-	-
L/S 2 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 2 POWER	-	-	-	-	-	-	-
L/S 3 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 3 POWER	-	-	-	-	-	-	-
L/S 5 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5 POWER	-	-	-	-	-	-	-

MARINA COAST WATER DISTRICT
 OPER & MAINT BUDGET FOR FY 2020-2021

ACCOUNT NAME	ORD SEWER						
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 APPROVED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
L/S 6 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6 POWER	-	-	-	-	-	-	-
WELL #29 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #29 POWER	-	-	-	-	-	-	-
WELL #30 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #30 POWER	-	-	-	-	-	-	-
WELL #31 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #31 POWER	-	-	-	-	-	-	-
B/C BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
B/C BOOSTER POWER	-	-	-	-	-	-	-
D BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
D BOOSTER POWER	-	-	-	-	-	-	-
E BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
E BOOSTER POWER	-	-	-	-	-	-	-
F BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
F BOOSTER POWER	-	-	-	-	-	-	-
BOOSTER/SANDTANK MAINT & EQUIP	-	-	-	-	-	-	-
BOOSTER/SANDTANK POWER	-	-	-	-	-	-	-
WATKINS GATE WELL MAINT & EQUIP	-	-	-	-	-	-	-
WATKINS GATE WELL POWER	-	-	-	-	-	-	-
WELL #34 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #34 POWER	-	-	-	-	-	-	-
L/S RESERVATION MAINT & EQUIP	402	2,261	1,500	921	3,000	100.0%	225.7%
L/S RESERVATION POWER	3,064	4,170	3,820	5,426	5,700	49.2%	5.1%
L/S 528 A/FIELD MAINT & EQUIP	1,458	-	3,000	200	1,000	-66.7%	400.0%
L/S 528 A/FIELD POWER	273	288	600	362	460	-23.3%	27.2%
L/S 530 A/FIELD MAINT & EQUIP	402	9,539	2,000	5,736	3,000	50.0%	-47.7%
L/S 530 A/FIELD POWER	2,727	2,615	2,760	2,814	1,480	-46.4%	-47.4%
L/S 4906 POWER	-	-	-	-	-	-	-
L/S 5398 W/MEYER MAINT & EQUIP	7,504	10,749	2,000	2,434	3,000	50.0%	23.2%
L/S 5398 W/MEYER POWER	1,637	1,200	1,550	1,238	1,300	-16.1%	5.0%
L/S 5447 LANDRUM MAINT & EQUIP	302	991	1,500	671	1,500	0.0%	123.5%
L/S 5447 LANDRUM POWER	2,391	2,287	2,300	2,398	2,520	9.6%	5.1%
L/S 5713 S/OVER MAINT & EQUIP	477	991	1,500	671	1,500	0.0%	123.5%
L/S 5713 S/OVER POWER	3,779	3,760	3,900	3,900	4,100	5.1%	5.1%
L/S 5790 HODGES MAINT & EQUIP	720	1,106	1,500	921	3,000	100.0%	225.7%
L/S 5790 HODGES POWER	2,104	2,205	2,150	2,586	2,715	26.3%	5.0%
L/S 5871 IMJIN MAINT & EQUIP	561	1,184	3,500	1,171	3,500	0.0%	198.9%
L/S 5871 IMJIN POWER	8,160	8,449	8,350	8,934	9,381	12.3%	5.0%
L/S 5990 ORD/V MAINT & EQUIP	859	27,132	5,000	4,071	5,000	0.0%	22.8%
L/S 5990 ORD/V POWER	10,398	10,424	11,000	16,811	15,000	36.4%	-10.8%
L/S 6143 CLARK MAINT & EQUIP	539	1,106	1,500	671	1,500	0.0%	123.5%
L/S 6143 CLARK POWER	2,042	2,314	2,300	2,432	1,280	-44.3%	-47.4%
L/S 6225 S/PABLO MAINT & EQUIP	669	-	-	115	-	-	-
L/S 6225 S/PABLO POWER	-	-	-	-	-	-	-
L/S 6634 HATTEN MAINT & EQUIP	-	-	1,000	-	1,000	0.0%	100.0%
L/S 6634 HATTEN POWER	154	160	170	156	360	111.8%	131.3%
L/S 7698 GIGLING MAINT & EQUIP	435	11,157	5,000	2,804	6,000	20.0%	114.0%
L/S 7698 GIGLING POWER	11,329	11,351	11,900	12,006	12,600	5.9%	4.9%
L/S 8775 BOOKER MAINT & EQUIP	402	1,362	1,500	6,077	1,500	0.0%	-75.3%
L/S 8775 BOOKER POWER	903	953	950	1,060	1,120	17.9%	5.6%
L/S 514 CARMEL MAINT & EQUIP	-	730	1,500	3,684	1,500	0.0%	100.0%
L/S 514 CARMEL POWER	1,464	1,541	1,505	1,646	1,730	15.0%	5.1%
EG LIFT STATION MAINT & EQUIP	14,970	652	2,000	1,171	8,000	300.0%	583.2%
EG LIFT STATION POWER	3,685	4,575	4,370	9,880	5,950	36.2%	-39.8%
PROMONTORY LS MAINT & EQUIP	402	1,106	1,500	671	1,500	0.0%	100.0%
PROMONTORY LS POWER	2,565	3,036	3,000	3,252	3,450	15.0%	100.0%
TOTAL DEPARTMENT EXPENSE	114,308	204,252	224,039	253,324	283,056	26.3%	11.7%
TOTAL EXPENSE	476,574	713,974	726,042	680,039	914,609	26.0%	34.5%

MARINA COAST WATER DISTRICT
 OPER & MAINT BUDGET FOR FY 2020-2021

ACCOUNT NAME	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	TOTAL	2020-2021 APPROVED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
				2019-2020 ESTIMATED			
WAGES - OPM	1,175,289	1,399,285	1,578,695	1,390,471	1,566,526	-0.8%	12.7%
WAGES ALLOCATED TO CAPITAL	(277)	(14,563)	-	(113,349)	-	-	-
OVERTIME	8,534	7,716	57,567	11,076	53,406	-7.2%	382.2%
STANDBY WAGES	43,680	43,680	50,960	42,168	50,960	0.0%	20.8%
FICA - SS EXPENSE	71,897	85,501	103,031	84,450	103,579	0.5%	22.7%
FICA - MEDI EXPENSE	16,834	20,120	24,464	20,254	24,228	-1.0%	19.6%
MEDICAL INSURANCE	296,684	303,969	388,086	326,678	380,972	-1.8%	16.6%
DENTAL INSURANCE	13,484	13,622	16,731	14,223	17,015	1.7%	19.6%
VISION INSURANCE	2,619	2,767	3,242	3,008	2,829	-12.7%	-6.0%
WORKERS COMP. INSURANCE	36,174	56,957	68,440	47,551	64,384	-5.9%	35.4%
LIFE INSURANCE EXPENSE	4,545	5,419	6,047	5,797	5,953	-1.6%	2.7%
UNIFORM BENEFIT	3,813	5,959	12,800	6,575	13,600	6.3%	106.8%
BOOT BENEFIT	2,344	2,354	3,199	2,361	3,400	6.3%	44.0%
SUI EXPENSE	2,312	2,509	3,627	1,467	3,858	6.4%	163.0%
ETT EXPENSE	96	114	111	67	117	5.4%	100.0%
DISABILITY PLAN	4,291	3,957	4,343	4,235	4,891	12.6%	15.5%
CALPERS RETIREMENT (ER) - Classic Plan	128,784	164,488	211,118	165,419	181,057	-14.2%	9.5%
CALPERS RETIREMENT (EE) - Classic Plan	80,720	88,660	103,032	79,335	78,258	-24.0%	-1.4%
DEFERRED COMP (ER)	-	-	-	36,062	33,800	-	-6.3%
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	1,892,216	2,199,435	2,649,681	2,148,326	2,625,273	-0.9%	22.2%
BOOKS & REF. MATERIALS	1,332	929	1,500	500	2,000	33.3%	300.0%
OFFICE SUPPLY	-	-	-	-	-	-	-
COMPUTERS/DATA PROCESSING	-	-	-	-	-	-	-
CONSULTING SERVICES	-	-	14,500	3,099	14,500	0.0%	367.9%
MEMBERSHIPS & DUES	7,875	10,558	7,900	10,649	13,400	69.6%	25.8%
SAFETY EXPENSE	5,474	3,420	6,500	8,491	15,500	138.5%	82.5%
SUPPLIES	7,008	3,678	5,600	2,989	4,000	-28.6%	33.8%
GENERAL O&M MAINT & EQUIP	63,100	84,819	319,300	238,936	335,000	4.9%	40.2%
CLARK PROJ - METERS AND PARTS	228,906	36,290	-	-	-	-	-
TANK MAINTENANCE - 5 YEAR	-	-	-	3,000	-	-	-
O&M POWER/GAS	-	-	-	-	-	-	-
REGULATORY FEES	-	-	29,300	12,072	34,265	16.9%	183.8%
LUBRICANTS	12,239	15,764	14,000	18,994	16,500	17.9%	-13.1%
GENERAL O&M CHEMICALS	-	44,603	38,000	58,724	67,000	76.3%	14.1%
PHONE	5,889	167	1,500	-	1,500	0.0%	-
MAINTENANCE MANAGEMENT SYSTEM	560	4,537	10,000	4,115	10,000	0.0%	143.0%
ANNUAL MAINTENANCE PROGRAM	2,583	18,804	41,500	33,602	53,000	27.7%	57.7%
REAL PROPERTY MAINT.	7,910	9,375	23,000	5,052	32,000	39.1%	533.4%
FLEET MAINT. & REPAIR	45,122	70,475	68,000	71,868	85,000	25.0%	18.3%
TELEMETRY SYSTEM	8,370	45,205	55,000	54,043	65,000	18.2%	20.3%
METERS	15,642	3,972	8,000	8,658	35,000	337.5%	304.3%
INTERTIE #2 MAINT & EQUIP	-	-	500	-	500	0.0%	-
INTERTIE #2 POWER	387	414	430	454	477	10.9%	5.0%
WELL #10 MAINT & EQUIP	4,833	15,461	15,000	4,054	15,000	0.0%	100.0%
WELL #10 POWER	112,158	111,913	127,000	107,844	125,000	-1.6%	15.9%
WELL #11 MAINT & EQUIP	2,889	14,078	15,000	14,582	15,000	0.0%	2.9%
WELL #11 POWER	116,352	120,648	141,000	110,896	120,000	-14.9%	8.2%
WELL #12 MAINT & EQUIP	949	1,343	3,500	1,135	2,000	-42.9%	76.3%
WELL #12 POWER	1,768	1,290	5,000	1,392	1,462	-70.8%	5.0%
WELL #2 MAINT & EQUIP	-	-	-	-	-	-	-
DESAL POWER	16,859	16,170	17,000	16,520	17,350	2.1%	5.0%
MARINA BOOSTER MAINT & EQUIP	1,126	25,488	20,000	7,668	20,000	0.0%	100.0%
MARINA BOOSTER POWER	1,134	7,490	40,000	26,312	35,000	-12.5%	33.0%
L/S 2 MAINT & EQUIP	-	2,330	1,500	219	3,000	100.0%	100.0%
L/S 2 POWER	8,094	8,637	8,200	9,446	10,050	22.6%	6.4%
L/S 3 MAINT & EQUIP	-	652	1,500	671	2,000	33.3%	198.1%
L/S 3 POWER	1,037	936	1,100	978	1,100	0.0%	12.5%
L/S 5 MAINT & EQUIP	-	141	1,500	-	1,500	0.0%	-
L/S 5 POWER	783	1,135	1,300	1,170	1,300	0.0%	11.1%

MARINA COAST WATER DISTRICT
 OPER & MAINT BUDGET FOR FY 2020-2021

ACCOUNT NAME	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	TOTAL	2020-2021 APPROVED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
				2019-2020 ESTIMATED			
L/S 6 MAINT & EQUIP	-	78	27,500	20,445	5,000	-81.8%	-75.5%
L/S 6 POWER	1,003	938	940	1,048	1,400	48.9%	33.6%
WELL #29 MAINT & EQUIP	-	4,360	15,000	255	15,000	0.0%	100.0%
WELL #29 POWER	15,881	22,744	35,000	21,808	32,000	-8.6%	46.7%
WELL #30 MAINT & EQUIP	415	4,568	15,000	4,506	15,000	0.0%	232.9%
WELL #30 POWER	35,604	31,928	41,000	31,230	50,000	22.0%	60.1%
WELL #31 MAINT & EQUIP	302	5,813	15,000	18,834	15,000	0.0%	-20.4%
WELL #31 POWER	40,197	50,571	54,000	23,514	55,000	1.9%	133.9%
B/C BOOSTER MAINT & EQUIP	-	261	1,000	26	3,000	200.0%	100.0%
B/C BOOSTER POWER	381	420	450	14,150	600	33.3%	-95.8%
D BOOSTER MAINT & EQUIP	402	1,106	5,000	5,487	15,000	200.0%	173.4%
D BOOSTER POWER	14,307	14,712	16,000	16,682	17,550	9.7%	5.2%
E BOOSTER MAINT & EQUIP	402	1,739	2,000	12,787	7,000	250.0%	-45.3%
E BOOSTER POWER	7,980	8,565	9,000	9,362	10,000	11.1%	6.8%
F BOOSTER MAINT & EQUIP	654	6,838	2,000	1,198	4,500	125.0%	275.8%
F BOOSTER POWER	5,486	2,829	4,300	1,804	2,800	-34.9%	55.2%
BOOSTER/SANDTANK MAINT & EQUIP	6,300	3,075	15,000	1,780	15,000	0.0%	100.0%
BOOSTER/SANDTANK POWER	176,275	177,695	199,200	197,731	208,000	4.4%	5.2%
WATKINS GATE WELL MAINT & EQUIP	79,402	169,212	10,000	21,498	10,000	0.0%	-53.5%
WATKINS GATE WELL POWER	54,821	56,720	85,000	150,934	88,000	3.5%	-41.7%
WELL #34 MAINT & EQUIP	-	2,327	10,000	2,588	10,000	0.0%	100.0%
WELL #34 POWER	82,678	82,784	94,000	64,848	85,000	-9.6%	31.1%
L/S RESERVATION MAINT & EQUIP	402	2,261	1,500	921	3,000	100.0%	225.7%
L/S RESERVATION POWER	3,064	4,170	3,820	5,426	5,700	49.2%	5.1%
L/S 528 A/FIELD MAINT & EQUIP	1,458	-	3,000	200	1,000	-66.7%	400.0%
L/S 528 A/FIELD POWER	273	288	600	362	460	-23.3%	27.2%
L/S 530 A/FIELD MAINT & EQUIP	402	9,539	2,000	5,736	3,000	50.0%	-47.7%
L/S 530 A/FIELD POWER	2,727	2,615	2,760	2,814	1,480	-46.4%	-47.4%
L/S 4906 POWER	-	-	-	-	-	-	-
L/S 5398 W/MEYER MAINT & EQUIP	7,504	10,749	2,000	2,434	3,000	50.0%	23.2%
L/S 5398 W/MEYER POWER	1,637	1,200	1,550	1,238	1,300	-16.1%	5.0%
L/S 5447 LANDRUM MAINT & EQUIP	302	991	1,500	671	1,500	0.0%	123.5%
L/S 5447 LANDRUM POWER	2,391	2,287	2,300	2,398	2,520	9.6%	5.1%
L/S 5713 S/OVER MAINT & EQUIP	477	991	1,500	671	1,500	0.0%	123.5%
L/S 5713 S/OVER POWER	3,779	3,760	3,900	3,900	4,100	5.1%	5.1%
L/S 5790 HODGES MAINT & EQUIP	720	1,106	1,500	921	3,000	100.0%	225.7%
L/S 5790 HODGES POWER	2,104	2,205	2,150	2,586	2,715	26.3%	5.0%
L/S 5871 IMJIN MAINT & EQUIP	561	1,184	3,500	1,171	3,500	0.0%	198.9%
L/S 5871 IMJIN POWER	8,160	8,449	8,350	8,934	9,381	12.3%	5.0%
L/S 5990 ORD/V MAINT & EQUIP	859	27,132	5,000	4,071	5,000	0.0%	22.8%
L/S 5990 ORD/V POWER	10,398	10,424	11,000	16,811	15,000	36.4%	-10.8%
L/S 6143 CLARK MAINT & EQUIP	539	1,106	1,500	671	1,500	0.0%	123.5%
L/S 6143 CLARK POWER	2,042	2,314	2,300	2,432	1,280	-44.3%	-47.4%
L/S 6225 S/PABLO MAINT & EQUIP	669	-	-	115	-	-	-
L/S 6225 S/PABLO POWER	-	-	-	-	-	-	-
L/S 6634 HATTEN MAINT & EQUIP	-	-	1,000	-	1,000	0.0%	100.0%
L/S 6634 HATTEN POWER	154	160	170	156	360	111.8%	131.3%
L/S 7698 GIGLING MAINT & EQUIP	435	11,157	5,000	2,804	6,000	20.0%	114.0%
L/S 7698 GIGLING POWER	11,329	11,351	11,900	12,006	12,600	5.9%	4.9%
L/S 8775 BOOKER MAINT & EQUIP	402	1,362	1,500	6,077	1,500	0.0%	-75.3%
L/S 8775 BOOKER POWER	903	953	950	1,060	1,120	17.9%	5.6%
L/S 514 CARMEL MAINT & EQUIP	-	730	1,500	3,684	1,500	0.0%	100.0%
L/S 514 CARMEL POWER	1,464	1,541	1,505	1,646	1,730	15.0%	5.1%
EG LIFT STATION MAINT & EQUIP	14,970	652	2,000	1,171	8,000	300.0%	583.2%
EG LIFT STATION POWER	3,685	4,575	4,370	9,880	5,950	36.2%	-39.8%
PROMONTORY LS MAINT & EQUIP	402	1,106	1,500	671	1,500	0.0%	100.0%
PROMONTORY LS POWER	2,565	3,036	3,000	3,252	3,450	15.0%	100.0%
TOTAL DEPARTMENT EXPENSE	1,289,645	1,459,396	1,795,645	1,567,537	1,933,900	7.7%	23.4%
TOTAL EXPENSE	3,181,861	3,658,831	4,445,326	3,715,862	4,559,173	2.6%	22.7%

**MARINA COAST WATER DISTRICT
LAB BUDGET FOR FY 2020-2021**

ACCOUNT NAME	MARINA WATER						
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 APPROVED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - LAB	41,799	43,837	43,380	40,595	36,473	-15.9%	-10.2%
WAGES ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	214	13	259	-	205	-20.8%	100.0%
STANDBY WAGES	-	18	-	-	-	-	100.0%
FICA - SS EXPENSE	2,577	2,669	2,706	2,496	2,274	-16.0%	-8.9%
FICA - MEDI EXPENSE	603	624	633	584	532	-16.0%	-8.9%
MEDICAL INSURANCE	3,788	4,094	4,269	4,093	7,013	64.3%	71.3%
DENTAL INS. EXPENSE	145	168	152	153	442	190.8%	188.2%
VISION INS. EXPENSE	70	68	69	64	72	4.3%	12.5%
WORKERS COMP. EXPENSE	1,351	1,897	1,940	1,505	1,458	-24.8%	-3.1%
LIFE INSURANCE EXPENSE	146	156	153	167	125	-18.3%	-25.1%
UNIFORM BENEFIT	92	65	182	50	189	3.8%	280.3%
BOOT BENEFIT	-	-	56	-	58	3.6%	100.0%
SUI EXPENSE	114	92	136	-	141	3.7%	-
ETT EXPENSE	5	4	4	-	4	0.0%	-
DISABILITY PLAN	137	114	110	122	103	-6.4%	-15.7%
CALPERS RETIREMENT (ER) - Classic Plan	4,274	5,092	6,122	5,956	5,717	-6.6%	-4.0%
CALPERS RETIREMENT (EE) - Classic Plan	2,777	2,942	2,987	2,966	2,461	-17.6%	-17.0%
CALPERS-62 RETIREMENT (ER)	-	-	-	-	-	-	-
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
DEFERRED COMP (ER)	-	-	-	560	638	-	13.9%
OPEB EXPENSE	-	-	-	-	-	-	100.0%
TOTAL SALARY & BENEFIT	58,093	61,855	63,158	59,311	57,905	-8.3%	-2.4%
CHEMICALS	2,974	3,156	2,885	1,173	2,900	0.5%	147.2%
GLASSWARE	1,154	874	1,113	491	725	-34.9%	47.7%
BOOKS & REF. MATERIAL	140	-	158	56	147	-7.0%	162.5%
CONTRACT TESTING	6,911	8,639	13,440	17,522	26,100	94.2%	49.0%
GENERAL SUPPLY	1,455	1,608	2,742	1,179	1,334	-51.3%	13.2%
QUALITY CONTROL PROGRAM	2,095	1,755	4,551	1,626	5,800	27.4%	256.7%
POSTAGE	11	-	379	434	464	22.4%	6.9%
PRINTING	1,513	1,470	2,628	2,240	2,422	-7.8%	8.1%
OFFICE SUPPLY	-	-	175	112	218	24.6%	94.6%
MEMBERSHIPS & DUES	709	682	676	756	783	15.8%	3.6%
LAB PERMITS	1,966	1,844	4,047	2,281	2,610	-35.5%	14.4%
CERTIFICATION	-	-	147	-	174	18.4%	-
DESAL - MONITORING	-	-	-	-	-	-	-
LAB MAINT. & REPAIR	2,757	933	5,456	701	4,350	-20.3%	520.5%
TOTAL DEPARTMENT EXPENSE	21,684	20,960	38,397	28,570	48,027	25.1%	68.1%
TOTAL EXPENSE	79,777	82,816	101,555	87,881	105,932	4.3%	20.5%

**MARINA COAST WATER DISTRICT
LAB BUDGET FOR FY 2020-2021**

ACCOUNT NAME	ORD WATER						
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 APPROVED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - LAB	89,531	104,183	111,550	103,917	89,297	-19.9%	-14.1%
WAGES ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	455	31	665	-	501	-24.7%	100.0%
STANDBY WAGES	-	42	-	-	-	-	100.0%
FICA - SS EXPENSE	5,521	6,237	6,957	6,390	5,568	-20.0%	-12.9%
FICA - MEDI EXPENSE	1,291	1,459	1,627	1,494	1,302	-20.0%	-12.8%
MEDICAL INSURANCE	8,123	9,553	10,979	10,444	17,169	56.4%	64.4%
DENTAL INS. EXPENSE	311	392	391	389	1,082	176.7%	178.1%
VISION INS. EXPENSE	150	159	179	164	176	-1.7%	7.6%
WORKERS COMP. EXPENSE	2,895	4,432	4,990	3,851	3,570	-28.5%	-7.3%
LIFE INSURANCE EXPENSE	309	364	393	427	306	-22.1%	-28.4%
UNIFORM BENEFIT	196	153	468	128	461	-1.5%	260.3%
BOOT BENEFIT	-	-	144	-	142	-1.4%	100.0%
SUI EXPENSE	244	214	349	-	344	-1.4%	-
ETT EXPENSE	10	10	11	-	11	0.0%	-
DISABILITY PLAN	292	267	282	312	251	-11.0%	-19.5%
CALPERS RETIREMENT (ER) - Classic Plan	9,123	11,881	15,741	15,270	13,996	-11.1%	-8.3%
CALPERS RETIREMENT (EE) - Classic Plan	5,941	6,864	7,682	7,588	6,024	-21.6%	-20.6%
CALPERS-62 RETIREMENT (ER)	-	-	-	-	-	-	-
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
DEFERRED COMP (ER)	-	-	-	1,440	1,562	-	8.5%
OPEB EXPENSE	-	-	-	-	-	-	100.0%
TOTAL SALARY & BENEFIT	124,393	146,241	162,408	151,814	141,762	-12.7%	-6.6%
CHEMICALS	6,320	7,364	7,419	3,016	7,100	-4.3%	135.4%
GLASSWARE	2,452	2,038	2,861	1,262	1,775	-38.0%	40.6%
BOOKS & REF. MATERIAL	296	-	406	144	359	-11.6%	149.3%
CONTRACT TESTING	15,995	22,635	34,560	42,948	63,900	84.9%	48.8%
GENERAL SUPPLY	3,091	3,752	7,052	3,031	3,266	-53.7%	7.8%
QUALITY CONTROL PROGRAM	4,453	4,095	11,703	4,181	14,200	21.3%	239.7%
POSTAGE	73	111	975	1,116	1,136	16.5%	1.8%
PRINTING	3,425	3,264	6,756	5,760	5,928	-12.3%	2.9%
OFFICE SUPPLY	-	-	449	288	532	18.5%	84.7%
MEMBERSHIPS & DUES	1,506	1,591	1,738	1,944	1,917	10.3%	-1.4%
LAB PERMITS	4,179	4,302	10,407	5,864	6,390	-38.6%	9.0%
CERTIFICATION	-	-	377	-	426	13.0%	-
DESAL - MONITORING	-	-	6,000	-	-	-	-
LAB MAINT. & REPAIR	5,858	2,176	14,028	1,803	10,650	-24.1%	490.8%
TOTAL DEPARTMENT EXPENSE	47,647	51,328	104,731	71,357	117,579	12.3%	64.8%
TOTAL EXPENSE	172,041	197,569	267,139	223,171	259,341	-2.9%	16.2%

**MARINA COAST WATER DISTRICT
LAB BUDGET FOR FY 2020-2021**

ACCOUNT NAME	TOTAL						
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 APPROVED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - LAB	131,330	148,021	154,930	144,512	125,770	-18.8%	-13.0%
WAGES ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	669	45	924	-	706	-23.6%	100.0%
STANDBY WAGES	-	60	-	-	-	-	100.0%
FICA - SS EXPENSE	8,098	8,906	9,663	8,886	7,842	-18.8%	-11.7%
FICA - MEDI EXPENSE	1,894	2,083	2,260	2,078	1,834	-18.8%	-11.7%
MEDICAL INSURANCE	11,912	13,647	15,248	14,537	24,182	58.6%	66.3%
DENTAL INS. EXPENSE	456	559	543	542	1,524	180.7%	180.9%
VISION INS. EXPENSE	220	227	248	228	248	0.0%	9.0%
WORKERS COMP. EXPENSE	4,247	6,329	6,930	5,356	5,028	-27.4%	-6.1%
LIFE INSURANCE EXPENSE	455	521	546	594	431	-21.1%	-27.5%
UNIFORM BENEFIT	288	218	650	178	650	0.0%	265.9%
BOOT BENEFIT	-	-	200	-	200	0.0%	100.0%
SUI EXPENSE	358	305	485	-	485	0.0%	-
ETT EXPENSE	15	14	15	-	15	0.0%	-
DISABILITY PLAN	430	381	392	434	354	-9.7%	-18.4%
CALPERS RETIREMENT (ER) - Classic Plan	13,397	16,974	21,863	21,226	19,713	-9.8%	-7.1%
CALPERS RETIREMENT (EE) - Classic Plan	8,719	9,806	10,669	10,554	8,485	-20.5%	-19.6%
CALPERS-62 RETIREMENT (ER)	-	-	-	-	-	-	-
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
DEFERRED COMP (ER)	-	-	-	2,000	2,200	-	10.0%
OPEB EXPENSE	-	-	-	-	-	-	100.0%
TOTAL SALARY & BENEFIT	182,486	208,096	225,566	211,125	199,667	-11.5%	-5.4%
CHEMICALS	9,294	10,520	10,304	4,189	10,000	-3.0%	138.7%
GLASSWARE	3,606	2,912	3,974	1,753	2,500	-37.1%	42.6%
BOOKS & REF. MATERIAL	436	-	564	200	506	-10.3%	153.0%
CONTRACT TESTING	22,906	31,274	48,000	60,470	90,000	87.5%	48.8%
GENERAL SUPPLY	4,546	5,361	9,794	4,210	4,600	-53.0%	9.3%
QUALITY CONTROL PROGRAM	6,548	5,850	16,254	5,806	20,000	23.0%	244.4%
POSTAGE	84	111	1,354	1,550	1,600	18.2%	3.2%
PRINTING	4,938	4,734	9,384	8,000	8,350	-11.0%	4.4%
OFFICE SUPPLY	-	-	624	400	750	20.2%	87.5%
MEMBERSHIPS & DUES	2,215	2,273	2,414	2,700	2,700	11.8%	0.0%
LAB PERMITS	6,145	6,145	14,454	8,145	9,000	-37.7%	10.5%
CERTIFICATION	-	-	524	-	600	14.5%	-
DESAL - MONITORING	-	-	6,000	-	-	-	-
LAB MAINT. & REPAIR	8,614	3,109	19,484	2,504	15,000	-23.0%	499.1%
TOTAL DEPARTMENT EXPENSE	69,331	72,288	143,128	99,927	165,606	15.7%	65.7%
TOTAL EXPENSE	251,818	280,385	368,694	311,052	365,273	-0.9%	17.4%

**MARINA COAST WATER DISTRICT
CON BUDGET FOR FY 2020-2021**

ACCOUNT NAME	MARINA WATER						
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 APPROVED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - CON	41,977	32,688	36,899	31,814	39,012	5.7%	22.6%
OVERTIME	1,086	1,840	1,703	1,408	1,804	5.9%	28.1%
FICA - SS EXPENSE	2,579	2,093	2,393	2,050	2,531	5.8%	23.5%
FICA - MEDI EXPENSE	603	489	560	480	592	5.7%	23.4%
MEDICAL INSURANCE	5,904	3,355	4,080	3,381	4,121	1.0%	21.9%
DENTAL INS. EXPENSE	315	121	137	114	142	3.6%	24.9%
VISION INS. EXPENSE	114	62	64	58	66	3.1%	14.0%
WORKERS COMP. EXPENSE	309	334	408	280	395	-3.2%	41.2%
LIFE INSURANCE EXPENSE	172	119	128	118	135	5.5%	14.6%
UNIFORM BENEFIT	-	-	56	-	58	3.6%	-
SUI EXPENSE	139	102	142	8	147	3.5%	1666.8%
ETT EXPENSE	6	5	4	0	4	0.0%	100.0%
DISABILITY PLAN	167	87	92	86	110	19.6%	28.0%
CALPERS RETIREMENT (ER) - Classic Plan	3,113	3,892	5,127	4,368	6,237	21.7%	42.8%
CALPERS RETIREMENT (EE) - Classic Plan	1,978	2,160	2,502	2,090	2,651	6.0%	26.8%
CALPERS-62 RETIREMENT (ER)	936	-	-	-	-	-	-
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
DEFERRED COMP (ER)	-	-	-	560	638	-	13.9%
OPEB EXPENSE	-	-	2,800	2,800	-	-	-
TOTAL SALARY & BENEFIT	59,397	47,348	57,095	49,614	58,643	2.7%	18.2%
BOOKS & REF. MATERIAL	-	-	56	56	58	3.6%	3.6%
PRINTING	2,793	5,451	6,400	6,400	3,150	-50.8%	-50.8%
GENERAL SUPPLY	1,286	63	280	280	290	3.6%	3.6%
COMPUTERS/DATA PROCESSING	250	215	140	160	435	210.7%	172.6%
ADVERTISEMENT	75	1,254	2,500	2,500	2,500	0.0%	0.0%
CONSULTING SERVICES	-	750	1,540	1,498	38,300	2387.0%	100.0%
MEMBERSHIPS & DUES	1,761	1,685	1,834	126	2,030	10.7%	1511.1%
TOILET REBATE	17,606	29,845	29,000	24,097	19,000	-34.5%	-21.2%
WASHING MACHINE REBATE	3,950	2,725	2,660	3,625	3,600	35.3%	-0.7%
CONSERVATION EDUCATION	11,776	21,144	28,050	28,050	28,050	0.0%	0.0%
LANDSCAPE REBATE	7,005	5,024	15,000	11,076	15,000	0.0%	35.4%
HOT WATER RECIR REBATE	1,747	2,535	2,700	2,700	2,500	-7.4%	-7.4%
SHOWER HEADS AND AERATORS	1,638	2,929	2,500	2,500	2,000	-20.0%	-20.0%
LANDSCAPE DEMONSTRATION	426	432	420	420	435	3.6%	3.6%
TOTAL DEPARTMENT EXPENSE	50,313	74,051	93,080	83,487	117,348	26.1%	40.6%
TOTAL EXPENSE	109,710	121,399	150,175	133,101	175,991	17.2%	32.2%

**MARINA COAST WATER DISTRICT
CON BUDGET FOR FY 2020-2021**

ACCOUNT NAME	ORD WATER						BUD vs BUD % CHANGE	BUD vs EST % CHANGE
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 APPROVED			
WAGES - CON	89,298	77,707	94,884	81,810	95,512	0.7%	16.7%	
OVERTIME	2,307	4,293	4,378	3,620	4,416	0.9%	22.0%	
FICA - SS EXPENSE	5,487	4,892	6,155	5,272	6,195	0.6%	17.5%	
FICA - MEDI EXPENSE	1,283	1,144	1,439	1,232	1,449	0.7%	17.6%	
MEDICAL INSURANCE	12,545	7,828	10,491	8,696	10,089	-3.8%	16.0%	
DENTAL INS. EXPENSE	669	283	351	291	346	-1.4%	19.0%	
VISION INS. EXPENSE	242	145	163	148	161	-1.2%	8.5%	
WORKERS COMP. EXPENSE	657	781	1,049	718	968	-7.7%	34.7%	
LIFE INSURANCE EXPENSE	365	277	329	302	329	0.0%	8.9%	
UNIFORM BENEFIT	-	-	144	-	142	-1.4%	-	
SUI EXPENSE	296	239	366	22	361	-1.4%	1532.0%	
ETT EXPENSE	12	11	11	2	11	0.0%	623.7%	
DISABILITY PLAN	355	203	236	221	271	14.8%	22.9%	
CALPERS RETIREMENT (ER) - Classic Plan	6,616	9,082	13,183	11,230	15,269	15.8%	36.0%	
CALPERS RETIREMENT (EE) - Classic Plan	4,202	5,041	6,434	5,374	6,490	0.9%	20.8%	
CALPERS-62 RETIREMENT (ER)	1,989	-	-	-	-	-	-	
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-	
DEFERRED COMP (ER)	-	-	-	1,440	1,562	-	8.5%	
OPEB EXPENSE	-	-	7,200	7,200	-	-	-	
TOTAL SALARY & BENEFIT	126,324	111,924	146,813	127,578	143,571	-2.2%	12.5%	
BOOKS & REF. MATERIAL	-	-	144	144	142	-1.4%	-1.4%	
PRINTING	2,048	3,699	3,600	3,600	4,350	20.8%	20.8%	
GENERAL SUPPLY	2,733	147	720	720	710	-1.4%	-1.4%	
COMPUTERS/DATA PROCESSING	530	501	360	410	1,065	195.8%	159.5%	
ADVERTISEMENT	-	1,604	2,500	2,500	2,500	0.0%	0.0%	
CONSULTING SERVICES	-	1,750	3,960	3,852	39,200	889.9%	100.0%	
MEMBERSHIPS & DUES	3,741	3,932	4,716	324	4,970	5.4%	1434.0%	
TOILET REBATE	40,620	69,564	97,250	97,250	56,000	-42.4%	-42.4%	
WASHING MACHINE REBATE	4,400	3,950	4,340	3,650	3,600	-17.1%	-1.4%	
CONSERVATION EDUCATION	8,680	13,725	18,700	18,700	18,700	0.0%	0.0%	
LANDSCAPE REBATE	459	420	10,000	5,000	10,000	0.0%	100.0%	
HOT WATER RECIR REBATE	-	-	300	300	300	0.0%	0.0%	
SHOWER HEADS AND AERATORS	1,004	2,929	2,500	2,500	2,000	-20.0%	-20.0%	
LANDSCAPE DEMONSTRATION	906	1,008	1,080	1,080	1,065	-1.4%	-1.4%	
TOTAL DEPARTMENT EXPENSE	65,121	103,230	150,170	140,031	144,602	-3.7%	3.3%	
TOTAL EXPENSE	191,445	215,154	296,983	267,608	288,173	-3.0%	7.7%	

**MARINA COAST WATER DISTRICT
CON BUDGET FOR FY 2020-2021**

ACCOUNT NAME	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	TOTAL		BUD vs BUD % CHANGE	BUD vs EST % CHANGE
				2019-2020 ESTIMATED	2020-2021 APPROVED		
WAGES - CON	131,275	110,395	131,783	113,624	134,524	2.1%	18.4%
OVERTIME	3,393	6,132	6,081	5,028	6,220	2.3%	23.7%
FICA - SS EXPENSE	8,066	6,984	8,548	7,322	8,726	2.1%	19.2%
FICA - MEDI EXPENSE	1,886	1,633	1,999	1,712	2,041	2.1%	19.2%
MEDICAL INSURANCE	18,449	11,182	14,571	12,077	14,210	-2.5%	17.7%
DENTAL INS. EXPENSE	984	405	488	404	488	0.0%	20.7%
VISION INS. EXPENSE	356	207	227	206	227	0.0%	10.1%
WORKERS COMP. EXPENSE	966	1,116	1,457	998	1,363	-6.5%	36.6%
LIFE INSURANCE EXPENSE	537	396	457	420	464	1.5%	10.5%
UNIFORM BENEFIT	-	-	200	-	200	0.0%	-
SUI EXPENSE	435	341	508	30	508	0.0%	1568.9%
ETT EXPENSE	18	15	15	2	15	0.0%	777.2%
DISABILITY PLAN	522	290	328	306	381	16.2%	24.3%
CALPERS RETIREMENT (ER) - Classic Plan	9,730	12,975	18,310	15,598	21,506	17.5%	37.9%
CALPERS RETIREMENT (EE) - Classic Plan	6,180	7,201	8,936	7,464	9,141	2.3%	22.5%
CALPERS-62 RETIREMENT (ER)	2,924	-	-	-	-	-	-
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
DEFERRED COMP (ER)	-	-	-	2,000	2,200	-	10.0%
OPEB EXPENSE	-	-	10,000	10,000	-	-	-
TOTAL SALARY & BENEFIT	185,721	159,272	203,908	177,192	202,214	-0.8%	14.1%
BOOKS & REF. MATERIAL	-	-	200	200	200	0.0%	0.0%
PRINTING	4,841	9,150	10,000	9,999	7,500	-25.0%	-25.0%
GENERAL SUPPLY	4,019	210	1,000	1,000	1,000	0.0%	0.0%
COMPUTERS/DATA PROCESSING	780	715	500	570	1,500	200.0%	163.2%
ADVERTISEMENT	75	2,858	5,000	5,001	5,000	0.0%	0.0%
CONSULTING SERVICES	-	2,500	5,500	5,350	77,500	1309.1%	100.0%
MEMBERSHIPS & DUES	5,502	5,618	6,550	450	7,000	6.9%	1455.6%
TOILET REBATE	58,226	99,409	126,250	121,347	75,000	-40.6%	-38.2%
WASHING MACHINE REBATE	8,350	6,675	7,000	7,275	7,200	2.9%	-1.0%
CONSERVATION EDUCATION	20,456	34,869	46,750	46,750	46,750	0.0%	0.0%
LANDSCAPE REBATE	7,463	5,444	25,000	16,076	25,000	0.0%	55.5%
HOT WATER RECIR REBATE	1,747	2,535	3,000	3,000	2,800	-6.7%	-6.7%
SHOWER HEADS AND AERATORS	2,643	5,858	5,000	5,000	4,000	-20.0%	-20.0%
LANDSCAPE DEMONSTRATION	1,332	1,441	1,500	1,500	1,500	0.0%	0.0%
TOTAL DEPARTMENT EXPENSE	115,434	177,281	243,250	223,517	261,950	7.7%	17.2%
TOTAL EXPENSE	301,154	336,553	447,158	400,709	464,164	3.8%	15.8%

**MARINA COAST WATER DISTRICT
ENG BUDGET FOR FY 2020-2021**

ACCOUNT NAME	MARINA WATER						
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 APPROVED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ENG	135,178	124,873	162,651	146,511	211,589	30.1%	44.4%
WAGES-ALLOCATED TO CAPITAL	(857)	(5,415)	(5,000)	(10,906)	(77,000)	-100.0%	-100.0%
WAGE/BENEFITS TO OTHER CC PROJ	-	-	-	-	-	-100.0%	-100.0%
OVERTIME	32	328	137	510	146	6.6%	100.0%
FICA - SS EXPENSE	7,303	7,050	9,438	7,314	12,327	30.6%	68.6%
FICA - MEDI EXPENSE	1,841	1,802	2,360	2,100	3,070	30.1%	46.2%
MEDICAL INSURANCE	19,428	18,593	29,187	22,142	32,769	12.3%	48.0%
DENTAL INSURANCE	921	743	1,235	856	1,386	12.2%	61.8%
VISION INSURANCE	259	232	285	252	347	21.8%	37.6%
WORKERS COMP. INSURANCE	967	1,232	1,647	1,233	1,985	20.5%	61.0%
LIFE INSURANCE EXPENSE	541	530	606	623	775	27.9%	24.4%
BOOTS BENEFIT	49	86	230	-	168	-27.0%	-
SUI EXPENSE	252	222	319	108	388	21.6%	258.7%
ETT EXPENSE	10	10	10	5	12	20.0%	119.4%
DISABILITY PLAN	524	389	448	456	661	47.5%	44.9%
CALPERS RETIREMENT (ER) - Classic Plan	12,174	12,208	18,119	18,358	28,171	55.5%	53.4%
CALPERS RETIREMENT (EE) - Classic Plan	7,146	6,751	8,843	8,614	12,177	37.7%	41.4%
CALPERS-62 RETIREMENT (ER)	2,364	2,494	3,115	2,412	3,424	9.9%	42.0%
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
DEFERRED COMP (ER)	-	-	-	2,827	3,360	-	18.8%
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	188,132	172,129	233,768	203,417	236,043	1.0%	16.0%
BOOKS & REF MATERIALS	41	-	-	-	120	-	-
POSTAGE	-	-	-	-	-	-	-
PRINTING/ SCANNING SERVICES	372	-	-	-	120	-	-
OFFICE SUPPLY	-	-	-	-	-	-	-
GENERAL SUPPLY	37	-	-	-	36	-	-
MEMBERSHIPS & DUES	383	377	-	117	360	-	206.9%
MAPPING SERVICES	-	-	6,000	-	10,000	66.7%	-
ENGINEERING CONSULTANTS	139,026	64,393	55,000	46,052	88,000	60.0%	91.1%
DEVELOPER EXPENSES (NOT MCWD)	29,023	18,816	21,500	21,918	40,000	86.0%	100.0%
DEVELOPER EXPENSES - METERS	-	-	-	-	-	-	100.0%
TOTAL DEPARTMENT EXPENSE	168,883	83,586	82,500	68,087	138,636	68.0%	103.6%
TOTAL EXPENSE	357,015	255,715	316,268	271,504	374,679	18.5%	38.0%

**MARINA COAST WATER DISTRICT
ENG BUDGET FOR FY 2020-2021**

ACCOUNT NAME	MARINA SEWER						
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 APPROVED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ENG	48,895	35,325	42,430	37,284	52,897	24.7%	41.9%
WAGES-ALLOCATED TO CAPITAL	(16,064)	-	(5,000)	-	(25,000)	-100.0%	-100.0%
WAGE/BENEFITS TO OTHER CC PROJ	-	-	-	-	-	-100.0%	-100.0%
OVERTIME	9	96	36	134	37	2.8%	100.0%
FICA - SS EXPENSE	2,721	1,978	2,462	1,850	3,082	25.2%	66.6%
FICA - MEDI EXPENSE	674	507	616	535	768	24.7%	43.6%
MEDICAL INSURANCE	7,544	5,308	7,614	5,680	8,192	7.6%	44.2%
DENTAL INSURANCE	357	213	322	220	347	7.8%	58.1%
VISION INSURANCE	91	65	74	65	87	17.6%	34.1%
WORKERS COMP. INSURANCE	344	345	430	314	496	15.3%	57.8%
LIFE INSURANCE EXPENSE	196	150	158	159	194	22.8%	22.2%
BOOTS BENEFIT	14	25	60	-	42	-30.0%	-
SUI EXPENSE	71	65	83	28	97	16.9%	244.2%
ETT EXPENSE	3	3	3	2	3	0.0%	81.8%
DISABILITY PLAN	192	110	117	116	165	41.0%	42.2%
CALPERS RETIREMENT (ER) - Classic Plan	4,299	3,492	4,727	4,704	7,043	49.0%	49.7%
CALPERS RETIREMENT (EE) - Classic Plan	2,817	1,911	2,307	2,177	3,044	31.9%	39.8%
CALPERS-62 RETIREMENT (ER)	662	700	813	629	856	5.3%	36.2%
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
DEFERRED COMP (ER)	-	-	-	738	840	-	13.9%
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	52,824	50,292	57,288	54,632	53,262	-7.0%	-2.5%
BOOKS & REF MATERIALS	-	-	-	-	30	-	-
POSTAGE	-	-	-	-	-	-	-
PRINTING/ SCANNING SERVICES	104	-	-	-	30	-	-
OFFICE SUPPLY	-	-	-	-	-	-	-
GENERAL SUPPLY	10	-	-	-	9	-	-
MEMBERSHIPS & DUES	21	21	-	31	90	-	194.1%
MAPPING SERVICES	-	-	4,000	-	5,000	25.0%	-
ENGINEERING CONSULTANTS	15,515	20,869	22,000	17,274	26,000	18.2%	50.5%
DEVELOPER EXPENSES (NOT MCWD)	5,120	2,769	2,200	1,250	10,000	354.5%	100.0%
DEVELOPER EXPENSES - METERS	-	-	-	-	-	-	100.0%
TOTAL DEPARTMENT EXPENSE	20,771	23,659	28,200	18,555	41,159	46.0%	121.8%
TOTAL EXPENSE	73,596	73,951	85,488	73,187	94,421	10.4%	29.0%

**MARINA COAST WATER DISTRICT
ENG BUDGET FOR FY 2020-2021**

ACCOUNT NAME	ORD WATER						
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 APPROVED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ENG	308,883	303,520	403,091	379,271	493,708	22.5%	30.2%
WAGES-ALLOCATED TO CAPITAL	(21,925)	(39,102)	(30,000)	(69,286)	(155,000)	-100.0%	-100.0%
WAGE/BENEFITS TO OTHER CC PROJ	-	-	-	-	-	-100.0%	-100.0%
OVERTIME	69	739	339	1,264	341	0.6%	100.0%
FICA - SS EXPENSE	16,762	17,178	23,389	19,130	28,762	23.0%	50.3%
FICA - MEDI EXPENSE	4,206	4,361	5,850	5,437	7,163	22.4%	31.8%
MEDICAL INSURANCE	43,677	44,813	72,334	58,243	76,461	5.7%	31.3%
DENTAL INSURANCE	2,051	1,785	3,061	2,252	3,233	5.6%	43.6%
VISION INSURANCE	593	562	706	657	810	14.7%	23.3%
WORKERS COMP. INSURANCE	2,304	3,102	4,081	3,180	4,631	13.5%	45.6%
LIFE INSURANCE EXPENSE	1,104	1,281	1,502	1,612	1,807	20.3%	12.1%
BOOTS BENEFIT	106	193	570	-	392	-31.2%	-
SUI EXPENSE	544	499	790	268	906	14.7%	237.9%
ETT EXPENSE	23	23	25	11	27	8.0%	143.0%
DISABILITY PLAN	1,179	937	1,109	1,179	1,542	39.0%	30.8%
CALPERS RETIREMENT (ER) - Classic Plan	26,375	27,470	44,902	45,305	65,733	46.4%	45.1%
CALPERS RETIREMENT (EE) - Classic Plan	15,506	15,195	21,915	21,191	28,412	29.6%	34.1%
CALPERS-62 RETIREMENT (ER)	6,071	6,997	7,720	7,252	7,989	3.5%	10.2%
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
DEFERRED COMP (ER)	-	-	-	7,006	7,840	-	11.9%
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	407,529	389,554	561,726	483,972	575,429	2.4%	18.9%
BOOKS & REF MATERIALS	88	-	-	-	280	-	-
POSTAGE	-	-	-	-	-	-	-
PRINTING/ SCANNING SERVICES	804	-	-	-	280	-	-
OFFICE SUPPLY	-	-	-	-	-	-	-
GENERAL SUPPLY	80	-	-	-	84	-	-
MEMBERSHIPS & DUES	817	874	-	291	840	-	189.0%
MAPPING SERVICES	-	-	25,000	-	40,000	60.0%	-
ENGINEERING CONSULTANTS	298,195	172,816	140,000	126,636	380,000	171.4%	200.1%
DEVELOPER EXPENSES (NOT MCWD)	307,805	206,130	250,000	137,153	250,000	0.0%	82.3%
DEVELOPER EXPENSES - METERS	94,916	75,462	110,000	93,385	100,000	-9.1%	7.1%
TOTAL DEPARTMENT EXPENSE	702,704	455,282	525,000	357,465	771,484	46.9%	115.8%
TOTAL EXPENSE	1,110,233	844,836	1,086,726	841,437	1,346,913	23.9%	60.1%

**MARINA COAST WATER DISTRICT
ENG BUDGET FOR FY 2020-2021**

ACCOUNT NAME	ORD SEWER						
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 APPROVED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ENG	82,940	80,538	99,005	103,000	123,427	24.7%	19.8%
WAGES-ALLOCATED TO CAPITAL	(9,832)	(5,455)	(5,000)	(47,399)	(105,000)	-100.0%	-100.0%
WAGE/BENEFITS TO OTHER CC PROJ	-	-	-	-	-	-100.0%	-100.0%
OVERTIME	18	205	83	310	85	2.4%	100.0%
FICA - SS EXPENSE	4,494	4,500	5,745	5,309	7,191	25.2%	35.5%
FICA - MEDI EXPENSE	1,125	1,147	1,437	1,479	1,791	24.6%	21.1%
MEDICAL INSURANCE	12,182	11,986	17,766	15,963	19,115	7.6%	19.7%
DENTAL INSURANCE	581	479	752	617	809	7.6%	31.1%
VISION INSURANCE	156	148	173	178	202	16.8%	13.6%
WORKERS COMP. INSURANCE	585	786	1,002	865	1,157	15.5%	33.8%
LIFE INSURANCE EXPENSE	329	338	369	436	452	22.5%	3.6%
BOOTS BENEFIT	28	54	140	-	98	-30.0%	-
SUI EXPENSE	141	139	194	66	226	16.5%	242.6%
ETT EXPENSE	6	6	6	3	7	16.7%	101.7%
DISABILITY PLAN	321	247	272	319	385	41.5%	20.8%
CALPERS RETIREMENT (ER) - Classic Plan	7,340	7,571	11,029	11,889	16,433	49.0%	38.2%
CALPERS RETIREMENT (EE) - Classic Plan	4,480	4,170	5,383	5,828	7,103	32.0%	21.9%
CALPERS-62 RETIREMENT (ER)	1,324	1,708	1,896	1,888	1,997	5.3%	5.8%
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
DEFERRED COMP (ER)	-	-	-	1,721	1,960	-	13.9%
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	106,218	108,567	140,336	102,471	77,606	-44.7%	-24.3%
BOOKS & REF MATERIALS	-	-	-	-	70	-	-
POSTAGE	-	-	-	-	-	-	-
PRINTING/ SCANNING SERVICES	209	-	-	-	70	-	-
OFFICE SUPPLY	-	-	-	-	-	-	-
GENERAL SUPPLY	21	-	-	-	21	-	-
MEMBERSHIPS & DUES	42	45	-	71	210	-	194.1%
MAPPING SERVICES	-	-	15,000	-	20,000	33.3%	-
ENGINEERING CONSULTANTS	82,188	62,627	80,000	46,217	88,000	10.0%	90.4%
DEVELOPER EXPENSES (NOT MCWD)	92,980	124,582	105,000	95,566	105,000	0.0%	9.9%
DEVELOPER EXPENSES - METERS	-	-	-	-	-	-	-
TOTAL DEPARTMENT EXPENSE	175,439	187,253	200,000	141,854	213,371	6.7%	50.4%
TOTAL EXPENSE	281,657	295,821	340,336	244,326	290,977	-14.5%	19.1%

**MARINA COAST WATER DISTRICT
ENG BUDGET FOR FY 2020-2021**

ACCOUNT NAME	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	TOTAL		BUD vs BUD % CHANGE	BUD vs EST % CHANGE
				2019-2020 ESTIMATED	2020-2021 APPROVED		
WAGES - ENG	575,896	544,256	707,177	666,066	881,621	24.7%	32.4%
WAGES-ALLOCATED TO CAPITAL	(48,677)	(49,972)	(45,000)	(127,591)	(362,000)	-100.0%	-100.0%
WAGE/BENEFITS TO OTHER CC PROJ	-	-	-	-	-	-100.0%	-100.0%
OVERTIME	128	1,369	595	2,218	609	2.4%	100.0%
FICA - SS EXPENSE	31,280	30,706	41,034	33,602	51,362	25.2%	52.9%
FICA - MEDI EXPENSE	7,846	7,817	10,263	9,550	12,792	24.6%	33.9%
MEDICAL INSURANCE	82,831	80,700	126,901	102,028	136,537	7.6%	33.8%
DENTAL INSURANCE	3,910	3,220	5,370	3,944	5,775	7.5%	46.4%
VISION INSURANCE	1,100	1,007	1,238	1,152	1,446	16.8%	25.5%
WORKERS COMP. INSURANCE	4,199	5,466	7,160	5,592	8,269	15.5%	47.9%
LIFE INSURANCE EXPENSE	2,170	2,299	2,635	2,830	3,228	22.5%	14.1%
BOOTS BENEFIT	197	358	1,000	-	700	-30.0%	-
SUI EXPENSE	1,008	924	1,386	470	1,617	16.7%	243.7%
ETT EXPENSE	42	42	44	22	49	11.4%	125.8%
DISABILITY PLAN	2,216	1,682	1,946	2,070	2,753	41.5%	33.0%
CALPERS RETIREMENT (ER) - Classic Plan	50,188	50,742	78,777	80,256	117,380	49.0%	46.3%
CALPERS RETIREMENT (EE) - Classic Plan	29,948	28,027	38,448	37,810	50,736	32.0%	34.2%
CALPERS-62 RETIREMENT (ER)	10,422	11,899	13,544	12,180	14,266	5.3%	17.1%
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
DEFERRED COMP (ER)	-	-	-	12,292	14,000	-	13.9%
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	754,703	720,542	993,118	844,492	942,340	-5.1%	11.6%
BOOKS & REF MATERIALS	129	-	-	-	500	-	-
POSTAGE	-	-	-	-	-	-	-
PRINTING/ SCANNING SERVICES	1,490	-	-	-	500	-	-
OFFICE SUPPLY	-	-	-	-	-	-	-
GENERAL SUPPLY	149	-	-	-	150	-	-
MEMBERSHIPS & DUES	1,263	1,317	-	510	1,500	-	194.1%
MAPPING SERVICES	-	-	50,000	-	75,000	50.0%	-
ENGINEERING CONSULTANTS	534,923	320,706	297,000	236,180	582,000	96.0%	146.4%
DEVELOPER EXPENSES (NOT MCWD)	434,928	352,297	378,700	255,887	405,000	6.9%	58.3%
DEVELOPER EXPENSES - METERS	94,916	75,462	110,000	93,385	100,000	-9.1%	7.1%
TOTAL DEPARTMENT EXPENSE	1,067,797	749,781	835,700	585,962	1,164,650	39.4%	98.8%
TOTAL EXPENSE	1,822,500	1,470,322	1,828,818	1,430,454	2,106,990	15.2%	47.3%

**MARINA COAST WATER DISTRICT
WATER RESOURCES BUDGET FOR FY 2020-2021**

ACCOUNT NAME	MARINA WATER						
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 APPROVED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ENG	-	44,808	76,461	53,375	78,300	2.4%	46.7%
WAGES-ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	-	-	-	-	-	-	-
FICA - SS EXPENSE	-	2,331	4,741	3,160	4,855	2.4%	53.6%
FICA - MEDI EXPENSE	-	545	1,109	740	1,135	2.3%	53.5%
MEDICAL INSURANCE	-	6,610	20,859	9,838	20,327	-2.6%	106.6%
DENTAL INSURANCE	-	239	855	334	855	0.0%	155.9%
VISION INSURANCE	-	59	157	82	157	0.0%	90.9%
WORKERS COMP. INSURANCE	-	392	683	456	647	-5.3%	41.8%
LIFE INSURANCE EXPENSE	-	161	274	232	278	1.5%	19.7%
UNIFORM BENEFIT	-	-	80	-	80	0.0%	-
BOOTS BENEFIT	-	80	160	-	160	0.0%	-
SUI EXPENSE	-	46	185	-	185	0.0%	-
ETT EXPENSE	-	2	6	-	6	0.0%	-
DISABILITY PLAN	-	118	79	170	86	8.9%	-49.5%
CALPERS RETIREMENT (ER) - Classic Plan	-	5,255	7,643	8,141	9,030	18.1%	10.9%
CALPERS RETIREMENT (EE) - Classic Plan	-	2,886	3,748	4,138	3,838	2.4%	-7.3%
CALPERS-62 RETIREMENT (ER)	-	-	1,846	-	1,890	2.4%	-
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
DEFERRED COMP (ER)	-	-	-	-	1,520	-	-
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	-	63,533	118,886	80,667	123,349	3.8%	52.9%
BOOKS & REFERENCE MATERIALS	-	-	2,000	-	1,200	-40.0%	-
ADVERTISEMENT	-	-	-	110	-	-	-
MEMBERSHIPS & DUES	-	-	600	-	400	-33.3%	-
ENGINEERING CONSULTANTS	-	268,434	544,462	105,782	584,500	7.4%	452.6%
TOTAL DEPARTMENT EXPENSE	-	268,434	547,062	105,892	586,100	7.1%	453.5%
TOTAL EXPENSE	-	331,967	665,948	186,559	709,449	6.5%	280.3%

**MARINA COAST WATER DISTRICT
WATER RESOURCES BUDGET FOR FY 2020-2021**

ACCOUNT NAME	ORD WATER						
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 APPROVED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ENG	-	91,600	114,692	80,063	117,451	2.4%	46.7%
WAGES-ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	-	-	-	-	-	-	-
FICA - SS EXPENSE	-	4,671	7,111	4,740	7,282	2.4%	53.6%
FICA - MEDI EXPENSE	-	1,093	1,663	1,108	1,703	2.4%	53.7%
MEDICAL INSURANCE	-	13,490	31,289	14,757	30,491	-2.6%	106.6%
DENTAL INSURANCE	-	489	1,282	502	1,282	0.0%	155.6%
VISION INSURANCE	-	121	235	124	235	0.0%	89.5%
WORKERS COMP. INSURANCE	-	796	1,025	684	970	-5.4%	41.8%
LIFE INSURANCE EXPENSE	-	329	410	350	417	1.7%	19.3%
UNIFORM BENEFIT	-	-	120	-	120	0.0%	-
BOOTS BENEFIT	-	120	240	-	240	0.0%	-
SUI EXPENSE	-	108	277	-	277	0.0%	-
ETT EXPENSE	-	5	8	-	8	0.0%	-
DISABILITY PLAN	-	240	118	256	130	10.2%	-49.2%
CALPERS RETIREMENT (ER) - Classic Plan	-	11,222	11,465	13,571	13,546	18.2%	-0.2%
CALPERS RETIREMENT (EE) - Classic Plan	-	5,836	5,622	6,208	5,758	2.4%	-7.2%
CALPERS-62 RETIREMENT (ER)	-	-	2,768	-	2,835	2.4%	-
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
DEFERRED COMP (ER)	-	-	-	-	2,280	-	-
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	-	130,119	178,325	122,362	185,025	3.8%	51.2%
BOOKS & REFERENCE MATERIALS	-	-	3,000	-	3,000	0.0%	-
ADVERTISEMENT	-	-	-	-	10,000	-	-
MEMBERSHIPS & DUES	-	-	900	165	1,000	11.1%	504.8%
ENGINEERING CONSULTANTS	-	409,829	816,694	158,673	1,461,250	78.9%	820.9%
TOTAL DEPARTMENT EXPENSE	-	409,829	820,594	158,838	1,475,250	79.8%	828.8%
TOTAL EXPENSE	-	539,948	998,919	281,200	1,660,275	66.2%	490.4%

**MARINA COAST WATER DISTRICT
WATER RESOURCES BUDGET FOR FY 2020-2021**

ACCOUNT NAME	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	TOTAL		BUD vs BUD % CHANGE	BUD vs EST % CHANGE
				2019-2020 ESTIMATED	2020-2021 APPROVED		
WAGES - ENG	-	136,408	191,153	133,438	195,751	2.4%	46.7%
WAGES-ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	-	-	-	-	-	-	-
FICA - SS EXPENSE	-	7,001	11,852	7,900	12,137	2.4%	53.6%
FICA - MEDI EXPENSE	-	1,638	2,772	1,848	2,838	2.4%	53.6%
MEDICAL INSURANCE	-	20,100	52,148	24,595	50,818	-2.6%	106.6%
DENTAL INSURANCE	-	729	2,137	836	2,137	0.0%	155.7%
VISION INSURANCE	-	180	392	206	392	0.0%	90.1%
WORKERS COMP. INSURANCE	-	1,188	1,708	1,140	1,617	-5.3%	41.8%
LIFE INSURANCE EXPENSE	-	491	684	582	695	1.6%	19.4%
UNIFORM BENEFIT	-	-	200	-	200		
BOOTS BENEFIT	-	200	400	-	400	0.0%	-
SUI EXPENSE	-	154	462	-	462	0.0%	-
ETT EXPENSE	-	7	14	-	14	0.0%	-
DISABILITY PLAN	-	358	197	426	216	9.6%	-49.3%
CALPERS RETIREMENT (ER) - Classic Plan	-	16,477	19,108	21,712	22,576	18.1%	4.0%
CALPERS RETIREMENT (EE) - Classic Plan	-	8,723	9,370	10,346	9,596	2.4%	-7.3%
CALPERS-62 RETIREMENT (ER)	-	-	4,614	-	4,725	2.4%	-
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
DEFERRED COMP (ER)	-	-	-	-	3,800	-	-
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	-	193,652	297,211	203,029	308,374	3.8%	51.9%
	-	-	-	-	-		
BOOKS & REFERENCE MATERIALS	-	-	5,000	-	4,200	-16.0%	-
ADVERTISEMENT	-	-	-	110	10,000	-	8972.8%
MEMBERSHIPS & DUES	-	-	1,500	165	1,400	-6.7%	746.7%
ENGINEERING CONSULTANTS	-	678,263	1,361,156	264,455	2,045,750	50.3%	673.6%
TOTAL DEPARTMENT EXPENSE	-	678,263	1,367,656	264,730	2,061,350	50.7%	678.7%
TOTAL EXPENSE	-	871,915	1,664,867	467,759	2,369,724	42.3%	406.6%

MARINA COAST WATER DISTRICT
CAPITALIZED EQUIPMENT BUDGET FOR FY 2020-2021

ACCOUNT NAME	MARINA WATER					MARINA SEWER				
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 PROPOSED	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 PROPOSED
LABORATORY	-	-	-	-	-	-	-	-	-	-
NETWORK COMPUTER SYSTEM	721	2,500	7,360	7,360	3,600	194	700	1,920	1,920	900
VEHICLES	32,594	19,422	11,500	11,500	24,000	3,717	5,438	3,000	3,000	6,000
O&M EQUIPMENT	3,381	8,616	137,080	137,080	62,000	910	2,412	171,300	171,300	91,950
TOTAL EXPENSE	36,696	30,538	155,940	155,940	89,600	4,821	8,550	176,220	176,220	98,850

ACCOUNT NAME	ORD WATER					ORD SEWER				
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 PROPOSED	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 PROPOSED
LABORATORY	-	-	-	-	-	-	-	-	-	-
NETWORK COMPUTER SYSTEM	1,499	5,400	18,240	18,240	8,400	361	1,400	4,480	4,480	2,100
VEHICLES	36,726	41,952	28,500	28,500	56,000	6,903	10,877	7,000	7,000	14,000
O&M EQUIPMENT	7,022	25,032	391,920	391,920	56,000	1,691	16,626	224,700	224,700	225,050
TOTAL EXPENSE	45,247	72,384	438,660	438,660	120,400	8,955	28,903	236,180	236,180	241,150

ACCOUNT NAME	TOTAL					BUD vs BUD %CHANGE	BUD vs EST % CHANGE
	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ADOPTED	2019-2020 ESTIMATED	2020-2021 PROPOSED		
LABORATORY	-	-	-	-	-	0.0%	0.0%
NETWORK COMPUTER SYSTEM	2,775	10,000	32,000	32,000	15,000	-53.1%	0.0%
VEHICLES	79,940	77,689	50,000	50,000	100,000	0.0%	0.0%
O&M EQUIPMENT	13,004	52,686	925,000	925,000	435,000	-53.0%	0.0%
TOTAL EXPENSE	95,719	140,375	1,007,000	1,007,000	550,000	-45.4%	-45.4%

Network Computer System

	MW	MS	OW	OS	TOTAL
Security and Monitoring Improvements	1,200	300	2,800	700	5,000
Technology Improvements	1,200	300	2,800	700	5,000
Network Infrastructure	1,200	300	2,800	700	5,000

Vehicles

Board Vehicle Replacement Policy @ \$100,000/year	24,000	6,000	56,000	14,000	100,000
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O&M Equipment

Jetter		91,350		223,650	315,000
Trailer for Skid Steer and Pipe	2,400	600	5,600	1,400	10,000
Chlorine Flow Meters	11,200		28,800		40,000
Water Mole	4,200		10,800		15,000
Water Tank OSHA approved Climbing Devices	4,200		10,800		15,000
Marina Booster Station 3 pumps	40,000				40,000

TOTAL	89,600	98,850	120,400	241,150	550,000
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**MARINA COAST WATER DISTRICT
CAPITAL IMPROVEMENT PROJECT BUDGET FOR FY 2020-2021**

Project No.	Project Name	Bond Funded	Capacity Fee Funded	Other Source Funded	Amount	MW	MS	OW	OS	RW
MW-0111	Beach Road Pipeline	\$ 454,815			\$ 454,815	\$ 454,815				
MW-0302	Crescent Ave Connector to Reservoir 2	\$ 196,000			\$ 196,000	\$ 196,000				
MS-0202	Carmel Ave Sewer Main Improvement Project	\$ 60,000			\$ 60,000		\$ 60,000			
OW-0193	Imjin Parkway Pipeline, Resv. Rd to Abrams Dr	\$ 1,070,000			\$ 1,070,000			\$ 1,070,000		
OW-0202	South Boundary Road Pipeline		\$ 2,660,000		\$ 2,660,000			\$ 2,660,000		
OW-0306	D-Zone Booster Pump Replacement	\$ 80,000			\$ 80,000			\$ 80,000		
OW-0201	Gigling Transmission from D Booster to GJM Blvd	\$ 125,000			\$ 125,000			\$ 125,000		
OS-0147	Ord Village LS & Force Main Improvements	\$ 3,300,000			\$ 3,300,000				\$3,300,000	
OS-0205	Imjin Lift Station Improvements - Phase 1		\$ 1,161,370		\$ 1,161,370				\$1,161,370	
OS-0152	Hatten & Booker LS Improvements	\$ 395,000			\$ 395,000				\$395,000	
OS-0203	Gigling Lift Station and Force Main Improvements	\$ 2,125,000			\$ 2,125,000				\$2,125,000	
GW-0112	A1 & A2 Zone Tanks& B/C Booster Station	\$ 2,624,440	\$ 4,070,560		\$ 6,695,000	\$ 2,142,400		\$ 4,552,600		
GW-0305	Calif. Ave & Imjin Pkwy Pipeline - Abrams to Marina Heights		\$ 2,400,000		\$ 2,400,000	\$ 768,000		\$ 1,632,000		
GW-0307	Intertie Meter Replacement	\$ 81,000			\$ 81,000	\$ 29,160		\$ 51,840		
GW-0123	B2" Zone Tanks @CSUMB "		\$ 140,000		\$ 140,000	\$ 44,800		\$ 95,200		
WD-0106	Ord Remodel, Demolition and Rehab	\$ 520,000			\$ 520,000	\$ 130,000	\$ 36,400	\$ 280,800	\$ 72,800	
WD-0309	HMI Installatin at all Water/Sewer Sits	\$ 325,000			\$ 325,000	\$ 45,500	\$ 32,500	\$ 117,000	\$ 130,000	
RW-0306	RUWAP-Imjin Pkwy Reservation Rd to Abrams Dr.		\$ 885,000		\$ 885,000					\$ 885,000
RW-0174	RUWAP - Distribution System			\$ 11,239,582	\$ 11,239,582					\$ 11,239,582
	Totals:	\$ 11,356,255	\$ 11,316,930	\$ 11,239,582	\$ 33,912,767	\$ 3,810,675	\$ 128,900	\$ 10,664,440	\$ 7,184,170	\$ 12,124,582

Capital Improvement Project Sheet

Project:	Beach Road Pipeline
Project No:	MW-0111
Cost Center	Marina Water

Project Description
 This project entails the construction of a new 12" parallel pvc pipeline in Beach Road from De Forest Road to Del Monte Blvd.

Project Justification
 The pipeline is needed to improve reliability for existing fire flow deficiencies in Central Marina.

PROJECT COSTS:	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
Cost Category / Phasing								
Planning								
External Services								0
Internal Services								0
Design								
External Services	35,000							35,000
Internal Services	5,000							5,000
Construction								
External Services	0	444,815						444,815
Internal Services	0	10,000						10,000
Property / Easement Acquisitions								0
Other Project Costs								0
Estimated Cost By Fiscal Year	40,000	454,815	0	0	0	0	0	494,815

Project Funding / Cost Centers	G L Code	% Cost Splits	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
01 - Marina Water		100%	40,000	454,815	0	0	0	0	0	494,815
03 - Ft Ord Water		0%	0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
Funding By Fiscal Year			40,000	454,815	0	0	0	0	0	494,815

Estimated Project Expenditures for FY 20/21:				Budget	Special Notes				
"Class "2" Cost Opinion: Estimated Range varies (-10%→+25%)"									
Project: Beach Road Pipeline									
1- Design & Planning Costs:									
Internal Services : MCWD Staff time (Eng, O&M,Finances)				\$ -	Manage contract				
External Services: (Attorneys, Consultants)				\$ -	Design				
Total Design & Planning Cost:				\$ -					
2- Construction & Installation Costs:									
Internal Services : MCWD Staff time (Eng, O&M,Finances)				\$ 10,000	Project/Construction Management				
External Services: (Contractors)				\$ 444,815	Construction Contract(Labor/Material)				
Total Construction & Installation Costs:				\$ 454,815					
Property / Easement Acquisition: NA									

Capital Improvement Project Sheet

Project:	Crescent Avenue Connector to Reservoir 2
Project No:	MW-0302
Cost Center	Marina Water

Project Description
This project entails the construction of a new 12" pvc pipeline From Reservoir 2 to Crescent Avenue.

Project Justification
The pipeline is needed to improve reliability for existing fire flow deficiencies in Central Marina.

PROJECT COSTS:	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
Cost Category / Phasing								
Planning								
External Services								0
Internal Services								0
Design								
External Services	16,000							16,000
Internal Services	4,000							4,000
Construction								
External Services	0	190,000						190,000
Internal Services	0	6,000						6,000
Property / Easement Acquisitions								0
Other Project Costs								0
Estimated Cost By Fiscal Year	20,000	196,000	0	0	0	0	0	216,000

Project Funding / Cost Centers	G L Code	% Cost Splits	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
01 - Marina Water		100%	20,000	196,000	0	0	0	0	0	216,000
03 - Ft Ord Water		0%	0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
Funding By Fiscal Year			20,000	196,000	0	0	0	0	0	216,000

Estimated Project Expenditures for FY 20/21:			Budget	Special Notes
"Class "2" Cost Opinion: Estimated Range varies (-10%→+25%)"				
Crescent Avenue Connector to Reservoir 2				
1- Design & Planning Costs:				
Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ -	Manage contract
External Services: (Attorneys, Consultants)			\$ -	Design
Total Design & Planning Cost:			\$ -	
2- Construction & Installation Costs:				
Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ 6,000	Project/Construction Management
External Services: (Contractors)			\$ 190,000	Construction Contract(Labor/Material)
Total Construction & Installation Costs:			\$ 196,000	
Property / Easement Acquisition: NA				

Capital Improvement Project Sheet

Project:	Carmel Avenue Sewer Main Improvement Project
Project No:	MS-0202
Cost Center	Marina Sewer

Project Description
 This project is to replace under capacity 8-inch and 12-inch diameter sanitary sewer pipeline with new 15-inch diameter pipe in Carmel Avenue between Del Monte Boulevard and Sunset Avenue.

Project Justification
 This 821 linear feet of existing sewer pipeline was identified as under capacity by hydraulic modelling in the 2005 Marina Wastewater Collection System MasterPlan and the draft 2019 Sewer Master Plan.
 Replacement of this facility will result in lower potential for sanitary sewer overflows.

PROJECT COSTS:	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
Cost Category / Phasing								
Planning								
External Services								0
Internal Services								0
Design								
External Services		55,000						55,000
Internal Services		5,000						5,000
Construction								
External Services			320,000					320,000
Internal Services			10,000					10,000
Property / Easement Acquisitions								0
Other Project Costs								0
Estimated Cost By Fiscal Year	0	60,000	330,000	0	0	0	0	390,000

Project Funding / Cost Centers	G L Code	% Cost Splits	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
02 - Marina Sewer		100%	0	60,000	330,000	0	0	0	0	390,000
04 - Ft Ord Sewer		0%	0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
Funding By Fiscal Year			0	60,000	330,000	0	0	0	0	390,000

Estimated Project Expenditures for FY 20/21:			Budget	Special Notes
"Class "3" Cost Opinion: Estimated Range varies (-20%→+35%)"				
Replace Lift Station Number 6 (Crescent)				
1- Design & Planning Costs:				
Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ 5,000	Manage contract
External Services: (Attorneys, Consultants)			\$ 55,000	Design
Total Design & Planning Cost:			\$ 60,000	
2- Construction & Installation Costs:				
Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ -	Project/Construction Management
External Services: (Contractors)			\$ -	Construction Contract(Labor/Material)
Total Construction & Installation Costs:			\$ -	
Property / Easement Acquisition: NA				

Capital Improvement Project Sheet

Project:	Imjin Parkway Pipeline, Reservation Rd to Abrams Drive
Project No:	OW-0193
Cost Center	Ord Community Water

Project Description
 This project entails the construction of approximately 2,800-LF of 12-inch PVC potable water pipeline in Imjin Parkway to improve connectivity within the B-Zone.

Project Justification
 This project is sequenced to coincide with the City of Marina Project to widen Imjin Parkway.

PROJECT COSTS:	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
Cost Category / Phasing								
Planning								
External Services								0
Internal Services								0
Design								
External Services	46,000							46,000
Internal Services	5,000							5,000
Construction								
External Services		1,000,000						1,000,000
Internal Services		70,000						70,000
Property / Easement Acquisitions								0
Other Project Costs								0
Estimated Cost By Fiscal Year	51,000	1,070,000	0	0	0	0	0	1,121,000

Project Funding / Cost Centers	G L Code	% Cost Allocate	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
01 - Marina Water		0%	0	0	0	0	0	0	0	0
03 - Ft Ord Water		100%	51,000	1,070,000	0	0	0	0	0	1,121,000
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
Funding By Fiscal Year			51,000	1,070,000	0	0	0	0	0	1,121,000

Estimated Project Expenditures for FY 20/21:				Budget	Special Notes				
"Class "2" Cost Opinion: Estimated Range varies (-10%→+25%)"									
Project: Imjin Parkway Pipeline, Reservation Rd to Abrams Drive									
1- Design & Planning Costs:									
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ -	Manage contract				
	External Services: (Attorneys, Consultants)			\$ -	Design				
Total Design & Planning Cost:				\$ -					
2- Construction & Installation Costs:									
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ 70,000	Const. Mgt				
	External Services: (Contractors)			\$ 1,000,000	Construction				
Total Construction & Installation Costs:				\$ 1,070,000					
Property / Easement Acquisition: In ROW									

Capital Improvement Project Sheet

Project:	South Boundary Road Pipeline
Project No:	OW-0202
Cost Center	Ord Community Water

Project Description
 This project entails the construction of approximately 7,300-LF of 24-inch potable water pipeline in South Boundary Road to serve Del Rey Oaks and Monterey.

Project Justification
 This project is sequenced to coincide with the FORA/Del Rey Oaks project to widen South Boundary Road.

PROJECT COSTS:	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
Cost Category / Phasing								
Planning								
External Services	37,000							37,000
Internal Services	3,000							3,000
Design								
External Services		150,000						150,000
Internal Services		10,000						10,000
Construction								
External Services		2,460,000						2,460,000
Internal Services		40,000						40,000
Property / Easement Acquisitions								0
Other Project Costs								0
Estimated Cost By Fiscal Year	40,000	2,660,000	0	0	0	0	0	2,700,000

Project Funding / Cost Centers	G L Code	% Cost Splits	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
01 - Marina Water		0%	0	0	0	0	0	0	0	0
03 - Ft Ord Water		100%	40,000	2,660,000	0	0	0	0	0	2,700,000
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
Funding By Fiscal Year			40,000	2,660,000	0	0	0	0	0	2,700,000

Estimated Project Expenditures for FY 20/21:			Budget	Special Notes
"Class "4" Cost Opinion: Estimated Range varies (-30%→+50%)"				
Project: South Boundary Road Pipeline				
1- Design & Planning Costs:				
Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ 10,000	Coordinate contracts
External Services: (Attorneys, Consultants)			\$ 150,000	Contract with roadway designer
Total Design & Planning Cost:			\$ 160,000	
2- Construction & Installation Costs:				
Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ 40,000	Const. Mgt
External Services: (Contractors)			\$ 2,460,000	Construction
Total Construction & Installation Costs:			\$ 2,500,000	
Property / Easement Acquisition: FORA ROW				

Capital Improvement Project Sheet

Project:	D-Zone Booster Pump Replacement
Project No:	OW-0306
Cost Center	Ord Community Water

Project Description
Replace one undersized D-Zone booster pump with a larger pump, new motor and motor control center.

Project Justification
Currently one of the D-Zone pumps is undersized and near the end of its useful life. Replacing it with a larger pump and motor will also extend the life of the other existing pump. The motor control center is also in need of replacement.

PROJECT COSTS:	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
Cost Category / Phasing								
Planning								
External Services								0
Internal Services								0
Design								
External Services								0
Internal Services		0						0
Construction								
External Services		65,000						65,000
Internal Services		15,000						15,000
Property / Easement Acquisitions								0
Other Project Costs								0
Estimated Cost By Fiscal Year	0	80,000	0	0	0	0	0	80,000

Project Funding / Cost Centers	G L Code	% Cost Splits	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
01 - Marina Water		0%	0	0	0	0	0	0	0	0
03 - Ft Ord Water		100%	0	80,000	0	0	0	0	0	80,000
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
Funding By Fiscal Year			0	80,000	0	0	0	0	0	80,000

Estimated Project Expenditures for FY 20/21:				Budget	Special Notes				
"Class "2" Cost Opinion: Estimated Range varies (-10%→+25%)"									
Project: D-Zone Booster Pump Replacement									
1- Design & Planning Costs:									
Internal Services : MCWD Staff time (Eng, O&M,Finances)				\$ -	Coordinate contracts				
External Services: (Attorneys, Consultants)				\$ -	Contract with roadway designer				
Total Design & Planning Cost:				\$ -					
2- Construction & Installation Costs:									
Internal Services : MCWD Staff time (Eng, O&M,Finances)				\$ 15,000	Const. Mgt				
External Services: (Contractors)				\$ 65,000	Construction				
Total Construction & Installation Costs:				\$ 80,000					
Property / Easement Acquisition: Existing Easement									

Capital Improvement Project Sheet

Project:	Gigling Transmission from D Booster to General Jim Moore Blvd.
Project No:	OW-0201
Cost Center	Ord Community Water

Project Description
 This project entails the construction of approximately 1,800-LF of 12-inch PVC potable water pipeline to replace an existing 12-inch AC pipeline in Gigling Avenue from the D Booster pump station to General Jim Moore Blvd.

Project Justification
 This project is to replace the pipeline segment that has been subject to numerous repairs.

PROJECT COSTS:	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
Cost Category / Phasing								
Planning								
External Services								0
Internal Services								0
Design								
External Services		100,000						100,000
Internal Services		25,000						25,000
Construction								
External Services			765,000					765,000
Internal Services			20,000					20,000
Property / Easement Acquisitions								0
Other Project Costs								0
Estimated Cost By Fiscal Year	0	125,000	785,000	0	0	0	0	910,000

Project Funding / Cost Centers	G L Code	% Cost Splits	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
01 - Marina Water		0%	0	0	0	0	0	0	0	0
03 - Ft Ord Water		100%	0	125,000	785,000	0	0	0	0	910,000
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
Funding By Fiscal Year			0	125,000	785,000	0	0	0	0	910,000

Estimated Project Expenditures for FY 20/21:				Budget	Special Notes				
"Class "4" Cost Opinion: Estimated Range varies (-30%→+50%)"									
Project: South Boundary Road Pipeline									
1- Design & Planning Costs:									
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ 25,000	Coordinate contracts				
	External Services: (Attorneys, Consultants)			\$ 100,000	Contract with roadway designer				
Total Design & Planning Cost:				\$ 125,000					
2- Construction & Installation Costs:									
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ -	Const. Mgt				
	External Services: (Contractors)			\$ -	Construction				
Total Construction & Installation Costs:				\$ -					
Property / Easement Acquisition: FORA ROW									

Capital Improvement Project Sheet

Project:	Ord Village Lift Station & Force Main Improvements
Project Number:	OS-0147
Cost Center:	Ord Community Sewer

Project Description
 This project includes reconstructing the force main in a new alignment and relocating the existing lift station to a location east of Highway 1.

Project Justification:
 The existing lift station & force main has burst many times causing spills and necessitating point repairs. The existing lift station, located west of Highway 1 use to be on Army controlled land that was transferred to the CA State Parks and is now considered environmentally sensitive land. Additionally, relocating the lift station will eliminate two Highway 1 pipeline crossings. The existing pumps were replaced with Flygt pumps in 2016.

PROJECT COSTS:	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
Cost Category / Phasing								
Planning								
External Services	5,000							5,000
Internal Services	1,000							1,000
Design								
External Services	75,000	30,000						105,000
Internal Services	15,000	5,000						20,000
Construction								
External Services		3,225,000						3,225,000
Internal Services		40,000						40,000
Property / Easement Acquisitions								0
Other Project Costs								0
Estimated Cost By Fiscal Year	96,000	3,300,000	0	0	0	0	0	3,396,000

Project Funding / Cost Centers	G L Code	% Cost Splits	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
02 - Marina Sewer		0%	0	0	0	0	0	0	0	0
04 - Ft Ord Sewer		100%	96,000	3,300,000	0	0	0	0	0	3,396,000
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
Funding By Fiscal Year			96,000	3,300,000	0	0	0	0	0	3,396,000

Estimated Project Expenditures for FY 20/21:				Budget	Special Notes				
"Class "4" Cost Opinion: Estimated Range varies (-30%→+50%)"									
Project: Ord Village LS & Force Main Improvements									
1- Design & Planning Costs:									
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ 5,000	Coordinate Contracts and permitting				
	External Services: (Attorneys, Consultants)			\$ 30,000	Design, environmental clearance and easements				
Total Design & Planning Cost:				\$ 35,000					
2- Construction & Installation Costs:									
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ 40,000	Project/Construction Management				
	External Services: (Contractors)			\$ 3,225,000	Construction Contract, Management, Testing and Inspection				
Total Construction & Installation Costs:				\$ 3,265,000					
Property / Easement Acquisition: Lift Station Easement from City of Seaside									

Capital Improvement Project Sheet

Project:	Imjin Lift Station & Force Main Improvements - Phase I
Project Number:	OS-0205
Cost Center:	Ord Community Sewer

Project Description
 The first phase of this project includes constructing another wetwell, installing two Flygt pumps with all accessories and appurtenances and space to add a third pump. The second Phase will be to install the third pump and replace the forcemain in conjunction with the Imjin Road widening project.

Project Justification:
 The existng lift station and forcemain can't handle all the anticipated wastewater flows from East Garrison, UCMBEST, Marina Airport, Existing Marina lift Station as was stated in the Ord Community Wastewater Master Plan; the project will be split into two phases and is necessary to accommodate near to long term future development

PROJECT COSTS:	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
Cost Category / Phasing								
Planning								
External Services								0
Internal Services								0
Design								
External Services	110,000							110,000
Internal Services	15,000							15,000
Construction								
External Services		1,141,370						1,141,370
Internal Services		20,000						20,000
Property Easement / Acquisitions								0
Other Project Costs								0
Estimated Cost By Fiscal Year	125,000	1,161,370	0	0	0	0	0	1,286,370

Project Funding / Cost Centers	G L CODE	% Cost Splits	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
02 - Marina Sewer		0%	0	0	0	0	0	0	0	0
04 - Ft Ord Sewer		100%	125,000	1,161,370	0	0	0	0	0	1,286,370
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
Funding By Fiscal Year			125,000	1,161,370	0	0	0	0	0	1,286,370

Estimated Project Expenditures for FY 20/21:				Budget	Special Notes				
"Class "2" Cost Opinion: Estimated Range varies (-10%→+25%)"									
Project: Imjin LS & Force Main Improvements - Phase I									
1- Design & Planning Costs:									
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ -	Master plan integration, scope, conceptual design				
	External Services: (Attorneys, Consultants)			\$ -	commencing design/ plans preparation				
Total Design & Planning Cost:				\$ -					
2- Construction & Installation Costs:									
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ 20,000	Project/Construction Management				
	External Services: (Contractors)			\$ 1,141,370	Construction Contract(Labor/Material)				
Total Construction & Installation Costs:				\$ 1,161,370					
Property / Easement Acquisition:									

Capital Improvement Project Sheet

Project:	Hatten & Booker Lift Station Improvements
Project Number:	OS-0152
Cost Center:	Ord Community Sewer

Project Description Replacement of Hatten & Booker wastewater lift stations. The Neeson Lift Stations was rebuilt in-house.
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Project Justification: The existing lift stations are reaching the end of their service life. Capacity increases are not required.
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PROJECT COSTS:	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
Cost Category / Phasing								
Planning								
External Services								0
Internal Services								0
Design								
External Services		50,000					30,000	80,000
Internal Services		5,000					3,000	8,000
Construction								
External Services	67000	330,000					362,000	759,000
Internal Services	70000	10,000					5,000	85,000
Property Easement / Acquisitions								0
Other Project Costs								0
Estimated Cost By Fiscal Year	137,000	395,000	0	0	0	0	400,000	932,000

Project Funding / Cost Centers	G L CODE	% Cost Splits	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
02 - Marina Sewer		0%	0	0	0	0	0	0	0	0
04 - Ft Ord Sewer		100%	137,000	395,000	0	0	0	0	400,000	932,000
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
Funding By Fiscal Year			137,000	395,000	0	0	0	0	400,000	932,000

Estimated Project Expenditures for FY 20/21:				Budget	Special Notes				
"Class "2" Cost Opinion: Estimated Range varies (-10%→+25%)"									
Project: Hatten & Booker LS Improvements									
1- Design & Planning Costs:									
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ 5,000	Design review and permitting				
	External Services: (Attorneys, Consultants)			\$ 50,000	Design Plans & Specs				
Total Design & Planning Cost:				\$ 55,000					
2- Construction & Installation Costs:									
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ 10,000	Project/Construction Management/Inspection				
	External Services: (Contractors)			\$ 330,000	Construction Contract(Labor/Material)				
Total Construction & Installation Costs:				\$ 340,000					
Property / Easement Acquisition: NA									

Capital Improvement Project Sheet

Project:	Gigling Lift Station & Force Main Improvements
Project Number:	OS-0203
Cost Center:	Ord Community Sewer

Project Description
 This project includes reconstructing the existing lift station and force main.

Project Justification:
 The existing force main has broken in the past causing spills and necessitating point repairs. The force main needs to be replaced along a new alignment. The lift station is a wet-pit/dry-pit configuration that needs to be replaced with a wet-pit submersible pump setup. The existing pumps were replaced with Flygt pumps in 2016.

PROJECT COSTS:	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
Cost Category / Phasing								
Planning								
External Services								0
Internal Services								0
Design								
External Services		90,000						90,000
Internal Services		10,000						10,000
Construction								
External Services		2,000,000						2,000,000
Internal Services		25,000						25,000
Property / Easement Acquisitions								0
Other Project Costs								0
Estimated Cost By Fiscal Year	0	2,125,000	0	0	0	0	0	2,125,000

Project Funding / Cost Centers	G L Code	% Cost Splits	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
02 - Marina Sewer		0%	0	0	0	0	0	0	0	0
04 - Ft Ord Sewer		100%	0	2,125,000	0	0	0	0	0	2,125,000
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
Funding By Fiscal Year			0	2,125,000	0	0	0	0	0	2,125,000

Estimated Project Expenditures for FY 20/21:				Budget	Special Notes				
"Class "4" Cost Opinion: Estimated Range varies (-30%→+50%)"									
Project: Ord Village LS & Force Main Improvements									
1- Design & Planning Costs:									
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ 10,000	Coordinate Contracts and permitting				
	External Services: (Attorneys, Consultants)			\$ 90,000	Design, environmental clearance and easements				
Total Design & Planning Cost:				\$ 100,000					
2- Construction & Installation Costs:									
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ 25,000	Project/Construction Management				
	External Services: (Contractors)			\$ 2,000,000	Construction Contract, Management, Testing and Inspection				
Total Construction & Installation Costs:				\$ 2,025,000					
Property / Easement Acquisition: Lift Station Easement from City of Seaside									

Capital Improvement Project

Project:	A1 & A2 Zone Tanks & B/C Booster Station
Project Number:	GW-0112
Cost Center:	Ord Community Water; Marina Water

Project Description
 Two A-Zone storage tanks with a total usable storage capacity of 3.2 Million Gallons, B-Zone and C-Zone Booster Pump Station, and associated piping and facilities. The project location is on the CSUMB main campus northwest of the intersection of Inter-Garrison Rd and 6th Ave. CSUMB will require architectural treatments not to exceed 10% of the cost of the tanks and buildings. Tank construction is assumed to be steel. A prestressed concrete tank would entail a 33% increase in cost.

Project Justification
 The District has minimal "A" Zone storage capacity. The A1/A2 Zone Tanks are to provide operational, fire, and emergency water storage for Zone A in the Ord Community and Central Marina. The B and C booster pumps will pump water from the A zone tanks to Zones B and C. The facilities currently serving these functions are over sixty years old and are approaching the end of their useful life.

PROJECT COSTS:	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
Cost Category / Phasing								
Planning								
External Services	40,000							40,000
Internal Services	4,000							4,000
Design								
External Services	300,000	95,000						395,000
Internal Services	20,720	10,000						30,720
Construction								
External Services		6,560,000	6,560,000					13,120,000
Internal Services		30,000	30,000					60,000
Property Easement / Acquisitions								0
Property rights have been paid for through a settlement agreement with CSUMB								
Other Project Costs								0
Estimated Cost By Fiscal Year	364,720	6,695,000	6,590,000	0	0	0	0	13,649,720

Project Funding / Cost Centers	G L CODE	% Cost Splits	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
01 - Marina Water		32%	116,710	2,142,400	2,108,800	0	0	0	0	4,367,910
02 - Marina Sewer		0%	0	0	0	0	0	0	0	0
03 - Ft Ord Water		68%	248,010	4,552,600	4,481,200	0	0	0	0	9,281,810
04 - Ft Ord Sewer		0%	0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
Funding By Fiscal Year			364,720	6,695,000	6,590,000	0	0	0	0	13,649,720

Estimated Project Expenditures for FY 20/21:				Budget	Special Notes				
"Class "4" Cost Opinion: Estimated Range varies (-30%→+50%)"									
A1 & A2 Zone Tanks & B/C Booster Pump Station									
1- Design Planning Costs:									
	Internal Services: MCWD Staff Time (Eng. O&M, Finance)			\$ 10,000	Civil Design, Architecture & Permitting				
	External Services: (Attorney, Consultants)			\$ 95,000	Survey & Mapping, CEQA & Civil Design				
Total Design and Planning Cost:				\$ 105,000					
2- Construction & Installation Costs:									
	Internal Services: MCWD Staff Time (Eng. O&M, Finance)			\$ 30,000	Construction Award, Management & Oversight				
	External Services: (Contractors)			\$ 6,560,000	Construction Contract (Equipment, Materials & Labor)				
Total Construction and Installation Cost				\$ 6,590,000					
Property / Easement Acquisition		CSUMB							

Capital Improvement Project

Project:	California Avenue and Imjin Pkwy Pipeline - Abrams Dr to Marina Heights Dr
Project Number:	GW-0305
Cost Center:	Ord Community Water; Marina Water

Project Description
 This project entails the construction of approximately 2,550 feet of 24" diameter pipeline in Imjin Parkway and California Avenue from Abrams Drive to Marina-Heights Drive.

Project Justification
 This project identified in the Marina Heights Master Plan will reroute A zone transmission around the Sand Tank and existing B/C booster pump station to feed the new A1/A2 tanks and new B and C booster pumps that will serve the B and C pressure zones.

PROJECT COSTS:	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
Cost Category / Phasing								
Planning								
External Services		20,000						20,000
Internal Services		2,000						2,000
Design								
External Services		188,000						188,000
Internal Services		10,000						10,000
Construction								
External Services		2,140,000						2,140,000
Internal Services		40,000						40,000
Property Easement / Acquisitions								0
Other Project Costs								0
Estimated Cost By Fiscal Year	0	2,400,000	0	0	0	0	0	2,400,000

Project Funding / Cost Centers	G L CODE	% Cost Splits	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
01 - Marina Water		32%	0	768,000	0	0	0	0	0	768,000
02 - Marina Sewer		0%	0	0	0	0	0	0	0	0
03 - Ft Ord Water		68%	0	1,632,000	0	0	0	0	0	1,632,000
04 - Ft Ord Sewer		0%	0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
Funding By Fiscal Year			0	2,400,000	0	0	0	0	0	2,400,000

Estimated Project Expenditures for FY 20/21:				Budget	Special Notes				
"Class "4" Cost Opinion: Estimated Range varies (-30%→+50%)"									
Project: California Avenue and Imjin Parkway Pipeline - Abrams Dr to Marina-Heights Drive									
1- Design Planning Costs:									
	Internal Services: MCWD Staff Time (Eng. O&M, Finance)			\$ 12,000	Civil Design & Permitting				
	External Services: (Attorney, Consultants)			\$ 208,000	Survey & Mapping, CEQA & Civil Design				
Total Design and Planning Cost:				\$ 220,000					
2- Construction & Installation Costs:									
	Internal Services: MCWD Staff Time (Eng. O&M, Finance)			\$ 40,000	Construction Award, Management & Oversight				
	External Services: (Contractors)			\$ 2,140,000	Construction Contract (Equipment, Materials & Labor)				
Total Construction and Installation Cost				\$ 2,180,000					
Property / Easement Acquisition		Existing ROW							

Capital Improvement Project

Project:	Intertie Meter Replacement
Project Number:	GW-0307
Cost Center:	Ord Community Water; Marina Water

Project Description
Replace the existing propeller meters with new Mag Meters and modbus

Project Justification
Replacement of the existing propeller meters with nes mag meters will allow totalizer information to be collected by SCADA

PROJECT COSTS:	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
Cost Category / Phasing								
Planning								
External Services								0
Internal Services								0
Design								
External Services								0
Internal Services								0
Construction								
External Services		66,000						66,000
Internal Services		15,000						15,000
Property Easement / Acquisitions								0
Other Project Costs								0
Estimated Cost By Fiscal Year	0	81,000	0	0	0	0	0	81,000

Project Funding / Cost Centers	G L CODE	% Cost Splits	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
01 - Marina Water		36%	0	29,160	0	0	0	0	0	29,160
02 - Marina Sewer		0%	0	0	0	0	0	0	0	0
03 - Ft Ord Water		64%	0	51,840	0	0	0	0	0	51,840
04 - Ft Ord Sewer		0%	0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
Funding By Fiscal Year			0	81,000	0	0	0	0	0	81,000

Estimated Project Expenditures for FY 20/21:				Budget	Special Notes				
"Class "2" Cost Opinion: Estimated Range varies (-10%→+25%)"									
Project: Intertie Meter Replacement									
1- Design Planning Costs:									
	Internal Services: MCWD Staff Time (Eng. O&M, Finance)			\$ -	Civil Design & Permitting				
	External Services: (Attorney, Consultants)			\$ -	Survey & Mapping, CEQA & Civil Design				
Total Design and Planning Cost:				\$ -					
2- Construction & Installation Costs:									
	Internal Services: MCWD Staff Time (Eng. O&M, Finance)			\$ 15,000	Construction Award, Management & Oversight				
	External Services: (Contractors)			\$ 66,000	Construction Contract (Equipment, Materials & Labor)				
Total Construction and Installation Cost				\$ 81,000					
Property / Easement Acquisition		NA							

Capital Improvement Project

Project:	B2 Zone Tank
Project Number:	GW-0112
Cost Center:	Ord Community Water; Marina Water

Project Description

One B-Zone storage tank with a total usable storage capacity of 2.5 Million Gallons, associated piping and facilities.
 The project location is west of the B Tank on the CSUMB main campus northwest of the intersection of Colonel Durham St. and 6th Ave.
 Tank construction is assumed to be steel. A prestressed concrete tank would entail a 33% increase in cost.

Project Justification

The District has minimal "A" Zone storage capacity. The A1/A2 Zone Tanks are to provide operational, fire, and emergency water storage for Zone A in the Ord Community and Central Marina.
 The B and C booster pumps will pump water from the A zone tanks to Zones B and C. The facilities currently serving these functions are over sixty years old and are approaching the end of their useful life.

PROJECT COSTS:	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
Cost Category / Phasing								
Planning								
External Services		25,000						25,000
Internal Services		5,000						5,000
Design								
External Services		100,000						100,000
Internal Services		10,000						10,000
Construction								
External Services			1,255,000	980,000				2,235,000
Internal Services			20,000	20,000				40,000
Property Easement / Acquisitions								0
Property rights have been paid for through a settlement agreement with CSUMB								
Other Project Costs								0
Estimated Cost By Fiscal Year	0	140,000	1,275,000	1,000,000	0	0	0	2,415,000

Project Funding / Cost Centers	G L CODE	% Cost Splits	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
01 - Marina Water		32%	0	44,800	408,000	320,000	0	0	0	772,800
02 - Marina Sewer		0%	0	0	0	0	0	0	0	0
03 - Ft Ord Water		68%	0	95,200	867,000	680,000	0	0	0	1,642,200
04 - Ft Ord Sewer		0%	0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
Funding By Fiscal Year			0	140,000	1,275,000	1,000,000	0	0	0	2,415,000

Estimated Project Expenditures for FY 20/21:				Budget	Special Notes				
"Class "4" Cost Opinion: Estimated Range varies (-30%→+50%)"									
A1 & A2 Zone Tanks & B/C Booster Pump Station									
1- Design Planning Costs:									
	Internal Services: MCWD Staff Time (Eng. O&M, Finance)			\$ 15,000	Civil Design, Architecture & Permitting				
	External Services: (Attorney, Consultants)			\$ 125,000	Survey & Mapping, CEQA & Civil Design				
Total Design and Planning Cost:				\$ 140,000					
2- Construction & Installation Costs:									
	Internal Services: MCWD Staff Time (Eng. O&M, Finance)			\$ -	Construction Award, Management & Oversight				
	External Services: (Contractors)			\$ -	Construction Contract (Equipment, Materials & Labor)				
Total Construction and Installation Cost				\$ -					
Property / Easement Acquisition		CSUMB							

Capital Improvement Project

Project:	Corporation Yard Demolition and Rehab
Project Number:	WD - 0106
Cost Center:	WaterSewer District Wide

Project Description
 This project includes demolishing 2 buildings, installing a storage building and remodeling the Ord office for technology and work space.

Project Justification
 Equipment stored outside exposed to the elements deteriorates and rusts long before the useful life

PROJECT COSTS:	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
Cost Category / Phasing								
Planning								
External Services								0
Internal Services								0
Design								
External Services		50,000	40,000		265,000			355,000
Internal Services		10,000	10,000		25,000			45,000
Construction								
External Services	22,000	450,000	440,000		2,670,000		2,000,000	5,582,000
Internal Services	2,000	10,000	10,000		40,000			62,000
Property Easement / Acquisitions								0
Other Project Costs								0
Estimated Cost By Fiscal Year	24,000	520,000	500,000	0	3,000,000	0	2,000,000	6,044,000

Project Funding / Cost Centers	G L CODE	% Cost Splits	FY 19/20	FY 20/21	FY 21/22	FY 21/22	FY 22/23	FY 22/24	OUT YEARS	Total
01 - Marina Water		25%	6,000	130,000	125,000	0	750,000	0	500,000	1,511,000
02 - Marina Sewer		7%	1,680	36,400	35,000	0	210,000	0	140,000	423,080
03 - Ft Ord Water		54%	12,960	280,800	270,000	0	1,620,000	0	1,080,000	3,263,760
04 - Ft Ord Sewer		14%	3,360	72,800	70,000	0	420,000	0	280,000	846,160
			0	0	0	0	0	0	0	0
Funding By Fiscal Year			24,000	520,000	500,000	0	3,000,000	0	2,000,000	6,044,000

Estimated Project Expenditures for FY 20/21:				Budget	Special Notes				
"Class "4" Cost Opinion: Estimated Range varies (-30%→+50%)"									
Project: Corporation Yard Demolition and Rehab									
1- Design Planning Costs:									
	Internal Services: MCWD Staff Time (Eng. O&M, Finance)			\$ 10,000	Design				
	External Services: (Attorney, Consultants)			\$ 50,000	Architectural Design and Permitting				
Total Design and Planning Cost:				\$ 60,000					
2- Construction & Installation Costs:									
	Internal Services: MCWD Staff Time (Eng. O&M, Finance)			\$ 10,000	Construction Award, Management & Oversight				
	External Services: (Contractors)			\$ 450,000	Abatement & Construction (Equipment, Materials & Labor)				
Total Construction and Installation Cost				\$ 460,000					
Property / Easement Acquisition					None				

Capital Improvement Project

Project:	Human Machine Interface (HMI) pump station installation
Project Number:	WD - 0309
Cost Center:	Water/Sewer District Wide

Project Description
 This project is for the installation of Human Machine Interfaces (HMI) at District water and sewer pumping stations to allow visual and local control.

Project Justification
 Currently none of the water and sewer sites have HMI's to allow the operations staff to control the station using automatic functions locally at that station. If a station loses radio signal, or the SCADA master goes down, the Operations staff are not able to control the stations in an automatic state.

PROJECT COSTS:	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
Cost Category / Phasing								
Planning								
External Services								0
Internal Services								0
Design								
External Services								0
Internal Services								0
Construction								
External Services		315,000						315,000
Internal Services		10,000						10,000
Property Easement / Acquisitions								0
Other Project Costs								0
Estimated Cost By Fiscal Year	0	325,000	0	0	0	0	0	325,000

Project Funding / Cost Centers	G L CODE	% Cost Splits	FY 19/20	FY 20/21	FY 21/22	FY 21/22	FY 22/23	FY 22/24	OUT YEARS	Total
01 - Marina Water		14%	0	45,500	0	0	0	0	0	45,500
02 - Marina Sewer		10%	0	32,500	0	0	0	0	0	32,500
03 - Ft Ord Water		36%	0	117,000	0	0	0	0	0	117,000
04 - Ft Ord Sewer		40%	0	130,000	0	0	0	0	0	130,000
			0	0	0	0	0	0	0	0
Funding By Fiscal Year			0	325,000	0	0	0	0	0	325,000

Estimated Project Expenditures for FY 20/21:				Budget	Special Notes				
"Class "2" Cost Opinion: Estimated Range varies (-10%→+25%)"									
Project: HMI Interface									
1- Design Planning Costs:									
	Internal Services: MCWD Staff Time (Eng. O&M, Finance)			\$ -	Design				
	External Services: (Attorney, Consultants)			\$ -	SCADA Consultant				
Total Design and Planning Cost:				\$ -					
2- Construction & Installation Costs:									
	Internal Services: MCWD Staff Time (Eng. O&M, Finance)			\$ 10,000	Operations Management & Oversight				
	External Services: (Contractors)			\$ 315,000	SCADA system integrator and equipment				
Total Construction and Installation Cost				\$ 325,000					
Property / Easement Acquisition					None				

Capital Improvement Project Sheet

Project:	Regional Urban Water Augmentation Project - Imjin Parkway from Reservation Rd. to Abrams Dr.
Project No:	RW-0306
Cost Center:	Recycled Water

Project Description This project entails the construction of approximately 2,800 LF of 12-inch PVC recycled water pipeline in Imjin Parkway .

Project Justification This project is sequenced to coincide with the City of Marina Project to widen Imjin Parkway.

PROJECT COSTS:	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
Cost Category / Phasing								
Planning								
External Services								0
Internal Services								0
Design								
External Services	50,000	40,000						90,000
Internal Services		5,000						5,000
Construction								
External Services		810,000						810,000
Internal Services		30,000						30,000
Property Easement / Acquisitions								0
Other Project Costs								0
Estimated Cost By Fiscal Year	50,000	885,000	0	0	0	0	0	935,000

Project Funding / Cost Centers	G L CODE	% Cost Splits	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
05 - Recycled Water		100%	50,000	885,000	0	0	0	0	0	935,000
			0	0	0	0	0	0	0	
			0	0	0	0	0	0	0	
Funding By Fiscal Year			50,000	885,000	0	0	0	0	0	935,000

Estimated Project Expenditures for FY 20/21:				Budget	Special Notes				
"Class "2" Cost Opinion: Estimated Range varies (-10%→+25%)"									
Project: Regional Urban Water Augmentation Project - Imjin Parkway from Reservation Rd. to Abrams Dr.									
1- Design & Planning Costs:									
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ 5,000	Design Review/coordination				
	External Services: (Attorneys, Consultants)			\$ 40,000	Design updates-possible rerouting.				
Total Design & Planning Cost:				\$ 45,000					
2- Construction & Installation Costs:									
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ 30,000	Permitting, Construction Award, Coordination & Oversight				
	External Services: (Contractors)			\$ 810,000	Construction (Equipment, Materials and Labor), Const. Management & Environmental				
Total Construction & Installation Costs:				\$ 840,000					
Property / Easement Acquisition:				Pending CSUMB					

Capital Improvement Project Sheet

Project:	Regional Urban Water Augmentation Project - Distribution System
Project No:	RW-0174
Cost Center:	Recycled Water

Project Description
 This project is for completing the Recycled Water distribution laterals off of the transmission main at Coe Ave., Ninth Ave, Abrams Dr., Imjin Rd., Reservation Rd. Carmel Ave., and Beach Rd. To tie in existing irrigation systems ready for recycled water.

Project Justification
 The design and construction needs to be completed in order to implement Recycled Water as a water source to meet the needs of MCWDs' customers and to augment the current groundwater supply source for FORA.

PROJECT COSTS:	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
Cost Category / Phasing								
Planning								
External Services								0
Internal Services								0
Design								
External Services	190,000	210,000						400,000
Internal Services	10,000	10,000						20,000
Construction								
External Services		11,000,000						11,000,000
Internal Services		19,582						19,582
Property Easement / Acquisitions								0
Other Project Costs								0
Estimated Cost By Fiscal Year	200,000	11,239,582	0	0	0	0	0	11,439,582

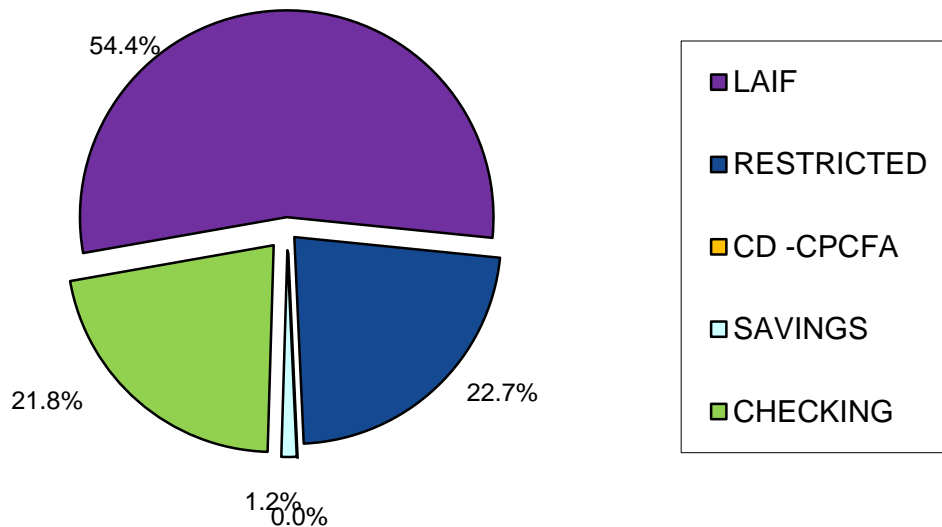
Project Funding / Cost Centers	G L CODE	% Cost Splits	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	OUT YEARS	Total
05 - Recycled Water		100%	200,000	11,239,582	0	0	0	0	0	11,439,582
			0	0	0	0	0	0	0	
			0	0	0	0	0	0	0	
Funding By Fiscal Year			200,000	11,239,582	0	0	0	0	0	11,439,582

Estimated Project Expenditures for FY 20/21:				Budget	Special Notes
"Class "3" Cost Opinion: Estimated Range varies (-20%→+35%)"					
Project: Regional Urban Water Augmentation Project - Distribution System					
1- Design & Planning Costs:					
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ 10,000	Design Review/coordination
	External Services: (Attorneys, Consultants)			\$ 210,000	Complete Design
Total Design & Planning Cost:				\$ 220,000	
2- Construction & Installation Costs:					
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ 19,582	Construction Award, Management & Oversight
	External Services: (Contractors)			\$ 11,000,000	Construction (Equipment, Materials and Labor), Const. Management & Environmental
Total Construction & Installation Costs:				\$ 11,019,582	
Property / Easement Acquisition:				Yet to be determined, pending negotiations.	

**MARINA COAST WATER DISTRICT
DISTRICT INVESTMENTS
APPROVED BUDGET FY 2020-2021**

BANK	BALANCE AS OF 12/31/2019 AMOUNT	PROJECTED BALANCE AS OF 6/30/2020 AMOUNT
LOCAL AGENCY INVESTMENT FUND (LAIF)	\$ 12,512,728	\$ 12,528,993
MARINA CAPITAL REPL RESERVE FUND	1,156,442	
MARINA CAPACITY FEE	724,433	
MARINA GENERAL RESERVE	2,356,237	
ORD COMMUNITY CAPITAL REPL RESERVE FUND	300,000	
ORD COMMUNITY CAPACITY FEE	7,862,310	
ORD COMMUNITY GENERAL RESERVE	113,306	
RABOBANK N.A.		
RESTRICTED FUNDS	5,218,689	5,225,473
MARINA CAPACITY FEES	559,263	
ORD CAPACITY FEES	4,659,425	
CERTIFICATE OF DEPOSIT - CPCFA	100,356	-
SAVINGS ACCOUNT	274,589	274,946
CHECKING ACCOUNT	6,875,795	5,012,505
TOTAL - DISTRICT INVESTMENT	\$ 24,982,157	\$ 23,041,917

**Marina Coast Water District
Reserve Investment Summary as of June 30
Budget FY 2020/2021**



MARINA COAST WATER DISTRICT
RESERVE DETAIL
PROJECTED FOR JUNE 30, 2021

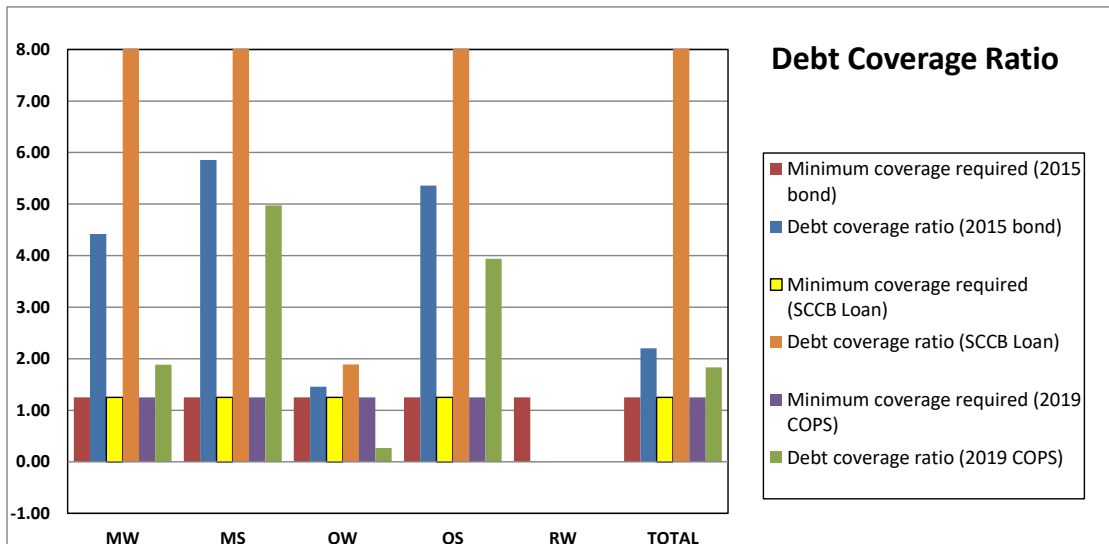
<u>Description</u>	MW	MS	OW	OS	RUWAP	TOTAL
1 Debt Reserve Fund*	-	-	-	-	-	-
2 Capital Reserve Fund	-	-	-	-	-	-
3 Capacity Charge/Capital Surcharge Fund**	1,192,976	224,017	11,894,760	3,409,830	-	16,721,582
4 Capital Replacement & Improvement Fund**	1,057,815	100,130	200,260	100,130	-	1,458,335
5 Administrative Reserve Fund	50,000	50,000	50,000	50,000	-	200,000
6 Operating Reserve Fund	1,041,088	1,642,837	1,920,961	57,114	-	4,661,999
7 Total Projected Reserve at 06-30-2020	3,341,878	2,016,984	14,065,981	3,617,074	-	23,041,917
8 FY 2020-2021 Capital Reserve Fund						
9 Beginning Balance	-	-	-	-	-	-
10 Proposed transfers from operations - [A]	-	-	-	-	-	-
11 Proposed transfers to operations - [B]	-	-	-	-	-	-
12 Proposed Capital Costs	-	-	-	-	-	-
13 Due to/(Due From) Interfund Transfers	-	-	-	-	-	-
14 Proposed Ending Balance as of 06-30-2021	-	-	-	-	-	-
15 FY 2019-2020 Capacity Charge/Capital Surcharge Fund						
16 Beginning Balance	1,192,976	224,017	11,894,760	3,409,830	-	16,721,582
17 Proposed Capacity Fees/Capital Surcharges [C]	71,511	38,657	1,895,834	700,738	-	2,706,740
18 Proposed Capital Costs [D]	(1,241,280)	-	(8,029,280)	(1,161,370)	(885,000)	(11,316,930)
19 Annual Debt Service Share [E]	-	-	(257,815)	(159,510)	(586,996)	(1,004,321)
20 Intrafund Transfers	-	-	-	-	-	-
21 Due to/(Due From) Interfund Transfers	-	-	(1,471,996)	-	1,471,996	-
22 Proposed Ending Balance as of 06-30-2021	23,207	262,674	4,031,503	2,789,688	-	7,107,071
FY 2019-2020 Capital Replacement & Improvement Fund						
23 Beginning Balance	1,057,815	100,130	200,260	100,130	-	1,458,335
24 Proposed transfers from operations per Board Policy	200,000	100,000	200,000	100,000	-	600,000
25 Proposed transfers from operations - [A]	-	-	-	-	-	-
26 Proposed transfers to operations - [B]	-	-	-	-	-	-
27 Proposed Capacity Fees/Capital Surcharges [C]	19,009	10,276	503,956	186,272	-	719,513
28 Proposed Capital Costs [D]	(2,569,395)	(128,900)	(2,635,160)	(6,022,800)	(11,239,582)	(22,595,837)
29 Proposed Capital Equipment Costs [D]	(89,600)	(98,850)	(120,400)	(241,150)	-	(550,000)
30 2019 Debt Proceeds [F]	2,569,395	128,900	2,635,160	6,022,800	-	11,356,255
31 SRF Loan Proceeds - [G]	-	-	-	-	11,239,582	11,239,582
32 Intrafund Transfers	-	-	-	-	-	-
33 Due to/(Due From) Interfund Transfers	-	-	-	-	-	-
34 Proposed Ending Balance as of 06-30-2021	1,187,224	111,556	783,816	145,252	-	2,227,848
35 FY 2019-2020 Administrative Reserve Fund						
	50,000	50,000	50,000	50,000	-	200,000
36 FY 2019-2020 Operating Reserve						
37 Beginning operating reserve	1,041,088	1,642,837	1,920,961	57,114	-	4,661,999
38 Proposed transfers from operations - [A]	314,588	384,699	-	763,380	-	1,462,667
39 Proposed transfers to operations - [B]	-	-	(1,427,167)	-	-	(1,427,167)
40 Intrafund Transfers	-	-	-	-	-	-
41 Due to/(Due From) Interfund Transfers	-	-	-	-	-	-
42 Proposed Ending Balance as of 06-30-2021	1,355,675	2,027,536	493,794	820,494	-	4,697,499
43 6 mths avg operating expenses required by Board***	2,128,556	487,936	5,165,980	1,153,157	-	8,935,629
44 Operating Reserve Balance over/(under) per Board Policy as of 06-30-2021	(772,881)	1,539,601	(4,672,186)	(332,664)	-	(4,238,130)
45 TOTAL PROPOSED ENDING RESERVE BALANCE AS OF 06-30-2021	2,616,106	2,451,766	5,359,113	3,805,433	-	14,232,419
46 Transfer (From)/To Reserves A+B+C+D+E+F+G Net	(925,772)	334,782	(7,434,872)	88,360	(1,471,996)	(9,409,498)
* Held by external Agencies						
** Restricted to only capital spending						-
***Per Board Policy						
Operating Expenses plus Interest & Bond Amortization	4,257,113	975,871	10,331,960	2,306,314	380,501	18,251,759

**MARINA COAST WATER DISTRICT
DEBT SERVICE
BUDGET FY 2020-2021**

DESCRIPTION	AMOUNT	LOAN DATE	FINAL PAYMENT	REMAINING PRINCIPAL	PRINCIPAL AMOUNT	TOTAL
2015 SERIES A REVENUE REFUNDING BONDS	29,840,000	7/15/2015	6/1/2037	26,050,000	1,035,000	25,015,000
SANTA CRUZ COUNTY BANK LOAN (THROUGH HOLMAN CAPITAL - BLM BUILDING)	2,799,880	1/20/2017	1/20/2037	2,553,577	91,859	2,461,718
2019 SERIES CERTIFICATES OF PARTICIPATION	17,725,000	12/18/2019	6/1/2051	17,585,000	315,000	17,270,000
CURRENT LOAN	50,364,880			46,188,577	1,441,859	44,746,718

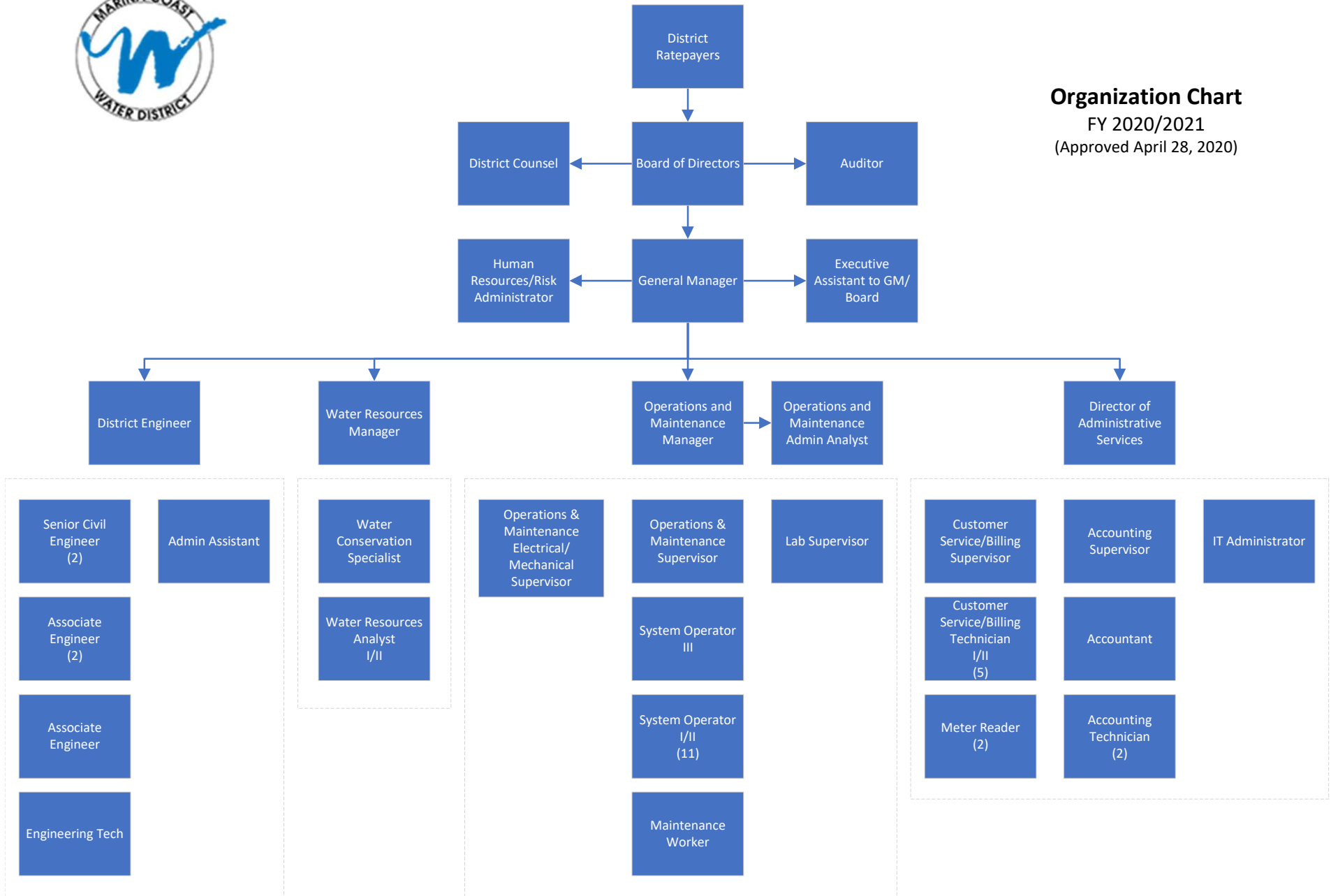
**MARINA COAST WATER DISTRICT
DEBT SERVICE COVERAGE
APPROVED BUDGET FY 2020-2021**

	MW	MS	OW	OS	RW	TOTAL
GROSS REVENUES						
Water sales	\$ 4,281,027	\$ -	\$ 7,835,728	\$ -	\$ -	\$ 12,116,755
Sewer sales	-	1,487,859	-	3,099,772	-	4,587,630
Other water sales	-	-	-	-	-	-
Capacity/capital fee	90,520	48,933	2,399,790	887,010	-	3,426,253
Interest revenue	50,075	20,040	80,400	15,135	200	165,850
Other revenue	161,949	5,480	437,328	18,120	-	622,877
Grant revenue	331,253	-	496,879	-	-	828,132
Revenue adjustment	-	-	-	-	-	-
Total gross revenues	\$ 4,914,824	\$ 1,562,312	\$ 11,250,126	\$ 4,020,037	\$ 200	\$ 21,747,497
OPERATING EXPENSES						
Salaries	1,722,621	609,783	3,693,179	1,109,050	-	7,134,633
Dept. expenses	2,396,547	293,717	5,857,521	962,566	1,200	9,511,551
Franchise & admin fees	-	-	125,496	20,000	-	145,496
Expense adjustment	-	-	-	-	-	-
Total operating expenses	4,119,169	903,500	9,676,195	2,091,616	1,200	16,791,680
Net available revenues	795,655	658,812	1,573,930	1,928,420	(1,000)	4,955,817
2015 BOND COVERAGE REQUIREMENT - SENIOR DEBT						
Debt service (principal)	82,800	51,750	496,800	165,600	238,050	1,035,000
Debt service (interest)	97,148	60,718	582,888	194,296	279,301	1,214,350
Debt coverage ratio (2015 bond)	4.42	5.86	1.46	5.36	0.00	2.20
Minimum coverage required (2015 bond)	1.25	1.25	1.25	1.25	1.25	1.25
SANTA CRUZ COUNTY BANK LOAN COVERAGE REQUIREMENT - SENIOR DEBT						
Debt service (principal)	25,721	7,349	45,930	12,860	-	91,859
Debt service (interest)	40,748	11,642	72,764	20,374	-	145,529
2015 Debt service + 1.25 covenant	224,935	140,584	1,349,610	449,870	646,688	2,811,688
Net revenues available for SCCB Loan	570,720	518,228	224,320	1,478,550	(647,688)	2,144,130
Debt coverage ratio (SCCB Loan)	8.59	27.29	1.89	44.49	0.00	9.03
Minimum coverage required (SCCB Loan)	1.25	1.25	1.25	1.25	-	1.25
2019 COPS COVERAGE REQUIREMENT - SENIOR DEBT						
Debt service (principal)	81,900	31,500	88,200	113,400	-	315,000
Debt service (interest)	176,618	67,921	196,208	251,553	-	692,300
2015 Debt service + SCCB loan + 1.25 covenant	308,021	164,323	1,497,977	491,413	646,688	3,108,422
Net revenues available for 2019 COPS	487,634	494,489	75,953	1,437,007	(647,688)	1,847,395
Debt coverage ratio (2019 COPS)	1.89	4.97	0.27	3.94	0.00	1.83
Minimum coverage required (2019 COPS)	1.25	1.25	1.25	1.25	0.00	1.25





Organization Chart
 FY 2020/2021
 (Approved April 28, 2020)



Marina Coast Water District
Authorized Staff Positions and Salary Range Schedule
For FY 2020-2021

<u>Job Title</u>	<u>Department</u>	<u>Authorized Position(s)</u>	<u>Funded Position(s)</u>	<u>Approved Salary Range</u>
Authorized & Funded				
General Manager	Administration	1	1	Contract
Director of Administrative Services	Administration	1	1	Range T41
Human Resources/Risk Administrator	Administration	1	1	Range U32
Executive Assistant to GM/Board	Administration	1	1	Range T21
IT Administrator	Administration	1	1	Range T29
Accounting Supervisor	Administration	1	1	Range 31
Accountant	Administration	1	1	Range 21
Accounting Technician	Administration	2	2	Range 15
Customer Service/Billing Supervisor	Administration	1	1	Range 28
Customer Service/Billing Technician II	Administration	4	4	Range 10
Customer Service/Billing Technician I	Administration	1	1	Range 6
Meter Reader	Administration	2	2	Range 8
Water Conservation Specialist III	Conservation	1	1	Range 23
District Engineer	Engineering	1	1	Range T44
Senior Civil Engineer	Engineering	2	2	Range T33
Associate Engineer	Engineering	2	2	Range T29
Engineering Technician	Engineering	1	1	Range 15
Administrative Assistant	Engineering	1	1	Range 14
Lab Supervisor	Laboratory	1	1	Range 29
O&M Manager	Oper & Maint	1	1	Range T37
O&M Supervisor	Oper & Maint	1	1	Range 30
Electrical/Mechanical Field Supervisor	Oper & Maint	1	1	Range 30
Operations & Maintenance Administrative Analyst	Oper & Maint	1	1	Range 18
System Operator III	Oper & Maint	1	1	Range 23
System Operator II	Oper & Maint	8	8	Range 19
System Operator I	Oper & Maint	3	3	Range 15
Maintenance Worker	Oper & Maint	1	1	Range 8
Water Resources Manager	Water Resources	1	1	Range T34
Water Resources Analyst I/II	Water Resources	1	1	Range 10
Total Authorized & Funded		<u>45</u>	<u>45</u>	
Authorized but not Funded				
Accountant I	Administration	1	0	Range 17
Accountant II	Administration	1	0	Range 27
District Counsel	Administration	1	0	Range T27
Director of Finance	Administration	1	0	Range U34
Management Services Administrator	Administration	1	0	Range U37
HR/Customer Relations Manager	Administration	1	0	Range T20
Water Conservation Coordinator	Conservation	1	0	Range U49
Deputy General Manager/District Engineer	Engineering	1	0	Range T31
Project Manager	Engineering	1	0	Range 14
Assistant Engineer	Engineering	1	0	Range 21
Water Quality Manager	Laboratory	1	0	
Total Authorized but not Funded		<u>9</u>	<u>0</u>	
Total Positions		<u>54</u>	<u>45</u>	

**Marina Coast Water District - Unrepresented (Exempt)
Management Classification and Salary Schedule for
FY2020/2021**

**Percentage between Ranges = 2.5%
Percentage between Steps = 5.0%**

CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	7/1/20
							STEP 6
	U30	101,042.94429	106,095.09150	111,399.84608	116,969.83838	122,818.33030	128,959.24682
		8,420.24536	8,841.25763	9,283.32051	9,747.48653	10,234.86086	10,746.60390
		3,886.26709	4,080.58044	4,284.60946	4,498.83994	4,723.78193	4,959.97103
		48.57834	51.00726	53.55762	56.23550	59.04727	61.99964
	U31	103,569.01790	108,747.46879	114,184.84223	119,894.08434	125,888.78856	132,183.22799
		8,630.75149	9,062.28907	9,515.40352	9,991.17370	10,490.73238	11,015.26900
		3,983.42377	4,182.59495	4,391.72470	4,611.31094	4,841.87648	5,083.97031
		49.79280	52.28244	54.89656	57.64139	60.52346	63.54963
HR/Risk Administrator	U32	106,158.24334	111,466.15551	117,039.46328	122,891.43645	129,036.00827	135,487.80869
		8,846.52028	9,288.84629	9,753.28861	10,240.95304	10,753.00069	11,290.65072
		4,083.00936	4,287.15983	4,501.51782	4,726.59371	4,962.92340	5,211.06956
		51.03762	53.58950	56.26897	59.08242	62.03654	65.13837
	U33	108,812.19943	114,252.80940	119,965.44987	125,963.72236	132,261.90848	138,875.00390
		9,067.68329	9,521.06745	9,997.12082	10,496.97686	11,021.82571	11,572.91699
		4,185.08459	4,394.33882	4,614.05576	4,844.75855	5,086.99648	5,341.34630
		52.31356	54.92924	57.67570	60.55948	63.58746	66.76683
	U34	111,532.50441	117,109.12963	122,964.58611	129,112.81542	135,568.45619	142,346.87900
		9,294.37537	9,759.09414	10,247.04884	10,759.40128	11,297.37135	11,862.23992
		4,289.71171	4,504.19729	4,729.40716	4,965.87752	5,214.17139	5,474.87996
		53.62140	56.30247	59.11759	62.07347	65.17714	68.43600
	U35	114,320.81702	120,036.85787	126,038.70077	132,340.63580	138,957.66760	145,905.55097
		9,526.73475	10,003.07149	10,503.22506	11,028.38632	11,579.80563	12,158.79591
		4,396.95450	4,616.80223	4,847.64234	5,090.02445	5,344.52568	5,611.75196
		54.96193	57.71003	60.59553	63.62531	66.80657	70.14690
	U36	117,178.83745	123,037.77932	129,189.66829	135,649.15170	142,431.60929	149,553.18975
		9,764.90312	10,253.14828	10,765.80569	11,304.09598	11,869.30077	12,462.76581
		4,506.87836	4,732.22228	4,968.83340	5,217.27507	5,478.13882	5,752.04576
		56.33598	59.15278	62.11042	65.21594	68.47674	71.90057
	U37	120,108.30838	126,113.72380	132,419.40999	139,040.38049	145,992.39952	153,292.01949
		10,009.02570	10,509.47698	11,034.95083	11,586.69837	12,166.03329	12,774.33496
		4,619.55032	4,850.52784	5,093.05423	5,347.70694	5,615.09229	5,895.84690
		57.74438	60.63160	63.66318	66.84634	70.18865	73.69809
	U38	123,111.01609	129,266.56690	135,729.89524	142,516.39000	149,642.20951	157,124.31998
		10,259.25134	10,772.21391	11,310.82460	11,876.36583	12,470.18413	13,093.69333

**Marina Coast Water District - Unrepresented (Exempt)
Management Classification and Salary Schedule for
FY2020/2021**

**Percentage between Ranges = 2.5%
Percentage between Steps = 5.0%**

CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	7/1/20
							STEP 6
		4,735.03908	4,971.79103	5,220.38059	5,481.39962	5,755.46960	6,043.24308
		59.18799	62.14739	65.25476	68.51750	71.94337	75.54054
U39	126,188.79150	132,498.23107	139,123.14262	146,079.29976	153,383.26474	161,052.42798	
	10,515.73262	11,041.51926	11,593.59522	12,173.27498	12,781.93873	13,421.03566	
	4,853.41506	5,096.08581	5,350.89010	5,618.43461	5,899.35634	6,194.32415	
	60.66769	63.70107	66.88613	70.23043	73.74195	77.42905	
U40	129,343.51128	135,810.68685	142,601.22119	149,731.28225	157,217.84636	165,078.73868	
	10,778.62594	11,317.55724	11,883.43510	12,477.60685	13,101.48720	13,756.56156	
	4,974.75043	5,223.48796	5,484.66235	5,758.89547	6,046.84024	6,349.18226	
	62.18438	65.29360	68.55828	71.98619	75.58550	79.36478	
U41	132,577.09907	139,205.95402	146,166.25172	153,474.56431	161,148.29252	169,205.70715	
	11,048.09159	11,600.49617	12,180.52098	12,789.54703	13,429.02438	14,100.47560	
	5,099.11919	5,354.07515	5,621.77891	5,902.86786	6,198.01125	6,507.91181	
	63.73899	66.92594	70.27224	73.78585	77.47514	81.34890	
U42	135,891.52654	142,686.10287	149,820.40801	157,311.42841	165,176.99983	173,435.84983	
	11,324.29388	11,890.50857	12,485.03400	13,109.28570	13,764.74999	14,452.98749	
	5,226.59717	5,487.92703	5,762.32339	6,050.43955	6,352.96153	6,670.60961	
	65.33246	68.59909	72.02904	75.63049	79.41202	83.38262	
U43	139,288.81471	146,253.25544	153,565.91821	161,244.21412	169,306.42483	177,771.74607	
	11,607.40123	12,187.77129	12,797.15985	13,437.01784	14,108.86874	14,814.31217	
	5,357.26210	5,625.12521	5,906.38147	6,201.70054	6,511.78557	6,837.37485	
	66.96578	70.31407	73.82977	77.52126	81.39732	85.46719	
U44	142,771.03507	149,909.58683	157,405.06617	165,275.31948	173,539.08545	182,216.03972	
	11,897.58626	12,492.46557	13,117.08885	13,772.94329	14,461.59045	15,184.66998	
	5,491.19366	5,765.75334	6,054.04101	6,356.74306	6,674.58021	7,008.30922	
	68.63992	72.07192	75.67551	79.45929	83.43225	87.60387	
U45	146,340.31095	153,657.32650	161,340.19282	169,407.20246	177,877.56259	186,771.44072	
	12,195.02591	12,804.77721	13,445.01607	14,117.26687	14,823.13022	15,564.28673	
	5,628.47350	5,909.89717	6,205.39203	6,515.66163	6,841.44471	7,183.51695	
	70.35592	73.87371	77.56740	81.44577	85.51806	89.79396	
U46	149,998.81872	157,498.75966	165,373.69764	173,642.38252	182,324.50165	191,440.72673	
	12,499.90156	13,124.89664	13,781.14147	14,470.19854	15,193.70847	15,953.39389	

**Marina Coast Water District - Unrepresented (Exempt)
Management Classification and Salary Schedule for
FY2020/2021**

**Percentage between Ranges = 2.5%
Percentage between Steps = 5.0%**

CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	7/1/20
							STEP 6
		5,769.18534	6,057.64460	6,360.52683	6,678.55317	7,012.48083	7,363.10487
		72.11482	75.72056	79.50659	83.48191	87.65601	92.03881
	U47	153,748.78919	161,436.22865	169,508.04008	177,983.44209	186,882.61419	196,226.74490
		12,812.39910	13,453.01905	14,125.67001	14,831.95351	15,573.55118	16,352.22874
		5,913.41497	6,209.08572	6,519.54000	6,845.51700	7,187.79285	7,547.18250
		73.91769	77.61357	81.49425	85.56896	89.84741	94.33978
	U48	157,592.50892	165,472.13437	173,745.74109	182,433.02814	191,554.67955	201,132.41352
		13,132.70908	13,789.34453	14,478.81176	15,202.75234	15,962.88996	16,761.03446
		6,061.25034	6,364.31286	6,682.52850	7,016.65493	7,367.48767	7,735.86206
		75.76563	79.55391	83.53161	87.70819	92.09360	96.69828
Deputy GM/DE (Unfilled)	U49	161,532.32164	169,608.93773	178,089.38461	186,993.85384	196,343.54654	206,160.72386
		13,461.02680	14,134.07814	14,840.78205	15,582.82115	16,361.96221	17,180.06032

Marina Coast Water District Teamsters Unit (Management & Confidential) - Classification and Salary Schedule for FY2020/2021

Percentage between Ranges = 2.5%
Percentage between Steps = 5.0%

7/1/2020

CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6
Conservation Coordinator (Vacant)	T20	78,934.78830	82,881.52772	87,025.60410	91,376.88431	95,945.72852	100,743.01495
		6,577.89903	6,906.79398	7,252.13368	7,614.74036	7,995.47738	8,395.25125
		3,035.95340	3,187.75107	3,347.13862	3,514.49555	3,690.22033	3,874.73134
		37.94942	39.84689	41.83923	43.93119	46.12775	48.43414
Executive Assistant to GM/ Board	T21	80,908.15801	84,953.56591	89,201.24421	93,661.30642	98,344.37174	103,261.59032
		6,742.34650	7,079.46383	7,433.43702	7,805.10887	8,195.36431	8,605.13253
		3,111.85223	3,267.44484	3,430.81708	3,602.35794	3,782.47584	3,971.59963
		38.89815	40.84306	42.88521	45.02947	47.28095	49.64500
	T22	82,930.86196	87,077.40506	91,431.27531	96,002.83908	100,802.98103	105,843.13008
		6,910.90516	7,256.45042	7,619.27294	8,000.23659	8,400.24842	8,820.26084
		3,189.64854	3,349.13096	3,516.58751	3,692.41689	3,877.03773	4,070.88962
		39.87061	41.86414	43.95734	46.15521	48.46297	50.88612
	T23	85,004.13351	89,254.34018	93,717.05719	98,402.91005	103,323.05556	108,489.20833
		7,083.67779	7,437.86168	7,809.75477	8,200.24250	8,610.25463	9,040.76736
		3,269.38975	3,432.85924	3,604.50220	3,784.72731	3,973.96368	4,172.66186
		40.86737	42.91074	45.05628	47.30909	49.67455	52.15827
T24	87,129.23685	91,485.69869	96,059.98362	100,862.98281	105,906.13195	111,201.43854	
	7,260.76974	7,623.80822	8,004.99864	8,405.24857	8,825.51100	9,266.78655	
	3,351.12449	3,518.68072	3,694.61475	3,879.34549	4,073.31277	4,276.97841	
	41.88906	43.98351	46.18268	48.49182	50.91641	53.46223	
T25	89,307.46777	93,772.84116	98,461.48321	103,384.55738	108,553.78524	113,981.47451	
	7,442.28898	7,814.40343	8,205.12360	8,615.37978	9,046.14877	9,498.45621	
	3,434.90261	3,606.64774	3,786.98012	3,976.32913	4,175.14559	4,383.90287	
	42.93628	45.08310	47.33725	49.70411	52.18932	54.79879	
T26	91,540.15446	96,117.16219	100,923.02029	105,969.17131	111,267.62988	116,831.01137	
	7,628.34621	8,009.76352	8,410.25169	8,830.76428	9,272.30249	9,735.91761	
	3,520.77517	3,696.81393	3,881.65463	4,075.73736	4,279.52423	4,493.50044	
	44.00969	46.21017	48.52068	50.94672	53.49405	56.16876	
Director of Finance (Vacant)	T27	93,828.65832	98,520.09124	103,446.09580	108,618.40059	114,049.32062	119,751.78665
		7,819.05486	8,210.00760	8,620.50798	9,051.53338	9,504.11005	9,979.31555
		3,608.79455	3,789.23428	3,978.69599	4,177.63079	4,386.51233	4,605.83795
Water Quality Manager (Vacant)	T28	45.10993	47.36543	49.73370	52.22038	54.83140	57.57297
		96,174.37478	100,983.09352	106,032.24820	111,333.86061	116,900.55364	122,745.58132
		8,014.53123	8,415.25779	8,836.02068	9,277.82172	9,741.71280	10,228.79844
		3,699.01441	3,883.96514	4,078.16339	4,282.07156	4,496.17514	4,720.98390
		46.23768	48.54956	50.97704	53.52589	56.20219	59.01230

Marina Coast Water District Teamsters Unit (Management & Confidential) - Classification and Salary Schedule for FY2020/2021

Percentage between Ranges = 2.5%
Percentage between Steps = 5.0%

7/1/2020

CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6
Associate Engineer IT Administrator	T29	98,578.73415	103,507.67086	108,683.05440	114,117.20712	119,823.06748	125,814.22085
		8,214.89451	8,625.63924	9,056.92120	9,509.76726	9,985.25562	10,484.51840
		3,791.48978	3,981.06426	4,180.11748	4,389.12335	4,608.57952	4,839.00849
		47.39362	49.76330	52.25147	54.86404	57.60724	60.48761
	T30	101,043.20251	106,095.36263	111,400.13076	116,970.13730	122,818.64417	128,959.57637
		8,420.26688	8,841.28022	9,283.34423	9,747.51144	10,234.88701	10,746.63136
		3,886.27702	4,080.59087	4,284.62041	4,498.85143	4,723.79401	4,959.98371
		48.57846	51.00739	53.55776	56.23564	59.04743	61.99980
	T31	103,569.28257	108,747.74670	114,185.13403	119,894.39073	125,889.11027	132,183.56578
		8,630.77355	9,062.31222	9,515.42784	9,991.19923	10,490.75919	11,015.29715
		3,983.43394	4,182.60564	4,391.73592	4,611.32272	4,841.88886	5,083.98330
		49.79292	52.28257	54.89670	57.64153	60.52361	63.54979
T32	106,158.51463	111,466.44036	117,039.76238	122,891.75050	129,036.33803	135,488.15493	
	8,846.54289	9,288.87003	9,753.31353	10,240.97921	10,753.02817	11,290.67958	
	4,083.01979	4,287.17078	4,501.52932	4,726.60579	4,962.93608	5,211.08288	
	51.03775	53.58963	56.26912	59.08257	62.03670	65.13854	
Senior Civil Engineer	T33	108,812.47750	114,253.10137	119,965.75644	125,964.04426	132,262.24648	138,875.35880
		9,067.70646	9,521.09178	9,997.14637	10,497.00369	11,021.85387	11,572.94657
		4,185.09529	4,394.35005	4,614.06756	4,844.77093	5,087.00948	5,341.35995
		52.31369	54.92938	57.67584	60.55964	63.58762	66.76700
Water Resources Manager	T34	111,532.78944	117,109.42891	122,964.90035	129,113.14537	135,568.80264	142,347.24277
		9,294.39912	9,759.11908	10,247.07503	10,759.42878	11,297.40022	11,862.27023
		4,289.72267	4,504.20880	4,729.41924	4,965.89021	5,214.18472	5,474.89395
		53.62153	56.30261	59.11774	62.07363	65.17731	68.43617
	T35	114,321.10917	120,037.16463	126,039.02286	132,340.97400	138,958.02270	145,905.92384
		9,526.75910	10,003.09705	10,503.25191	11,028.41450	11,579.83523	12,158.82699
		4,396.96574	4,616.81402	4,847.65473	5,090.03746	5,344.53933	5,611.76630
		54.96207	57.71018	60.59568	63.62547	66.80674	70.14708
	T36	117,179.13690	123,038.09375	129,189.99843	135,649.49835	142,431.97327	149,553.57194
		9,764.92808	10,253.17448	10,765.83320	11,304.12486	11,869.33111	12,462.79766
		4,506.88988	4,732.23437	4,968.84609	5,217.28840	5,478.15282	5,752.06046
		56.33612	59.15293	62.11058	65.21610	68.47691	71.90076

Marina Coast Water District Teamsters Unit (Management & Confidential) - Classification and Salary Schedule for FY2020/2021

Percentage between Ranges = 2.5%
Percentage between Steps = 5.0%

7/1/2020

CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6
O&M Manager	T37	120,108.61532	126,114.04609	132,419.74839	139,040.73581	145,992.77260	153,292.41123
		10,009.05128	10,509.50384	11,034.97903	11,586.72798	12,166.06438	12,774.36760
		4,619.56213	4,850.54023	5,093.06725	5,347.72061	5,615.10664	5,895.86197
		57.74453	60.63175	63.66334	66.84651	70.18883	73.69827
	T38	123,111.33071	129,266.89724	135,730.24210	142,516.75421	149,642.59192	157,124.72152
		10,259.27756	10,772.24144	11,310.85351	11,876.39618	12,470.21599	13,093.72679
		4,735.05118	4,971.80374	5,220.39393	5,481.41362	5,755.48430	6,043.25852
		59.18814	62.14755	65.25492	68.51767	71.94355	75.54073
	T39	126,189.11397	132,498.56967	139,123.49816	146,079.67306	153,383.65672	161,052.83955
		10,515.75950	11,041.54747	11,593.62485	12,173.30609	12,781.97139	13,421.06996
		4,853.42746	5,096.09883	5,350.90378	5,618.44896	5,899.37141	6,194.33998
		60.66784	63.70124	66.88630	70.23061	73.74214	77.42925
	T40	129,343.84182	135,811.03391	142,601.58561	149,731.66489	157,218.24814	165,079.16054
		10,778.65349	11,317.58616	11,883.46547	12,477.63874	13,101.52068	13,756.59671
		4,974.76315	5,223.50130	5,484.67637	5,758.91019	6,046.85570	6,349.19848
		62.18454	65.29377	68.55845	71.98638	75.58570	79.36498
Director of Admin Svcs	T41	132,577.43787	139,206.30976	146,166.62525	153,474.95651	161,148.70434	169,206.13956
		11,048.11982	11,600.52581	12,180.55210	12,789.57971	13,429.05869	14,100.51163
		5,099.13223	5,354.08884	5,621.79328	5,902.88294	6,198.02709	6,507.92844
		63.73915	66.92611	70.27242	73.78604	77.47534	81.34911
	T42	135,891.87382	142,686.46751	149,820.79088	157,311.83043	165,177.42195	173,436.29304
		11,324.32282	11,890.53896	12,485.06591	13,109.31920	13,764.78516	14,453.02442
		5,226.61053	5,487.94106	5,762.33811	6,050.45502	6,352.97777	6,670.62666
		65.33263	68.59926	72.02923	75.63069	79.41222	83.38283
	T43	139,289.17066	146,253.62919	153,566.31065	161,244.62619	169,306.85750	177,772.20037
		11,607.43089	12,187.80243	12,797.19255	13,437.05218	14,108.90479	14,814.35003
		5,357.27579	5,625.13958	5,906.39656	6,201.71639	6,511.80221	6,837.39232
		66.96595	70.31424	73.82996	77.52145	81.39753	85.46740
District Engineer	T44	142,771.39993	149,909.96992	157,405.46842	165,275.74184	173,539.52893	182,216.50538
		11,897.61666	12,492.49749	13,117.12237	13,772.97849	14,461.62741	15,184.70878
		5,491.20769	5,765.76807	6,054.05648	6,356.75930	6,674.59727	7,008.32713
		68.64010	72.07210	75.67571	79.45949	83.43247	87.60409

**Marina Coast Water District Employees Association - Classification
and Salary Schedule for FY2020/2021**

**Percentage between Ranges = 2.5%
Percentage between Steps = 5.0%**

7/1/20

CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6
	1	44,504.86419	46,730.10740	49,066.61277	51,519.94341	54,095.94058	56,800.73761
		3,708.73868	3,894.17562	4,088.88440	4,293.32862	4,507.99505	4,733.39480
		1,711.72555	1,797.31182	1,887.17741	1,981.53629	2,080.61310	2,184.64375
		21.39657	22.46640	23.58972	24.76920	26.00766	27.30805
	2	45,617.48580	47,898.36009	50,293.27809	52,807.94200	55,448.33910	58,220.75605
		3,801.45715	3,991.53001	4,191.10651	4,400.66183	4,620.69492	4,851.72967
		1,754.51868	1,842.24462	1,934.35685	2,031.07469	2,132.62843	2,239.25985
		21.93148	23.02806	24.17946	25.38843	26.65786	27.99075
	3	46,757.92294	49,095.81909	51,550.61005	54,128.14055	56,834.54758	59,676.27496
		3,896.49358	4,091.31826	4,295.88417	4,510.67838	4,736.21230	4,973.02291
		1,798.38165	1,888.30073	1,982.71577	2,081.85156	2,185.94414	2,295.24134
		22.47977	23.60376	24.78395	26.02314	27.32430	28.69052
	4	47,926.87102	50,323.21457	52,839.37530	55,481.34406	58,255.41127	61,168.18183
		3,993.90592	4,193.60121	4,403.28127	4,623.44534	4,854.61761	5,097.34849
		1,843.34119	1,935.50825	2,032.28367	2,133.89785	2,240.59274	2,352.62238
		23.04176	24.19385	25.40355	26.67372	28.00741	29.40778
	5	49,125.04279	51,581.29493	54,160.35968	56,868.37766	59,711.79655	62,697.38637
		4,093.75357	4,298.44124	4,513.36331	4,739.03147	4,975.98305	5,224.78220
		1,889.42472	1,983.89596	2,083.09076	2,187.24529	2,296.60756	2,411.43794
		23.61781	24.79870	26.03863	27.34057	28.70759	30.14297
Customer Service/ Billing Technician I	6	50,353.16886	52,870.82731	55,514.36867	58,290.08711	61,204.59146	64,264.82103
		4,196.09741	4,405.90228	4,626.19739	4,857.50726	5,100.38262	5,355.40175
		1,936.66034	2,033.49336	2,135.16803	2,241.92643	2,354.02275	2,471.72389
		24.20825	25.41867	26.68960	28.02408	29.42528	30.89655
	7	51,611.99809	54,192.59799	56,902.22789	59,747.33928	62,734.70625	65,871.44156
		4,300.99984	4,516.04983	4,741.85232	4,978.94494	5,227.89219	5,489.28680
		1,985.07685	2,084.33069	2,188.54723	2,297.97459	2,412.87332	2,533.51698
		24.81346	26.05413	27.35684	28.72468	30.16092	31.66896
Maintenance Worker Meter Reader	8	52,902.29804	55,547.41294	58,324.78359	61,241.02277	64,303.07390	67,518.22760
		4,408.52484	4,628.95108	4,860.39863	5,103.41856	5,358.58949	5,626.51897
		2,034.70377	2,136.43896	2,243.26091	2,355.42395	2,473.19515	2,596.85491
		25.43380	26.70549	28.04076	29.44280	30.91494	32.46069
	9	54,224.85549	56,936.09826	59,782.90318	62,772.04833	65,910.65075	69,206.18329
		4,518.73796	4,744.67486	4,981.90860	5,231.00403	5,492.55423	5,767.18194
		2,085.57136	2,189.84993	2,299.34243	2,414.30955	2,535.02503	2,661.77628
		26.06964	27.37312	28.74178	30.17887	31.68781	33.27220

**Marina Coast Water District Employees Association - Classification
and Salary Schedule for FY2020/2021**

**Percentage between Ranges = 2.5%
Percentage between Steps = 5.0%**

7/1/20

CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6
Customer Service/ Billing Technician II Water Resources Analyst I	10	55,580.47688	58,359.50072	61,277.47576	64,341.34954	67,558.41702	70,936.33787
		4,631.70641	4,863.29173	5,106.45631	5,361.77913	5,629.86809	5,911.36149
		2,137.71065	2,244.59618	2,356.82599	2,474.66729	2,598.40065	2,728.32069
		26.72138	28.05745	29.46032	30.93334	32.48001	34.10401
	11	56,969.98880	59,818.48824	62,809.41265	65,949.88328	69,247.37745	72,709.74632
		4,747.49907	4,984.87402	5,234.11772	5,495.82361	5,770.61479	6,059.14553
		2,191.15342	2,300.71109	2,415.74664	2,536.53397	2,663.36067	2,796.52870
		27.38942	28.75889	30.19683	31.70667	33.29201	34.95661
	12	58,394.23852	61,313.95044	64,379.64797	67,598.63036	70,978.56188	74,527.48998
		4,866.18654	5,109.49587	5,364.97066	5,633.21920	5,914.88016	6,210.62416
		2,245.93225	2,358.22886	2,476.14031	2,599.94732	2,729.94469	2,866.44192
		28.07415	29.47786	30.95175	32.49934	34.12431	35.83052
	13	59,854.09448	62,846.79920	65,989.13916	69,288.59612	72,753.02593	76,390.67723
		4,987.84121	5,237.23327	5,499.09493	5,774.04968	6,062.75216	6,365.88977
		2,302.08056	2,417.18458	2,538.04381	2,664.94600	2,798.19330	2,938.10297
		28.77601	30.21481	31.72555	33.31183	34.97742	36.72629
Administrative Assistant Water Resources Analyst II	14	61,350.44684	64,417.96918	67,638.86764	71,020.81103	74,571.85158	78,300.44416
		5,112.53724	5,368.16410	5,636.57230	5,918.40092	6,214.32096	6,525.03701
		2,359.63257	2,477.61420	2,601.49491	2,731.56965	2,868.14814	3,011.55554
		29.49541	30.97018	32.51869	34.14462	35.85185	37.64444
Accounting Technician Engineering Technician System Operator I	15	62,884.20801	66,028.41841	69,329.83933	72,796.33130	76,436.14787	80,257.95526
		5,240.35067	5,502.36820	5,777.48661	6,066.36094	6,369.67899	6,688.16294
		2,418.62339	2,539.55455	2,666.53228	2,799.85890	2,939.85184	3,086.84443
		30.23279	31.74443	33.33165	34.99824	36.74815	38.58556
	16	64,456.31321	67,679.12887	71,063.08532	74,616.23958	78,347.05156	82,264.40414
		5,371.35943	5,639.92741	5,921.92378	6,218.01997	6,528.92096	6,855.36701
		2,479.08897	2,603.04342	2,733.19559	2,869.85537	3,013.34814	3,164.01554
		30.98861	32.53804	34.16494	35.87319	37.66685	39.55019
	17	66,067.72104	69,371.10710	72,839.66245	76,481.64557	80,305.72785	84,321.01424
		5,505.64342	5,780.92559	6,069.97187	6,373.47046	6,692.14399	7,026.75119
		2,541.06619	2,668.11950	2,801.52548	2,941.60175	3,088.68184	3,243.11593
		31.76333	33.35149	35.01907	36.77002	38.60852	40.53895

Marina Coast Water District Employees Association - Classification and Salary Schedule for FY2020/2021

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7/1/20

CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6
O&M Administrative Analyst	18	67,719.41407	71,105.38477	74,660.65401	78,393.68671	82,313.37105	86,429.03960
		5,643.28451	5,925.44873	6,221.72117	6,532.80723	6,859.44759	7,202.41997
		2,604.59285	2,734.82249	2,871.56362	3,015.14180	3,165.89889	3,324.19383
		32.55741	34.18528	35.89455	37.68927	39.57374	41.55242
System Operator II	19	69,412.39942	72,883.01939	76,527.17036	80,353.52888	84,371.20532	88,589.76559
		5,784.36662	6,073.58495	6,377.26420	6,696.12741	7,030.93378	7,382.48047
		2,669.70767	2,803.19305	2,943.35271	3,090.52034	3,245.04636	3,407.29868
		33.37135	35.03991	36.79191	38.63150	40.56308	42.59123
	20	71,147.70941	74,705.09488	78,440.34962	82,362.36710	86,480.48546	90,804.50973
		5,928.97578	6,225.42457	6,536.69580	6,863.53059	7,206.70712	7,567.04248
		2,736.45036	2,873.27288	3,016.93652	3,167.78335	3,326.17252	3,492.48114
		34.20563	35.91591	37.71171	39.59729	41.57716	43.65601
Accountant Assistant Engineer	21	72,926.40214	76,572.72225	80,401.35836	84,421.42628	88,642.49759	93,074.62247
		6,077.20018	6,381.06019	6,700.11320	7,035.11886	7,386.87480	7,756.21854
		2,804.86162	2,945.10470	3,092.35994	3,246.97793	3,409.32683	3,579.79317
		35.06077	36.81381	38.65450	40.58722	42.61659	44.74741
	22	74,749.56220	78,487.04031	82,411.39232	86,531.96194	90,858.56003	95,401.48804
		6,229.13018	6,540.58669	6,867.61603	7,210.99683	7,571.54667	7,950.12400
		2,874.98316	3,018.73232	3,169.66894	3,328.15238	3,494.56000	3,669.28800
		35.93729	37.73415	39.62086	41.60190	43.68200	45.86610
System Operator III Water Conservation Specialist III	23	76,618.30125	80,449.21631	84,471.67713	88,695.26099	93,130.02403	97,786.52524
		6,384.85844	6,704.10136	7,039.30643	7,391.27175	7,760.83534	8,148.87710
		2,946.85774	3,094.20063	3,248.91066	3,411.35619	3,581.92400	3,761.02020
		36.83572	38.67751	40.61138	42.64195	44.77405	47.01275
	24	78,533.75878	82,460.44672	86,583.46906	90,912.64251	95,458.27464	100,231.18837
		6,544.47990	6,871.70389	7,215.28909	7,576.05354	7,954.85622	8,352.59903
		3,020.52918	3,171.55564	3,330.13343	3,496.64010	3,671.47210	3,855.04571
		37.75661	39.64445	41.62667	43.70800	45.89340	48.18807
25	80,497.10275	84,521.95789	88,748.05578	93,185.45857	97,844.73150	102,736.96808	
	6,708.09190	7,043.49649	7,395.67132	7,765.45488	8,153.72763	8,561.41401	
	3,096.04241	3,250.84453	3,413.38676	3,584.05610	3,763.25890	3,951.42185	
	38.70053	40.63556	42.66733	44.80070	47.04074	49.39277	
26	82,509.53032	86,635.00684	90,966.75718	95,515.09504	100,290.84979	105,305.39228	
	6,875.79419	7,219.58390	7,580.56310	7,959.59125	8,357.57082	8,775.44936	
	3,173.44347	3,332.11565	3,498.72143	3,673.65750	3,857.34038	4,050.20740	
	39.66804	41.65145	43.73402	45.92072	48.21675	50.62759	

Marina Coast Water District Employees Association - Classification
and Salary Schedule for FY2020/2021

Percentage between Ranges = 2.5%
Percentage between Steps = 5.0%

7/1/20

CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6
	27	84,572.26858	88,800.88201	93,240.92611	97,902.97241	102,798.12103	107,938.02709
		7,047.68905	7,400.07350	7,770.07718	8,158.58103	8,566.51009	8,994.83559
		3,252.77956	3,415.41854	3,586.18947	3,765.49894	3,953.77389	4,151.46258
		40.65974	42.69273	44.82737	47.06874	49.42217	51.89328
CS/Billing Supervisor	28	86,686.57529	91,020.90406	95,571.94926	100,350.54672	105,368.07406	110,636.47776
		7,223.88127	7,585.07534	7,964.32911	8,362.54556	8,780.67284	9,219.70648
		3,334.09905	3,500.80400	3,675.84420	3,859.63641	4,052.61823	4,255.24914
		41.67624	43.76005	45.94805	48.24546	50.65773	53.19061
Laboratory Supervisor	29	88,853.73968	93,296.42666	97,961.24799	102,859.31039	108,002.27591	113,402.38971
		7,404.47831	7,774.70222	8,163.43733	8,571.60920	9,000.18966	9,450.19914
		3,417.45153	3,588.32410	3,767.74031	3,956.12732	4,153.93369	4,361.63037
		42.71814	44.85405	47.09675	49.45159	51.92417	54.52038
O&M Supervisor	30	91,075.08317	95,628.83733	100,410.27919	105,430.79315	110,702.33281	116,237.44945
O&M Electrical/Mechanical Field Supervisor		7,589.59026	7,969.06978	8,367.52327	8,785.89943	9,225.19440	9,686.45412
		3,502.88781	3,678.03220	3,861.93382	4,055.03051	4,257.78203	4,470.67113
		43.78610	45.97540	48.27417	50.68788	53.22228	55.88339
Accounting Supervisor	31	93,351.96025	98,019.55826	102,920.53617	108,066.56298	113,469.89113	119,143.38569
		7,779.33002	8,168.29652	8,576.71135	9,005.54692	9,455.82426	9,928.61547
		3,590.46001	3,769.98301	3,958.48216	4,156.40627	4,364.22658	4,582.43791
		44.88075	47.12479	49.48103	51.95508	54.55283	57.28047
	32	95,685.75925	100,470.04722	105,493.54958	110,768.22705	116,306.63841	122,121.97033
		7,973.81327	8,372.50393	8,791.12913	9,230.68559	9,692.21987	10,176.83086
		3,680.22151	3,864.23259	4,057.44421	4,260.31643	4,473.33225	4,696.99886
		46.00277	48.30291	50.71805	53.25396	55.91665	58.71249
	33	98,077.90323	102,981.79840	108,130.88832	113,537.43273	119,214.30437	125,175.01959
		8,173.15860	8,581.81653	9,010.90736	9,461.45273	9,934.52536	10,431.25163
		3,772.22705	3,960.83840	4,158.88032	4,366.82434	4,585.16555	4,814.42383
		47.15284	49.51048	51.98600	54.58530	57.31457	60.18030
	34	100,529.85081	105,556.34336	110,834.16052	116,375.86855	122,194.66198	128,304.39508
		8,377.48757	8,796.36195	9,236.18004	9,697.98905	10,182.88850	10,692.03292
		3,866.53272	4,059.85936	4,262.85233	4,475.99494	4,699.79469	4,934.78443
		48.33166	50.74824	53.28565	55.94994	58.74743	61.68481